

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 B

Why Reagan and Congress are clashing, Page 10

## World news

## Business summary

### EEC tries again to change treaty

The EEC foreign ministers today began their attempt to make the Community more competent and streamline its cumbersome decision-making process.

The ministers meet in Luxembourg to decide on the procedure and timetable for the talks on amending the Treaty of Rome. The proposal has split the community, with Britain, Denmark and Greece wanting to limit any changes in the treaty's structure.

Member states will have until mid-October to put forward proposals for changes with a December deadline for agreement. Page 12

### Syria asked back

Lebanese Prime Minister Bashir Karami called for the return of Syrian troops to impose order in Beirut barely three years after Israel forced them out. Page 2

### Parties deny split

The leaders of the two British centre parties, the Liberals and Social Democrats, denied there was a split in their electoral alliance. Page 5

### Star wars rejection

Canada has turned down President Ronald Reagan's offer to participate officially in research on the star wars project, but will provide normal government tax incentives and grants to Canadian companies receiving contracts. Page 2

### Pakistan law move

Pakistan's military Government moved a parliamentary bill to amend the constitution to bar courts from challenging martial law, under which the country has been ruled since 1977.

### Election killing

Sikh extremists shot dead a youth leader of the ruling Congress (I) Party in the first killing since campaigning began three days ago in the Punjab elections. Page 2

### Seine blocked

About 100 barges blocked the Seine in protest against competition from SNCF, the French national railways. Page 2

### Stranded at airport

Sixty-four Mauritians expelled from Libya last week are stranded at Madrid airport after their country refused to admit them. Mauritians accepted women and children who had accompanied the men.

### Vigilantes moved

Israeli paratroopers ordered armed Jewish vigilantes off the streets of Arab towns in the West Bank which have been hit by Palestinian attacks. Page 2

### Norwegian poll

Voting began in the remote communities of Norway ahead of today's main poll for the 157-seat Storting (parliament). Page 12

### Rau for Moscow

Johannes Rau, the likely next leader of West Germany's opposition Social Democrats, left for Moscow to seek business for North Rhine-Westphalia, his home state. Page 2

### Hard work order

Soviet leader Mikhail Gorbachev has told officials in key oil and grain regions to boost output through harder work and new technology or face dismissal.

### Tamil 'burned'

About 34 Tamil bus passengers were burned alive in Sri Lanka by a group of Sinhalese, a Tamil guerrilla spokesman said in Madras, southern India. A Government official in Sri Lanka could not confirm the incident.

### Iran takes base

Iran said its troops took eight villages on the Iran-Iraq border and an Iraqi base in an attack on the northern Gulf war front.

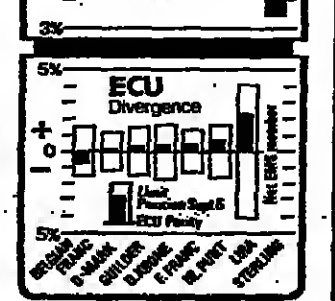
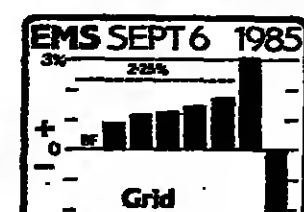
### BAT to sell UK subsidiary for \$193m

BAT INDUSTRIES, tobacco-to-insurance multinational, plans to sell its subsidiary Groveswood Securities, an industrial holding company, for about £140m (\$193m).

BAT is understood to have received a cash offer from an unnamed UK company for Groveswood, which has interests ranging from Brands Hatch motor racing circuit to builders' merchants and nursing homes.

Groveswood chairman John Durney has been given the chance to try to organise a rival management buy-out backed by a consortium of UK institutions.

THE BELGIAN franc continued to improve last week, showing little reaction to the dissolution of parties.



ment and a half-point cut in the country's bank rate to 9% per cent. The former trend developed without any assistance from the central bank, receiving a boost towards the end of the week when the dollar rose sharply against the D-Mark. A stronger dollar usually helps the weaker members, as funds are switched out of D-Marks and into dollars to a greater extent than before.

The Italian lira stayed at the top of the system and showed a useful rise from the previous week.

The chart shows the two constraints on European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of European currencies.

TOKYO share prices improved in fairly active trading in Saturday morning's session, reflecting Wall Street firmness. The Nikkei-Dow index rose 25.21 to 12,479.06 and the Stock Exchange index was 0.44 higher at 1,002.16. Page 25

CANADA'S Government faces growing criticism over its handling of two Alberta banks which collapsed last week. The failures have also raised questions about the role of external auditors in clearing the authorities to potential trouble spots. Page 12

SOUTH AFRICA discovered it has few friends left in the international financial community during the 10-day tour of financial capitals by Dr Gerhard de Kock, Governor of South Africa's Reserve Bank. Page 13

SALOMON BROTHERS, Wall Street investment bank, and a group of other Wall Street firms plan to acquire PGB Securities, a U.S. Government bond inter-dealer broker owned by Mabon Nugent. Page 12

MICHELIN has become the latest major French private company to turn to the equity market, with its first rights issue in 15 years expected to raise about FFr 1bn (\$115.5m) in fresh funds for the tyre group. Page 16

MALAYSIAN AIRLINE System, government-owned carrier, will be partially privatised this year. The flotation, of 30 per cent, will be the country's biggest. Page 16

## White House set to reverse policy on S. Africa sanctions

BY STEWART FLEMING IN WASHINGTON AND ANTHONY ROBINSON IN JOHANNESBURG

IN AN abrupt policy reversal aimed at trying to head off defeat in Congress, the White House is expected to announce today that it will impose a package of economic sanctions on South Africa.

Senator Robert Dole, the Republican majority leader in the Senate, said yesterday that if the Administration adopts the measures he is expecting he may try to postpone until next year a Senate vote on sanctions legislation.

Senator Dole's comments followed a report in the New York Times yesterday that the White House was seeking a ruling from the General Agreement on Tariffs and Trade (GATT) to permit it to impose a ban on the import of gold Kruggerand coins. Senator Dole indicated that as a result of talks he had had with Secretary of State George Shultz he thought the New York Times report was probably accurate.

In adopting its own sanctions package the White House is expected to embrace some of the proposals already in the legislation on Capitol Hill, such as the ban on U.S. bank loans to South Africa, but to water down others and leave some of the proposed sanctions out completely. It is expected to ban computer sales that could help South Africa enforce apartheid and sales of nuclear equipment and technology until South Africa agrees to the nuclear non-proliferation treaty.

The expected White House move to apply sanctions itself against Pretoria represents a dramatic reversal of its policy stance. Hitherto officials have indicated that President Ronald Reagan would definitely veto the compromise sanctions bill which has already been passed by the House of Representatives. The bill is at the top of the legislative agenda in the Senate which reconvenes after the summer vacation today.

Senator Dole and other top Republicans in both the House and the Senate have said that they believe that feeling against South Africa is running so high in Congress that the legislation would not only clear the Senate, but almost certainly win enough votes to override a Presidential veto.

Senator Dole said yesterday that he felt that if the White House and the Congress were to be seen working together on sanctions against South Africa, it would send a stronger message to the South African Government.

He made it clear yesterday that he was unsure precisely what the Administration's sanctions package would contain and partly for this reason he would await the details of the announcement before deciding whether to try to postpone the vote due later this week.

He pointed out that he would also have to get approval of Senate foreign relations committee chairman, Senator Richard Lugar, and Senator Nancy Kassebaum, to the delay. Senator Lugar is reportedly maintaining that he is not ready to let the sanctions legislation drop unless the White House embraces all its provisions.

The U.S. move followed further evidence from South Africa that Mr P. W. Botha, the state President, is continuing to take a tough line. In a statement referring to the possibility of South African businessmen having exploratory talks with the banned African National Congress (ANC), Mr Botha said:

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SDP debate, Page 5

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## Chinese to store N-waste in Gobi Desert

By David Fishlock in London

PLANS FOR the world's first international store for radioactive nuclear waste in the Gobi Desert, in China, are being prepared as part of negotiations between the West German and Chinese governments on sales of German nuclear reactors to China.

China has offered to store up to 1,000 tonnes of spent nuclear fuel and supply West Germany with uranium and non-ferrous metals, in exchange for a Kraftwerk Union pressurised water reactor.

Two German nuclear engineers - Dr Klaus Messer from RWE, Germany's biggest electricity company, and Dr Carsten Salander, a director of DWK, which takes responsibility for Germany's spent nuclear fuel and nuclear wastes - laid the basis for the Chinese storage plan on a visit to China late in August.

A Chinese delegation will follow it up in Bonn next month. The plan offers the German electricity industry another option for disposing of its spent nuclear fuel, a legal requirement of the licence to operate a nuclear station.

It has the support in principle of Chancellor Helmut Kohl, who is backing West German industry's efforts to sell nuclear technology to China.

The plan envisages sending 150 tonnes of fuel initially, to test the principles of storage, transport and safeguarding.

The fuel will be placed in temporary storage, from which the Chinese will be able to retrieve it for reprocessing to recover its plutonium and uranium. It will contain about 50 kilograms of plutonium.

The store will be operated under international nuclear safeguards and regularly inspected by the International Atomic Energy Agency (IAEA) to verify that no plutonium is being diverted into the Chinese nuclear weapons programme.

To comply with German terms, China - which joined the IAEA last year - will have to agree to international inspection.

Details of the storage plan came to light at the Uranium Institute symposium in London this week, where Dr Hans Ritz, director-general of the IAEA, in a closing address urged international fuel storage as "an area where co-operative ventures could be a solution to a problem which will become urgent for some states in a few years."

The Chinese also tried to persuade the West Germans to provide gas centrifuge technology for the

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## Reagan orders probe into trade practices

BY OUR WASHINGTON CORRESPONDENT

PRESIDENT Ronald Reagan says he will launch a series of investigations into alleged "unfair trading practices" by Japan, the European Economic Community, Brazil and South Korea, in an attempt to provide support for protectionist legislation on Capitol Hill.

His announcement drew expressions of surprise and regret from among the nations involved. It also drew a lukewarm response from Republican and Democratic trade experts on Capitol Hill.

Senator John Danforth, the influential Republican who has been a leading critic of the White House's failure to give a higher priority to tackling the soaring U.S. trade deficit, suggested that Mr Reagan "is just throwing a bone to an increasingly protectionist Congress. I do not think [it is] adequate to constitute a full fledged policy."

Senate majority leader Robert Dole also said yesterday that he did not think the White House move went far enough.

Other trade experts on Capitol Hill suggested that the White House was moving too cautiously and too belatedly significantly to weaken support in Congress for the passage of some form of protectionist legislation.

In his announcement, the President again underlined the strong free trade stance he has taken, emphasising that the decisions were designed to improve the access of U.S. goods to foreign markets, not to close U.S. markets to specific imports.

"While we will use our powers as a lever to open closed doors abroad, we will continue to resist protectionist measures that would raise prices, lock out trade and destroy the jobs and prosperity trade brings to all."

Mr Reagan also warned that if the EEC and Japan failed to take steps by December 1 to tackle the unfair practices the U.S. is complaining about, he would take retaliatory measures "as a last resort."

He did not say what retaliation would be considered, but under Section 301 of the U.S. trade laws, which the White House is using to initiate the trade cases, the President has wide-ranging powers including the right to block access to the U.S. market.

The White House move represents a new effort to resolve some long-standing trade disputes and to signal a tougher stance on trade issues.

One of the prime targets of the new White House thrust is to increase the pressure on Japan to improve access by U.S. manufacturers

Disagreement with Congress, Page 10

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## OVERSEAS NEWS

## SPD's troubles overshadow Moscow talks

BY PETER BRUCE IN BONN

A SECOND damaging row within a week has broken out in the ranks of the main West German opposition party, the Social Democrats (SPD), just as the main most likely to lead it into the next election. Herr Johannes Rau, prepares to meet the Soviet leader, Mr Mikhail Gorbachev, tomorrow for the first time.

Herr Rau, who flew to Moscow yesterday for talks, is premier of the state of North Rhine-Westphalia. It is understood that the SPD leadership is very close to naming him its candidate to stand for the chancellorship against Chancellor Helmut Kohl in February 1987, thereby dropping the present SPD parliamentary leader, Herr Hans-Jochen Vogel.

Herr Rau's supporters had hoped the talks would help to confirm him as an international, as well as a local, statesman.

Instead, however, the SPD, to the delight of the Government, has become bogged down in a fight over recommendations, made in a defence strategy paper drawn up last week by an influential working group, which include cutting down national service from 18 to seven or eight months and which also envisage the withdrawal of most U.S. troops from the country.

Details of the document were leaked to journalists at the weekend, just days after the party's treasurer resigned after losing an argument with Herr Vogel. He gave a warning that the party was facing a serious financial crisis.

The working group, headed by Dr Andreas von Bülow, a former SPD minister, is understood to have forwarded its recommendations to the party's security committee, which would then decide whether to debate them at its 1986 party congress, where final election policy will be decided.

The paper calls for an effective "nationalisation" of West German defence, with a number of references to Swiss and Swedish practice. In addition to criticism of the danger of nuclear weapons in East and West Europe, it calls for the

current strategy of striking at East bloc airfields the moment after any hostilities break out to be dropped and replaced by blanket air defence.

It urges that the use of tanks as a strike force should be dropped in favour of a system of anti-tank defences. Such a defensive system would be "reserve-friendly," meaning that difficulties the Bundeswehr has with a falling West German birth rate could be overcome by the use of reserve militia and that the Bundeswehr could cut its numbers.

The argument is that those and other measures would soften the threatening posture of Western defence systems and, therefore, persuade the Soviet Union to pull its troops out of Eastern Europe.

That should happen, the paper says, by the turn of the century at the latest, when it would also be possible to begin a step-by-step withdrawal of U.S. forces from West Germany, but for a token presence in, for instance, West Berlin. Only a handful of nuclear weapons would be retained, under that scheme, on West German soil.

Herr Horst Ehmke, the SPD's deputy parliamentary leader, embarrased by the leaking of the document and obviously angry that it had been drawn up at all, moved quickly to dampen speculation that the suggestions were being taken seriously. The party's security committee was looking at many suggestions before deciding what to put before the 1986 congress, he said.

Government officials, however, have been making the most of the leak, accusing the paper's authors of near treason.

Herr Rau may also be embarrased by the document should Soviet delegates bring it up in conversation with him. He is known to have supported former Chancellor Helmut Schmidt's tacit approval of the stationing of U.S. medium-range nuclear missiles in Western Europe.

## Militant Sikhs plan to block state elections

By John Elliott in Amritsar

MILITANT SIKHS plan to tour hundreds of villages in the northern Indian state of Punjab this week in an attempt to block the election of a new state government by stopping candidates and party workers entering their areas in the state's election campaign.

Yesterday the extremist Sikh party, the United Akali Dal, finalised plans for this attempt to block the election at an open air conference attended by about 5,000 activists in Amritsar's Golden Temple.

But the militants may face apathy or even hostility from local villagers. Sikhs across Punjab appear to be tired of the violence of the past two years. Most want to have an elected state government and enough political stability to stop the terrorist activity and to allow them to live peacefully alongside the country's majority Hindus.

There is, therefore, no sign of popular support for the extremists. But security forces are nevertheless worried about between 100 and 200 hard line terrorists.

There is a widespread belief that election of the Sikh's main Akali Dal (L) party to office in the state assembly would bring more chance of stability than if India's ruling Congress (I) won.

## Afghan rebels prepare for offensive

PESHAWAR, Pakistan - Guerrilla

reinforcements were alleged to be massing in eastern Afghanistan yesterday for a second counter-offensive against Soviet troops pounding Moslem insurgents near the border.

Rebel sources said that a prominent guerrilla leader headed the reinforcements who were marching towards Khost. Rebels reported by radio that they were suffering heavy casualties from the largest and bloodiest Soviet operation this year.

Soviet troops fighting around Khost, a garrison town on a frontier plain often used by rebel infiltrators, may soon be joined by other Russians retreating from a guerrilla counter-offensive last week around Jalalabad further north in Afghanistan's Paktia province, the rebels said.

The main aim in Khost for the Soviet troops, estimated at 15,000 by Western diplomats, was to build what Afghan President Babrak Karmal last month called an impregnable barrier against Pakistani-based rebels. The rebels say this is impossible.

Reuter

## Bargemen block Seine in protest

By Paul Betts in Paris

THE RIVER Seine was blocked near Paris by about 100 bargemen yesterday as French government increased their protest against the Government and their current economic difficulties.

Traffic on French waterways, especially the Seine and the River Oise, has been disrupted in past weeks by frustrated bargemen who have organised a number of blockades to put pressure on the Government to come to their financial and economic support.

The owners and operators of France's 2,500 commercial barges complain that they have had no freight to transport during the summer and that what business does exist tends to be seized by the French national railway. They accuse the SNCF, the national railway company, of offering cut-price rates for freight at a time of depressed barge activity.

Another problem for the bargemen has been the delay in this year's grain harvest in France since cereals account these days for the bulk of the freight business for barges.

After talks on Saturday with the French Transport Ministry failed to satisfy their demands for better fiscal treatment and a greater share of freight, the bargemen decided to intensify their protest.

## Indonesians put their trust in ancient medicinal potions

BY KIERAN COOKE IN JAKARTA

LAURA PECCORA travelled half-way round the world to have her face covered in cucumber paste. She then had a steam bath in seed-wheat and drank a tumbler of juice from the root of Borneo's pasak bumi tree. Looking a little greenish round the gills but otherwise in fine fettle, she pronounced the whole exercise "fabulous".

Laura is one of a growing number of foreigners who are indulging in the ancient Indonesian medicinal art and cosmetic care of jamu, a treatment with a seemingly never-ending list of remedies and ointments for every conceivable ailment, including some for problems perhaps you never knew existed.

Take, for instance, the popular "Simona" brand of face cream, made from a mixture of leaves and

flower extract. It protects "from every atmospheric influence." Blue Cinnamon brand tonic, presumably made from Christmas cake topping, "protects the hair from falling off."

Then there is the special "sawian" herbal drink for those with ulcers in the head. Or "Obat Kuning", a medicine useful in constipation and other secretive venues, "for those wishing to diminish badly smelling ears." Jamu has been used in Indonesia, particularly in Java, for centuries. Mrs Mooryati Soedibyo, who owns the Musunda Batu Jamu company, manufactures a wide range of medicines, drinks and cosmetics and says she learnt the secret of jamu preparation in the palace in the city of Solo, the acknowledged heart of Javanese culture.

A member of one of Java's aristocratic families, Mrs Mooryati says jamu is part of the island's animist culture. Often a spirit priest will be called in to ensure the correct remedy ingredients for a certain illness.

The right potion has often been found by observing animal behaviour, she says: after receiving a snake bite, a monkey will look for certain vegetation to neutralise the snake's poison. The immaculately groomed Mrs Mooryati runs a special jamu workshop in Jakarta, giving lessons and advice to Indonesians and foreigners who come flocking for remedies for everything from indigestion to labour pains, from wrinkles to corns.

Well over 100 packets of jamu are produced commercially every year, with a total value of more than \$400m. Six big companies control the bulk of the jamu business, although there are more than 340 other small companies spread throughout Java. They cater to the needs of an estimated 45 per cent of Indonesia's 180m people who take jamu regularly in one form or another.

Jamu seems to be growing in popularity on the domestic market according to government statistics, total production expanded by 43 per cent last year.

Mr Jaya Suprana runs the Jaya Djaya company, one of Indonesia's biggest such concerns, from Semarang on the north coast of central

Java. His factory employs 2,000 girls and turns out an average of 10m packets of jamu a month, plus a wide range of jamu pills, lotions, soaps and cosmetics.

Although most of the output goes to the home market, there is increasing interest abroad, not only in Malaysia and Singapore but also in the Netherlands, France, Italy and the U.S.

Mr Suprana describes jamu as a preventive rather than a strictly curative medicine. "Western medicine is like a war. You bomb your enemy but maybe the innocent will die as well. Jamu is more diplomatic - there are no side effects."

His prescriptions suggest that what many jamu are all about is harmony. No 105, for instance, promotes "the intimate relationship

between husband and wife, like the just married" and No 123 "promotes masculinity and to attain safety in home life." The description goes on to say this particular jamu is forbidden for those with hypertension.

There are special jamu-terras in every city, town and village where advice on jamu can be sought. Jamu is also sold by thousands of beautifully coiffed ladies who walk the streets every morning and evening, selling their home-made remedies from old Johnnie Walker whisky bottles.

One cut costs about \$1.50 with honey and the yolk of an egg extra. Perhaps jamu No 102 is the one for me. "Promoting good tempers easily and minimising big stomachs," but also making me "clean, radiant and blushing."

## Farm banks set to make \$350m loss

By Nancy Dunne in Washington

THE U.S. Farm Credit System will have a net operating loss for 1985 of \$340m (\$400m (\$300m), according to projections released by the Farm Credit Banks Funding Corporation, which sell bonds to raise funds for the troubled system.

The once mighty system has had loan losses before, but this is the first time since the 1930s that it expects to lose more than it is taking in.

In 1985 the system is making provision for \$550-\$900m in loan losses, bringing its total allowance for loan losses to more than \$1bn, the officials said.

The network of 37 farming banks in the system makes loans to local associations for land purchases, operating expenses, and farmer co-operatives. It is estimated to hold about \$74bn of the nation's \$321bn farm debt.

Officials also revealed that of the \$56bn in loans made through the system's land bank associations about \$8bn are no longer fully collateralised as a result of plummeting land values, resulting in a "shortfall of about \$930m."

Other system officials, called to Des Moines, Iowa, Friday, to testify before a Senate sub-committee, urged quick federal action to rescue the faltering fund banks. However, the Reagan Administration appears unwilling to legislate a major bail-out soon.

Mr John Harling, president of the Omaha Farm Credit Bank, warns that if Government aid is not forthcoming quickly, more farms will be liquidated, placing the co-operative, farmer-owned system in still bigger jeopardy.

However, Mr Larry Speakes, the President's spokesman, said Friday that "it is our view that there are sufficient resources within the Farm Credit System in order to take care of this problem."

In Des Moines, Mr Donald Wilkinson, governor of the Farm Credit Administration, said last year's loan losses of \$407m are expected to more than double in 1985. As a result of the losses, the system has had to increase its interest rates, driving away the more creditworthy farmers and placing unsustainable burdens on those borrowers with variable interest rate loans.

While several of the farm state legislators attending the Des Moines meeting said they would push for a federal rescue, one Iowa Congressman, Mr Jim Leach, said bond holders should be asked to help "pick up the tabs."

## Chinese party shake-up nears completion

BY ROBERT THOMSON IN PEKING

THE AMBITIOUS plans of the Chinese leader, Deng Xiaoping, to overhaul the geriatric-ridden Communist Party leadership and to ensure that the revolution drive is not compromised by faction-fighting are fast reaching a climax.

For Mr Deng, who has just turned 81, the aim has been to pack the party and provincial leadership with sympathetic and pragmatic officials, generally young and well-educated, and chart a course for China well into the next century.

His success will be measured at a crucial party conference to be held in the coming weeks.

Yesterday, the Chinese news agency, Xinhua, announced that

a leadership shake-up in the provinces was complete. Some 26 changes of party and government chiefs have been made since April last year. Most of the appointees have been confirmed as followers of the Deng line.

The report quoted the Communist Party central committee's organisation department as saying the reshuffle had been "a big step forward."

Xinhua also announced that 1,000 young officials have been "short-listed" for senior posts, and another 100,000 are in line for provincial appointments.

The selection of these candidates is part of Mr Deng's attempt to earmark not only the

next generation of leaders but also the generation after that.

On Friday, the National People's Congress announced that five senior ministers, all over 65, had been replaced by younger and better-educated officials. That brings to 13 the number of ministers replaced in the past three months in what the Government calls its drive to make cadres "more revolutionary, younger in average age, better educated and more professionally competent."

The policy also fits in with Mr Deng's aim of easing out the leadership's elderly ideologues, some of whom are known to oppose the present policy of

economic pragmatism.

The leadership renovation will reach a climax in the next week or so at the special conference of the Communist Party when Mr Deng and his reformist friends will do their best to fill the bodies at the core of power—the central committee, the politburo and the politburo standing committee—with supporters of their pragmatic line.

True to form, the Government has made no announcement as to the actual starting date of the important conference, other than to say that it will be held in mid-September. The conference will approve the next five-year plan.

## Palestinians flee camp clashes

BY NORA SOUSTAIN IN BEIRUT

PALESTINIAN civilians fled the refugee camp of Bourj Barajneh in droves yesterday as Shi'ite gunners pounded the piled tanks.

Despite a morning lull, Shi'ite Moslem-manned T-54 tanks went into action in the afternoon setting off another round of fighting around Bourj Barajneh, which lies east of the port leading to Beirut Airport.

Officials of the Shi'ite Amal movement admitted that Palestinian residents had been massacred in their homes on Friday afternoon. A member of Amal's politburo said an Iraqi Shi'ite, enraged by his brother's death the day before, had gone on a revenge killing spree.

The Marxist-oriented Demo-

cratic Front for the Liberation of Palestine charged that at least 22 Palestinian civilians had been killed in this way. Residents of the Haret Hraik neighbourhood, where the carnage took place, could only confirm eight deaths, however.

Mr Ghassan Seblani, Amal politburo member, said seven to 14 Palestinians had been killed.

Mr Selim Hoss, Lebanon's Education Minister, returned home from Damascus yesterday where he had urged Syrian troops to send Syrian troops to end unceasing lawlessness and street fighting in the Moslem belt of Beirut. The plea for a return of Syrian soldiers was issued Saturday night by Mr Rashid Karami, Lebanon's Sunni Moslem Prime

Minister, following a meeting with three other key Moslem officials. President Amin Gemayel has been on an official visit to West Germany and is due back shortly.

The Shi'ite siege of Bourj Barajneh has left some 40 people dead and 150 wounded over the past week and it is feared it will drag on in view of the strong fortifications inside the camp and Amal's determination to crush any resurgence of guerrilla power in its midst.

Mr Karami's request for a Syrian military presence in Beirut capped several weeks of worsening security conditions despite a Damascus-orchestrated security plan which went into effect last July.

## Brazil car manufacturers increase domestic sales

BY ANNE CHARTERS IN SAO PAULO

BRAZILIAN car manufacturers sold 76,618 vehicles in Brazil last month—the highest monthly sales figure for the last nine years.

Mr Andre Beer, president of the National Vehicle Manufacturers Association (Anafave), said the industry may have reached a new domestic sales level of more than 75,000 units a month.

If the trend continues to the end of the year, the industry can expect a 10 per cent growth in sales, rather than the 5 per cent projected earlier.

Brazilian consumers find a new car purchase attractive these days because prices have increased less than for other consumer goods. Association figures show the average passenger car price since the beginning of the year has lagged behind the rise in the consumer price index by nearly 16 percentage points.

Pent up demand from

previous months when dealers' stocks were low may be responsible for sales as well.

Vehicle exports continue to be strong, although they have not followed the spectacular performance of domestic sales. In value terms, exports grew 2.5 per cent to \$860m for the first eight months of the year, compared with the same period of 1984.

In unit terms, however, light and heavy commercial vehicles and trucks showed good performance. Exports grew 2.4 per cent and 15 per cent respectively. Passenger cars were down 3.4 per cent.

With prospects of continuing strong performance in the domestic market, Volkswagen Group of Motors has hired virtually no overseas staff in 1985. Nonetheless, companies are still cautious over whether this trend will continue.

## Canada rejects offer to take part in Star Wars

BY BERNARD SIMON IN TORONTO

CANADA HAS turned down President Reagan's offer to participate officially in research for the Strategic Defence Initiative (SDI) space-based weapons programme, but will provide normal government tax incentives and grants to Canadian companies receiving Star Wars contracts.

Prime Minister Brian Mulroney said over the weekend that Canada's own policies and priorities "do not warrant a government to government effort in support of SDI research."

On the other hand, the Government in Ottawa continues to support the Star Wars concept as a "prudent response to Soviet advances in the ballistic missile field," he said.

Ottawa's caution stems from concern that Canada would have little influence over the Star Wars project at a time when the Conservative Government already faces criticism of its

co-operation with Washington in defence and other spheres. Mr Mulroney is expected later this month to endorse politically sensitive negotiations to liberalise trade between the two countries. The Prime Minister said that "our national commitment is to the welfare of Canada and the conduct of foreign policy will always be in the interests of Canada."

Several Canadian companies hope to participate in the Star Wars programme. They fear their chances of winning contracts will be diminished by the Government's stance, hearing in mind the sensitive nature of much of the information on Star Wars.

Israel has compiled hundreds of research and development proposals for consideration in the U.S. space-based Star Wars defence programme and has submitted some of them to Washington. Reuter reports from Tel Aviv.

## Western oil consumption falls 3.5%, says energy agency

BY MAURICE SAMUELSON

WESTERN industrialised countries used 3.5 per cent less oil in the second quarter this year compared with the same period a year ago, according to the monthly oil report of the International Energy Agency, out today.

The Paris-based agency, consisting of all members of the Organisation of Economic Co-operation and Development other than France, expects the trend to continue in the third quarter, with consumption staying

at about 3 per cent below the level of the same period last year.

Since last April, oil supplies to the non-communist world have been running at an estimated 44.2m barrels a day.

The agency also expects a fall of 400,000 barrels a day in the output of members of the Organisation of Petroleum Exporting Countries from the second to the third quarter of the year, when it will reach 14.6m barrels a day.

At the same time, stocks of oil stored in the OECD area were estimated to have been raised by about 100,000 b/d in the second and third quarters of 1985, with government-held stocks rising by 200,000 b/d in the same period.

Nearly half the fall in European consumption is accounted for by the ending of the U.S. miners' strike which boosted fuel oil demand by 400,000 b/d in the third quarter of last year.

Had it not been for the miners' strike, this year's oil consumption by OECD states would have been about 2.5 per cent below the same period last year.

Next year, the IEA agency projects—based on an assumed OECD economic growth of 2.75 per cent—oil usage virtually no change in OECD oil consumption compared with 1985.

OECD countries are estimated to have produced about 14m b/d

in June, 14.4m b/d in July and 14.4m b/d in August. Although Saudi Arabia's crude production rose from 2.3m b/d in June to 2.8m b/d in July, it declined in August to 2.2m b/d.

Most of the higher Opec crude production since June was accounted for by higher output from Indonesia and from Nigeria.

In September, Iraq is expected to produce more oil to fill the new pipeline spur from its southern oilfields to the

Saudi East-West pipeline, built because of the Gulf war with Iran.

Among non-Opec oil countries, those which belong to the OECD, including the U.S., U.K. and Mexico, are expected to produce 17.1m b/d in the third quarter compared with 16.8m b/d in the second quarter.

Eastern Europe and other Communist states are estimated to raise their net oil exports by 200,000 b/d to 1.5m b/d between the second and third quarters.

## Sellafield safeguards face Strasbourg test

BY PAUL CHEESRIGHT IN BRUSSELS

BRITISH Nuclear Fuels' key corporate aim of maintaining public acceptance for its operations runs into a severe test today when the European Parliament in Strasbourg votes on the monthly oil report of the International Energy Agency, out today.

The motion is sponsored by Frau Undine-Uta Bloch von Blotnitz, a member of the West German Green party elected last year and a longstanding campaigner against nuclear plants. Her report on the incidence of cancer in the vicinity of Sellafield and the motion which springs from it passed through the Parliament's environment

committee on a 19-3 vote. She is calling for liquid discharges of radioactivity from Sellafield to be reduced to zero. Frau von Blotnitz also wants a ban on the transport of spent nuclear fuel elements to Sellafield until the discharges are reduced to zero. The British Government should consider closing the plant until it can be shown that members of the public are safe.

Sellafield is the biggest plant for the reprocessing of spent nuclear fuel in Europe. Controversy about its activities reached fever pitch in November 1983 when it was disclosed that there had been an ac-

dental discharge of radioactive waste into the Irish Sea. This led to a tightening of waste disposal procedures of the plant and, last July, a fine for BNFL at the Carlisle Crown Court of £10,000.

At one level, the Strasbourg debate is of no consequence. There is nothing in the European Community treaties which gives Parliament the right to shut down a plant if it accepts unchanged Frau von Blotnitz's motion, the power to close Sellafield.

However, members of the Parliament, BNFL and the European Commission are aware that the debate would have serious repercussions.

A majority of MEPs can accept nuclear power as a component of national electricity generation programmes. But what they cannot see to be doing is voting in favour of radioactivity.

Among the centre and right parties in the Parliament there is an additional fear. The Greens pick on Sellafield now, their members note, but where will they turn their attention next? They are likely therefore to seek to tone down the von Blotnitz motion so they can vote for it without running the gauntlet of environmental wrath.

The Socialists, on the other

hand, are worried about the jobs question. It is difficult for them to be seen to be wanting to close down a plant employing 10,000 people in an area without other visible means of support.

Mr Harold Botter, BNFL's director of corporate affairs, told a London conference last week that maintaining public acceptance was the most important objective of the BNFL corporate plan.

And BNFL executives argue that it would be short-sighted to dismiss European Parliament as of no account. It has influence even though that influence might be indirect.

Certainly the European Commission treats it with respect, and is therefore forced to respond to the von Blotnitz motion. The indications are that it will not accept the motion as it stands, but that Mr Stanley Clayton Davis, the commissioner for the environment, will say there is reason to be critical of BNFL.

The problem is that the chief protagonists—Frau von Blotnitz and her supporters versus the BNFL—do not agree on the facts. One side cites evidence to say that cancer levels in the Cumbria area are abnormally high. The other cites evidence to say that it is not.

## Yugoslavia agrees debt plan terms

By Peter Montagnon, EuroMarkets Correspondent

YUGOSLAVIA HAS agreed to accept terms proposed by its main commercial bank creditors for a rescheduling of \$3.5bn (\$2.5bn) in debt falling due between 1985 and 1988.

Written confirmation of its acceptance is due to be conveyed today to manufacturers. However, in New York, which has acted as chairman of the banks' negotiating committee. This will allow the full proposals to be sent out to more than 400 creditor banks later this week for their approval.

Yugoslavia's acceptance of the plan marks the end of several months of difficult negotiations which were suspended temporarily in the spring after a row over the interest to be charged by the banks.

Bankers in New York said work would now commence on detailed legal documentation of the rescheduling contract as well as on the lengthy administrative process of rescheduling records of loans on the books of lenders with these of Yugoslav borrowers.

The deal should now be ready for signing in early November and could become effective in January.

Under the proposal Yugoslavia is to pay a margin of 11 per cent over current rates for the rescheduled debt.

## Uruguay to get World Bank refinancing loan

By Our EuroMarkets Correspondent

URUGUAY is to receive a rare \$45m (\$33m) World Bank co-financing loan from its commercial bank creditors as part of a new plan to reschedule \$2bn in debt falling due between now and the end of 1985.

The loan and the rescheduling were agreed in principle on Friday at a meeting in New York between Sir Ricardo Zerbino, Finance Minister, and a group of leading foreign banks chaired by Citibank.

The new loan in which the World Bank would participate alongside commercial lenders will go to finance energy projects in Uruguay.

It follows a pattern of closer involvement by the World Bank in debt relief exercises already set with co-financing loans for Colombia and Chile. Bankers say the World Bank participation is needed to encourage the increasing numbers of banks reluctant to lend on their own.

Citibank said on Friday night that terms for the rescheduling have still to be negotiated but it is to run for 12 years up till the end of 1995 and repayments will begin in 1986.

Uruguay is underpinned recently to have agreed details of a new economic programme with the International Monetary Fund.

## Denktash offer

Turkish-Cypriot leader Mr Nik Denktash said yesterday he was ready for a new summit meeting with Mr Spyros Kyriakides, the Greek-Cypriot leader, without preconditions to seek a solution to the Cyprus problem. Reuter reports from Nicosia.



## Nigeria's slow debt repayments worry trade creditors

BY PATTI WALDMER IN LAGOS

NIGERIA'S trade creditors, who hold several billion dollars in overdue trade debt dating from as far back as 1977, are becoming increasingly worried at the slow pace at which the Central Bank of Nigeria is approving such debts for repayment.

Delays in approving creditors' claims are undermining confidence in Nigeria as a reliable trading partner. At the same time, the country has fallen seriously behind in payments for current imports (bankers say delays now average between 90 and 120 days), with the result that some international banks are suspending or reducing lines for Nigerian trade.

After over a year of attempting to reconcile creditors' claims with submissions from importers and the records of commercial banks and the Central Bank, creditors have recently received status reports on their claims showing that in many cases up to 70 per cent of claims have been rejected as unrecalled. Sir Geoffrey Howe, the British Foreign Secretary, is expected to raise the issue during a visit to Nigeria this week.

In the 17 months since Nigeria and the creditors agreed the refinancing of uninsured arrears in April 1984, only some \$800m (\$600m) in six-year promissory notes have been

The new military government in Nigeria has set up a committee to review some \$2bn in counter trade deals agreed in principle or signed before the August 27 coup. Importers holding import licences issued under a \$500m swap deal with France or a \$200m deal with Austria have been instructed to return their licences to the Commerce Ministry.

issued to cover such debts, with a further \$250m in insured debts approved for repayment (no rescheduling agreement is yet in place for insured debts, so no notes have yet been issued).

The Central Bank constantly stresses its intention to honour all such debts which can be proven to be legitimate, and Central Bank governor Alhaji A. Ahmed, told the Financial Times last week that another issue of over \$100m in notes could be expected later this month or early next. He indicated that the current prolonged reconciliation exercise was aimed at weeding out duplicates and false claims, adding that he had ample evidence of forged documents.

The Central Bank's rough estimates of legitimate uninsured and insured trade debts is \$5.3bn, well below bankers' estimates which put total such debts at up to \$7bn.

## Developing nations remain divided on MFA renewal

BY STEVEN E. BUTLER IN SEOUL

A MEETING of 24 developing nations that export cotton to the United States adjourned in Seoul on Saturday after adopting a communique calling for further liberalisation of world trade in textiles and clothing.

The ambiguities of the communique, however, evidently hide continued disagreement among the participants over how strong a line to adopt in their opposition to a renewal of the Multi-Fibre Arrangement (MFA), which is due to expire in July 1986. The MFA governs most of the world's trade in textiles.

The communique fell far short of the unified position that was called for at the start of the five-day meeting. Consultations on the future of the world's textile trade are expected to begin soon in Geneva and participants had hoped to formulate a negotiating position in Seoul.

Delegates were reluctant to discuss their differences, but one participant called the negotiations on the MFA communique "painful". Some of the larger exporters such as

Korea and Hong Kong have softened their opposition to a renewal of the MFA recently, apparently recognising that the EEC and the U.S. will insist on a renewal in some form. The MFA also serves to preserve market shares for some of the larger exporters, which are vulnerable to competition from cheaper products manufactured in less developed nations.

The long shadow of the Jenkins Bill in the U.S. hung over the meeting. If adopted, the Bill would force many participants in the meeting to cut back sharply their exports to the U.S. "The main thing with respect to the U.S. situation is to avoid any blanket negative statement that could be seized on by the textile lobby," said one delegate. "We have to appear reasonable."

"If the Jenkins Bill is adopted," said an observer to the meeting, "the MFA would end the next day. It could also spell the end of GATT."

The delegates agreed to meet again in China in the spring.

## SHIPPING REPORT Undisturbed week sees tanker market steady

BY FINANCIAL TIMES REPORTER

TANKER INQUIRIES continued at a reasonable level with little political activity to disturb the market in the past week. Galbraith's said that rates for the small, 85,000-ton tanker, commonly known as the Sanku-type, were rising following the financial difficulties of the Japanese shipping group. A Kuwait-Singapore charter for 75,000 tons of fuel oil went for Worldscale 65 while a 50,000-ton cargo of crude from the Arabian Gulf to Port Dickson was arranged at Worldscale 62.5.

The Middle East-Gulf area continued to be the main area of activity although owners' efforts to raise rates on the large sizes did not succeed. A 235,000-ton cargo to Japan was set at Worldscale 33.25. Activity in West Africa was down slightly, with Italian charterers obtaining a 77,000-ton cargo for World-

scale 62 and a 68,000-ton one for Worldscale 61. Denholm Coates reports another disappointing week in the dry cargo markets, with no sign of further grain purchases by the Soviet Union.

In the sale and purchase market, the British flag products tanker, Scottish Lion of about 56,490 tons, built in 1979 in the UK, was sold to Greek interests for about \$4.5m, over 10m lower than the price for which it was reported sold to China in July.

Taiwan shipbuilders remain relatively inactive, but so too are the shipbuilders. The tonnage of ship construction permits issued by the Japanese Ministry of Transport in August was 681,611 gross tons, 19.2 per cent higher than in July, but 36.2 per cent lower than in August, 1984.

## World Economic Indicators

	INDUSTRIAL PRODUCTION (1980 = 100)				% change over previous year
	June 85	May 85	April 85	June 84	
U.S.	124.6	124.4	124.3	122.1	+1.9
UK	107.4	108.2	107.6	102.8	+4.7
W. Germany	103.2	102.6	101.7	100.1	+3.6
France	100.4	100.2	101.7	95.2	+1.7
Italy	94.8	95.2	96.5	116.0	+7.6
Japan	124.8	121.9	118.6	116.0	+7.6
Netherlands	106.3	106.2	106.1	102.4	+3.4
Belgium	107.4	107.4	108.2	102.4	+5.1

© 1977 = 100

Source (except U.S., Japan): Eurstat

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WHERE THE WORLD IS AT HOME

## Competition hots up for Jumbo jet engine orders

BY MICHAEL CONNIE, AEROSPACE CORRESPONDENT

LAST WEEK'S report that Rolls-Royce had lost to Pratt & Whitney in a fight to win the order for engines for a third Boeing 747 Jumbo jet for Malaysian Airlines has highlighted the increasingly fierce competition for such orders worldwide.

With two earlier Malaysian 747s using Rolls-Royce RB-211-524 engines, the UK company had every hope of winning the deal for the third aircraft, but was pipped on the post by Pratt & Whitney.

The world aero-engine market today is characterised by a complex pattern of both competition and collaboration, aimed at winning shares of an estimated \$57bn (\$43bn) of commercial jet airliner engine business between now and the end of this decade.

The reason for such fierce competition to win even the engine order in one Jumbo jet is not only that a lot of money is involved—about \$40m including spares for the four engines per aircraft—but also that there are only a few such orders available.

There are only two long-range, wide-bodied jet airliners now available—the Boeing 747 and the McDonnell Douglas DC-10 (the long-range models of the European Airbus are not

in the same category). So far this year, Boeing has sold only nine 747s (bringing total orders to 650, of which 619 have been delivered), while McDonnell Douglas has sold three DC-10s (bringing total orders to 437, of which 402 has been delivered).

### Low sales

While the re-equipment tide among the airlines is running strongly for the smaller short-to-medium haul jets, such as the Boeing 737 and McDonnell Douglas MD-80 series, where traffic growth is at its greatest, it is flowing very slowly for the bigger aircraft, reflected in the low sales and low production rates of such jets.

This inertia is because airline finances are not keeping pace, and the big 747s and DC-10s are expensive. A Jumbo jet costs up to \$110m to buy, and at current interest rates, over at ten-year period, an airline has, in effect, to pay over \$200m for the privilege of buying and flying such monsters. In spite of the enormous work capacity and revenue they can generate.

The airlines are thus only buying the bigger wide-bodied jets in small numbers, to top up their fleets, as traffic growth

dictates, or to replace existing ageing aircraft.

Only occasionally will an airline enter the market with a big order for large jets—the norm now is for orders to come in ones or twos at a time, and even such deals can involve an airline in outlays of over \$200m to \$300m.

This means that all the "big three" engine builders—Rolls-Royce, and General Electric and Pratt & Whitney of the U.S.—all of whom are offering engines of over 50,000 lbs thrust for the 747 and DC-10, have to fight fiercely for every order, with highly competitive prices and aggressive marketing.

At one time, once an airline had settled on an engine type for its fleet, it tended to stay with that engine for subsequent purchases of the same aircraft. This is no longer so, because the inducements rival manufacturers offer often make it worth the airlines' while to change their allegiances.

What matters is not only initial price and availability of spares, but also the quality of in-service reliability, fuel economy over the life of the engine, and efficient after-sales in-service support.

In such a fierce market, Rolls-Royce has done well. It won all the engine orders for the Lockheed TriStar, with its

initial RB-211, and although that airliner is now out of production, it is still flying in quantity, generating substantial business in engine spares.

Rolls-Royce has no part of the current McDonnell Douglas DC-10, which is left to GE and Pratt & Whitney, but it is very much in the battle for engine orders for the 747, where it has done better than many people may realise.

Out of the 650 747s ordered to date, Rolls-Royce has won the engine deals on 61 aircraft, of which 40 have been delivered. This is good, especially when it is remembered that the RB-211-524 version of the engine was not certificated until 1977, by which time Boeing had already sold world-wide 324 aircraft, all with either GE or Pratt & Whitney power plants.

To have won one-fifth of the subsequent 747 sales is highly creditable, and the UK company is building on this record. The latest available version of the 747, the Series 300 Stretched Upper Deck (SUD) model, has so far sold 52 aircraft, of which 16, or close to one-third, have Rolls-Royce RB-211-524 engines.

Some time ago, it devised what it calls the "upgrade" model of the RB-211-524D4

engine, to give improved fuel economy, and this has already had some success in world markets.

Earlier this year, Rolls-Royce went further, announcing two new variants of the RB-211-524D4—the D4C and D4D models, which will lift the thrust of the engine from the current 53,000 lbs to 54,500 lbs and then to 56,000 lbs respectively, entering service in early 1987 and 1988, giving further progressive improvements in fuel consumption.

These engines will be available as complete units in their own right to new customers, but for existing customers who also want to get the benefit of the improvements, Rolls-Royce will be offering modification kits, to enable the existing earlier engines to be updated as they come in for normal maintenance.

### Older engines

This will save those existing customer airlines substantial sums of cash, by obviating the need for them to trade in older engines for the improved versions.

Rolls-Royce will also be bidding with the RB-211-524 improved engines in competition with GE and Pratt & Whitney for the power-plant deals for

any airlines buying the latest version of the 747, the Series 400, now on offer from Boeing but awaiting launch customers.

This will be a heavier 747, with the same stretched upper deck as the Series 300, but with considerably greater range (over 7,000 nautical miles), making for longer non-stop journeys possible, such as Tokyo to London, or Singapore to London westbound against prevailing headwinds.

Rolls-Royce will also have a stake in any high-thrust engines that GE might sell in these higher new 747s, for under an agreement with GE, it undertakes some work on that company's CF6-80C2, in return for GE having a share in Rolls-Royce's smaller version of the RB-211, the 525A model used in the short-to-medium range Boeing 737 (twin-engine) airliner.

Rolls-Royce is also keeping a close watch on the forthcoming McDonnell Douglas MD-11, tri-jet airliner, intended as a replacement for the DC-10 on medium to long ranges, as a rival to the 747.

Although it has never yet powered the DC-10, it believes that with its latest versions of the RB-211-524D4 it stands a good chance of winning orders on the MD-11.

## Matra wins second U.S. export order

By Paul Betts in Paris

MATRA, the French electronics and defence group, has followed up its success in winning a \$100m (\$75m) order to supply Chicago's O'Hare International airport with its automatic transport system called VAL with a second export order to the U.S.

The city of Jacksonville in Florida has asked the French state-controlled company to construct a 1 km long stretch of its VAL system. Matra said it expects to sign a contract with Jacksonville in the next two months. Matra said the deal is initially worth \$12m, but is likely to be the first of a series of lines to be constructed later.

Matra has been trying to sell its unmanned automatic transport system in the U.S. and in other export markets for the past three years. The big breakthrough came at the end of last week when it won the contract to supply O'Hare International airport with a 5 km automatic transport system to link the airport's three terminals, the main car park and the car hire centre by early 1989. The deal was won in fierce competition against Westinghouse of the U.S.

The construction of the system will cost \$100m and an additional \$17m for maintenance.

At Jacksonville Matra eventually hopes to build an extensive automatic transport system using its VAL technology in the city similar to the system it has built at Lille in northern France. The city of Toulouse in south west France has also opted for a VAL underground system.

Matra is in advanced negotiations with Orlando in Florida to supply a VAL system connecting hotels with Disneyworld.

Alstom-Atlantique, the French engineering company, has won a 124m (£25m) contract to build a 48-Mw power plant near Dubai in Saudi Arabia's north-western Tabuk region, Reuter reports from Riyadh.

The turnkey project for construction of three oil-burning gas turbines as well as civil works and infrastructure, is expected to be completed within 24 months.

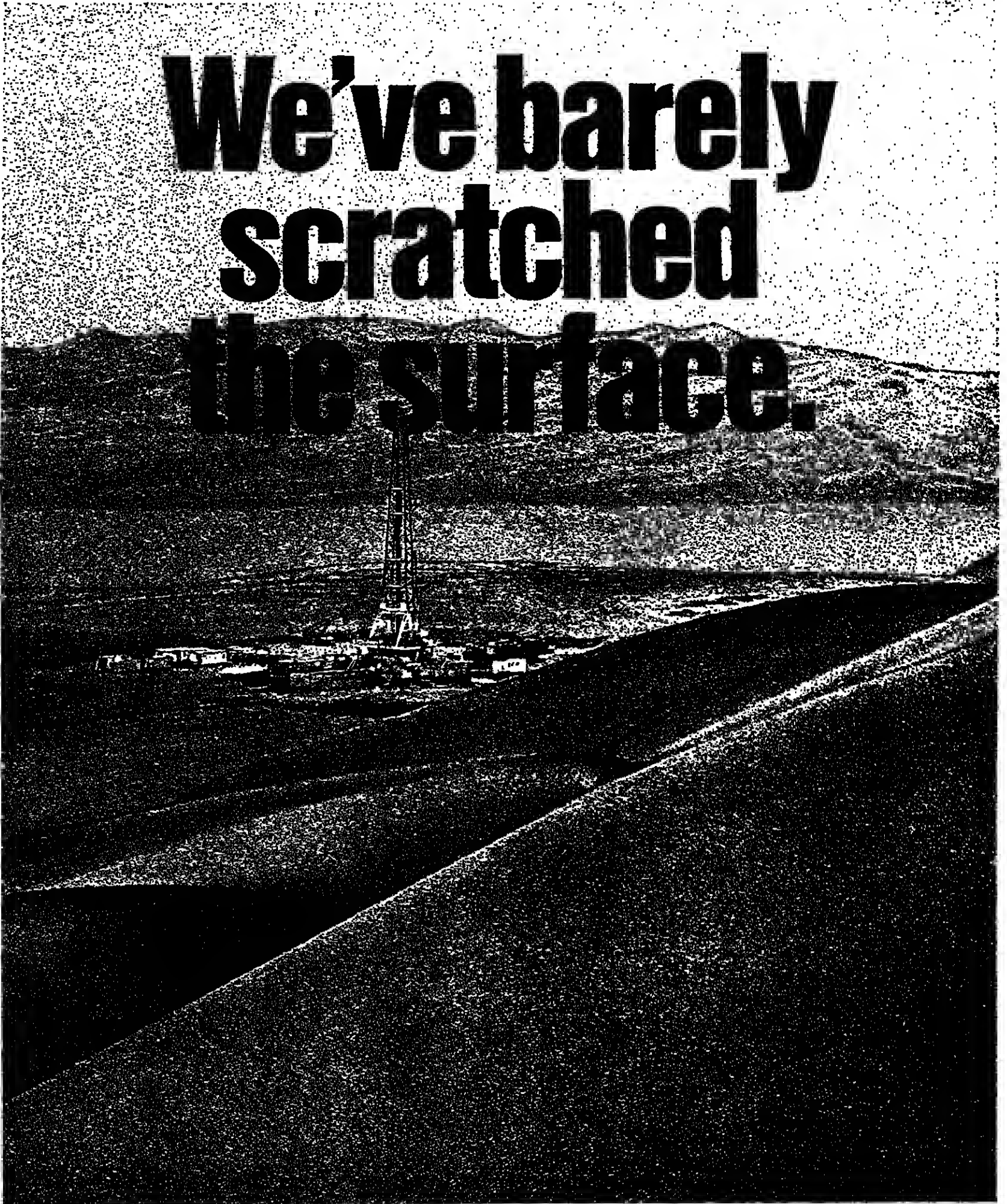
France has signed an agreement to supply China with an electronic component research centre, Reuter reports from Paris.

The agreement follows the award to Alcatel-Thomson, a subsidiary of state-owned Cie Generale d'Electronique (CGE), of a 50m (\$42m) contract in January to supply 100,000 lines for the city of Peking.

## Spain to build oil refinery in China

Spanish Prime Minister Felipe Gonzalez, on visit to China, said Spain had concluded an understanding to building an oil refinery worth \$330m (€248m) in China's south-western Fujian Province, Reuter reports from Peking.

The turnkey project, to be mainly constructed by Tecnica Centum, will be 40 per cent backed by Spanish government soft-loans, from its Aid Fund for Development, Sr Luis Velasco, Spanish State Secretary for Trade, told reporters. It will be the third largest refinery in China.



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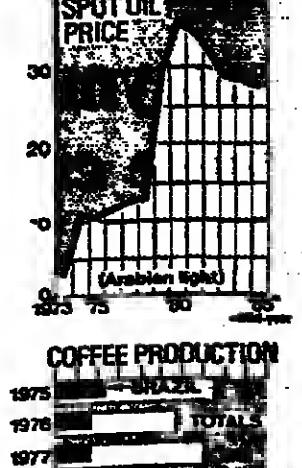
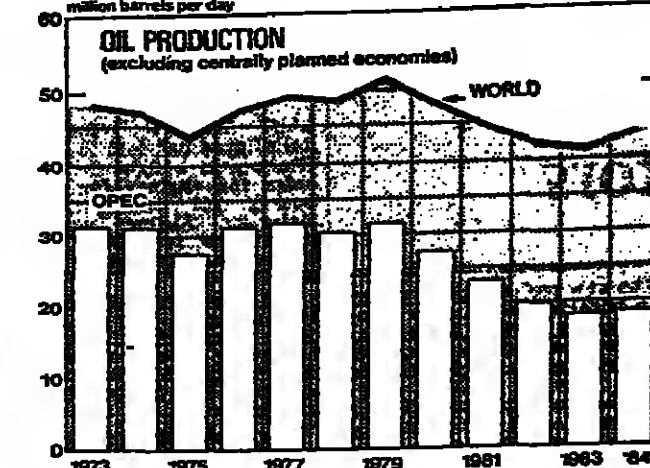
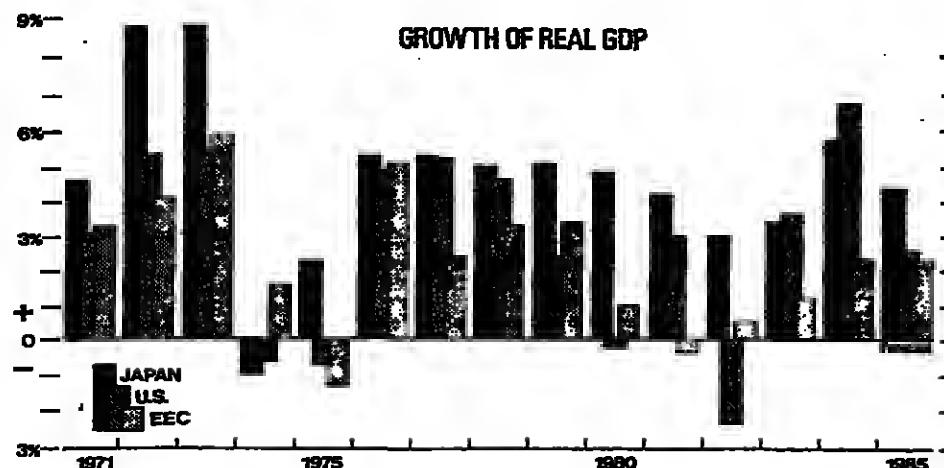
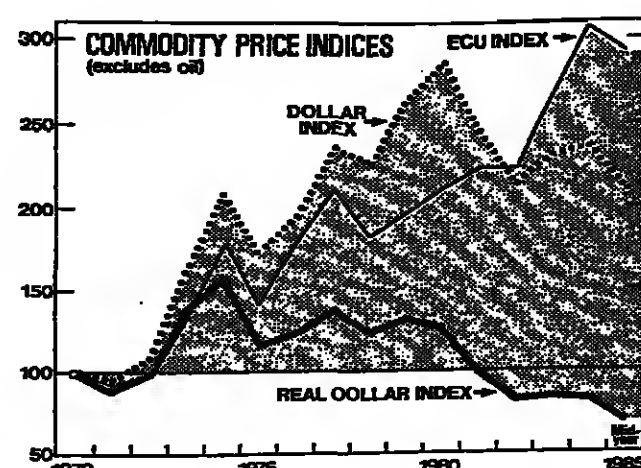
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## STATISTICAL TRENDS: COMMODITIES



## Production capacity outpaces world demand

COMMODITY prices in U.S. dollars have fallen by nearly 30 per cent since their peak in 1980. However, for European buyers of commodities prices are now 40 per cent higher than the 1980 average because of the dollar's strength although in the past 12 months commodity prices in terms of the European Currency Unit (ECU) have fallen by about 6 per cent.

Dollar-based prices rose slightly between 1982 and 1984 with the upturn in world economic growth which led to a run down of stocks of basic commodities used by industry and pushed consumption slightly ahead of production. As the world recovery slowed in 1984, prices fell back.

Demand has failed to grow in line with that experienced in previous recoveries so that productive capacity greatly exceeds demand. Industries have become more efficient users of raw materials; technological changes have brought about switches from traditional base metals, and together with scientific developments they have boosted the output of agricultural crops. The weakening relationship between economic growth and demand for basic materials is demonstrated by the figures for steel consumption per unit of gross domestic product (GDP) which has declined to 60 per cent of its 1970 value.

One important feature affecting demand in the recent recovery (1983/84) compared with the previous recovery (1976/77) is the sluggish economic growth in Europe which imports about half of the total imports of primary commodities. In the 1976/77 recovery economic growth in Europe was broadly similar to that in the U.S., whereas in the 1983/84 recovery it was about one-third of that for the U.S.

In its latest World Economic Outlook the International Monetary Fund has analysed commodity price trends over the period of these two recoveries with the following results.

The growth in industrial production for the seven major industrial countries when weighted by GNP showed similar rates of growth in both recoveries.

However, when weighted by commodity import shares (which give greater weight to the European countries) the rise in industrial production in the 1983/84 recovery was only 70 per cent of that in the 1976/77 recovery.

Looking at price trends since 1970, dollar prices have risen by about 100 per cent but have fallen 30 per cent in real terms. Copper prices reflect the average change having doubled over this period. Sugar prices have risen only by 25 per cent whereas coffee prices have increased by 400 per cent.

Coffee production has risen by 65 per cent since the 1976 trough of 58m bags to over 90m bags in 1983/84, with Brazil pushing its produc-

tion up to an estimated 30m bags in 1984/85. Wheat production has reached record levels of over 500m tonnes.

Among metals, production trends have looked dismal with copper production static and production of tin falling from 205,000 tonnes in 1981 to 163,000 tonnes in 1984.

The oil markets have also been in the doldrums.

Spot oil prices have fallen from the high of around \$40 per barrel reached in 1979/80 to \$27 per barrel. Four factors have combined to push them down. These are a fall in demand for energy, substitution of other fuels for oil, growth in non-Opec production and the strength of the U.S. dollar.

Production has fallen from 51.4m b/d to 43.2m b/d in 1984 with Opec production falling

even more dramatically from 31m h/d to 18m b/d.

Most major debtors among the developing countries are still dependent on commodity exports, often on one commodity.

In 1984 Venezuela depended on oil for 90 per cent of its exports. Oil accounted for 70 per cent of Mexico's exports and 55 per cent of exports from Indonesia.

Chile has reduced its dependence on copper from 84 per cent of exports in 1966, but it still accounts for 43 per cent of exports.

Malaysia has a wide range of commodity exports. Although it has reduced substantially its dependence on rubber and tin, its dependence on oil has risen so that overall it has a greater dependence on these three commodities now than it did in 1966.

PRICES (end year)	Copper \$/tonne	Sugar \$/tonne	Coffee \$/tonne	Cocoa \$/tonne	Wheat \$/bushel
1985	498	37	249	208	1.79
1984	590	65	338	280	1.71
1983	506	78	276	441	1.89
1982	680	74	328	341	1.49
1981	432	108	365	280	1.49
1980	411	178	360	187	1.88
1979	481	228	397	320	1.80
1978	491	228	397	320	1.80
1977	535	314	453	641	3.81
1976	836	360	467	600	4.39
1975	880	340	807	715	4.08
1974	798	233	2,836	1,806	3.82
1973	535	248	1,562	1,255	2.71
1972	773	224	1,236	2,007	3.46
1971	1,002	408	1,580	1,463	4.36
1970	789	688	1,045	937	4.70
1969	878	343	1,123	1,164	4.70
1968	923	185	1,450	1,138	4.36
1967	982	224	1,229	1,972	4.28
1966	1,143	138	2,260	1,891	4.15
1965*	1,054	132	1,749	1,729	3.65

\* Mid-year.

MAJOR DEBTORS	% of exports accounted for by a single commodity
Chile	Copper 1968 1976 1984
Colombia	Coffee 84.1 39.9 43.4
Indonesia	Petroleum 66.8 58.0 52.0
Malaysia	Rubber 30.0 70.2 53.0
	Tin 38.3 23.0 9.5
	Palm oil 20.8 11.3 3.0
	Cocoa 5.1 11.7 11.7
Mexico	Petroleum 3.3 12.0 22.5
Nigeria	Petroleum 33.0 82.2 88.2
Philippines	Cocoa 8.8 3.4 5.1
	Sugar 16.1 16.8 12.3
Venezuela	Petroleum 82.3 84.2 89.4
Thailand	Rice 26.4 14.2 74.6
	Tapioca 4.5 22.4 5.5
	Rubber 12.2 5.7 7.4

\* 1983.

Source: International Wheat Council

WHEAT PRODUCTION	million tonnes
World	1980 1981 1982 1983 1984
EEC	446 453 482 486 509
USR	85 54 60 58 75
USSR	88 89 85 80 78
N America	87 104 107 97 85
Asia	129 141 150 163 172

Source: International Wheat Council

IMPORTS OF REFINED TIN	1977	1978	1979	1980	1981	1982	1983	1984
Total	77	78	79	80	81	82	83	84
Malaysia	59	63	63	61	60	62	41	41
Indonesia	25	27	29	33	35	34	27	27
Bolivia	34	31	28	27	30	27	25	18

\* Non-Communist world

Source: World Metal Statistics

Source: World Metal Statistics

COMMODITY PRICES AND INDUSTRIAL PRODUCTION	75-77 Price Cycle	78-84 Price Cycle
Locusts	75-77	78-84
Periods of Cycles	75-76	78-80
Length in quarters	10	8
Condy prices in US\$	100	100
Ind profits	100	100
GDP	100	100
Condy import	100	100
shares	100	100

Source: IMF

Source: World Metal Statistics

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## UK NEWS

## Treasury reopens battle for 3% pay squeeze

BY MAX WILKINSON AND DAVID BRINDLE

MR JOHN MACGREGOR, the Treasury's new Chief Secretary, will this week open the battle to cut public spending plans for next year to a target based on Civil Service pay increases of only 3 per cent.

He is faced with plans from departments which add up to some £4bn more than the £139bn overall target agreed by the Cabinet earlier this summer. This would allow no real increase on the assumption that inflation next year is 4½ per cent.

One of the most important reasons for the extra spending bids is that the inflation rate and corresponding wage pressures have been higher than expected.

The 3 per cent "pay factor" for 1985-87 will be seen by many as being a fierce squeeze. It will be the third successive year in which the pay factor has been held at 3 per cent, while in 1983-84 it was only 3½ per cent.

In the current year, the 3 per cent factor contrasts embarrassingly with an annual inflation rate which climbed to 7 per cent by midsummer, and is likely to be no lower than 5 per cent by Christmas.

The Treasury has been able to claim that settlements - mostly in the 4½ per cent to 5½ per cent range - have not breached public sector cash limits, because departments

have been able to find offsetting savings.

The limits still squeezed departments' room for manoeuvre and contributed to the City's belief at the turn of this year that public spending targets had become unrealistic.

In response, Mr Nigel Lawson, the Chancellor, was forced to add an extra £2bn to his reserve for this year and next.

For 1986-87, the Treasury will try to downplay the significance of its 3 per cent pay factor, by rolling it up into general targets for current spending for each department and avoiding any separate announcement on Civil Service pay.

Nevertheless, pay represents about 70 per cent of current spending, so that assumptions about setting so that assumptions about setting for next year are of major importance to the whole public spending strategy.

This partly explains the Chancellor's decision to keep UK interest rates at very high levels throughout this summer, in spite of protests from industrialists that he has pushed sterling to uncompetitive levels.

He is anxious to bring the inflation rate down fast enough to be able to hold public spending on target. Only then will he have a chance of delivering the promised tax cuts before the next election.

The climate for the next public sector pay round is likely to be set by the degree of success of three sets of negotiations in the coming fortnight.

In the Civil Service, Treasury officials and union leaders are to discuss the possibility of a limited form of pay determination, involving a survey of outside pay movements as the first step in restoring a long-term pay system for 300,000 white collar staff.

In local government, employers are considering a substantial offer which would result in a settlement above the inflation rate to avert the threat of industrial action by almost a million manual workers.

Employers of the 440,000 teachers in England and Wales are expected to try to resolve their seven-month dispute with a phased offer likely to add 8 per cent to the pay bill by the end of the year.

The TUC has been planning a broad thrust on public service pay this winter in the belief that one bargaining group alone is unlikely to achieve a significant breakthrough.

It has proved difficult to co-ordinate disparate interests and claims. Health workers, for example, are too cowed by the threat of privatisation to show much militancy.

## Policy on S. Africa defended by Owen

By Andrew Taylor

DR DAVID OWEN stoutly defended SDP policy on South Africa against criticism from the delegates that it was too soft, in the opening debate of the conference.

He strongly criticised the Conservative Government for failing to take any action over the crisis in South Africa and appealed to Mrs Margaret Thatcher, the Prime Minister, not to use Britain's veto at the United Nations to block economic sanctions against South Africa.

Dr Owen told the conference that party policy, which calls for a ban on new loans and investment, was not a soft option and would put strong pressure on the South African Government.

He rejected calls from delegates, including Mr Parry Mitchell, chairman of United Leasing, that the party should back calls for a complete disinvestment by British companies in South Africa.

Dr Owen said that disinvestment would hit those good companies which were "fighting against the Government from within, insisting upon proper wages and insisting upon training black technicians."

"We need changes that, as far as possible, do not make the lot of the blacks any harder and change that has a possibility of being implemented," said Dr Owen. He called for the European code of practice governing companies dealing with South Africa to be strengthened and given statutory backing.

Dr Owen criticised Switzerland for persistently cheating on any action against South Africa.

He said that the UK Government, through a combination of lethargy and inactivity, had been content to abandon Britain's leading role in attempting to end apartheid and had allowed President Ronald Reagan to monopolise British policy.

Sir David Scott, a former British ambassador to South Africa, said that a complete trade embargo on South Africa would be extremely damaging to Britain.

"The volume of our exports is such that between 70,000 and 100,000 jobs are dependent on trade with South Africa," he said. "If we put these jobs at risk, we should be behaving irresponsibly."

Social Democratic Party conference

## Liberal leader wins ovation for 'equal partnership' of Alliance

BY IOR OWEN

SOCIAL DEMOCRATS gave Mr David Steel, the Liberal leader, a standing ovation at their conference, in Torquay, south England, yesterday when he rebuked a leading member of his own party for publicly questioning the effectiveness of the Alliance between the two parties.

Tension in the SDP ranks eased as Mr Steel applied a mixture of mockery and reproach to distance himself from critical comments made by Mr William Wallace, who is vice-chairman of the Liberal Party's standing committee on policy, and testified afresh to the success of his working relationship with Dr David Owen, leader of the Social Democrats.

In conciliatory tones, Mr Steel recalled the fate of a Scottish patriot known as the Wallace who was hung, drawn and quartered, with the various segments of his corpse displayed in different parts of the country to deter others.

As the Social Democrats perceptively warmed towards him, Mr Steel joked, "History, I am told, repeats itself."

He added: "I have been tempted but, as usual, your leader has restrained me and pointed out that none of the things that happened to the Wallace is Alliance policy."

Mr Steel emphasised that he and Dr Owen had been working together in growing mutual confidence

over the past year, even when they had been hundreds of miles and sometimes continents apart.

He claimed that most members of the two parties had achieved a similarly harmonious relationship and said this had been reflected in the electoral advances made by Alliance candidates, particularly in local government.

To cheers, Mr Steel warned, "Our enemies will be constantly out to divide us - we must provide them with no opportunities to do so."

He described the Alliance as "two parties bonded together by common objectives and united values."

"We are a partnership of equals, but that does not mean that we have to pretend to be identical when we are not."

Mr Steel forcefully made clear his disapproval of the suggestion made by Mr Wallace that the experience of office gained by Dr Owen and other members of the SDP when they were Labour ministers was a declining asset.

He said the SDP brought to the Alliance a leader and a team of leaders with great ministerial experience - "That is something that the Liberal Party obviously does not possess." The Liberal Party contributed a grass-roots phalanx of 2,500 councillors built up over a period of 20 years - an attribute which the SDP obviously did not possess.

To further cheers, Mr Steel de-

clared: "Let each of us be proud of our assets which we contribute to our common purpose."

He called on SDP and Liberal Party members to show that the Alliance was and would remain permanent, strong and indivisible both before and after the next election.

Mr Steel also played down the differences between the defence policy of the SDP in relation to Britain's nuclear deterrent and that advocated by some sections of the Liberal Party.

He insisted that the two parties were agreed on the basic essentials of defence policy, and argued that where differences had arisen, they were in areas which would undergo considerable change over the next two years.

"We are therefore wise to discuss them rationally and calmly when the international scenario is constantly shifting."

Mr Steel underlined the importance of the Alliance maintaining its nerve and sense of purpose, and forecast that it would prove to be as "unstoppable as the tide coming in."

Looking forward with confidence to the next general election he said, "There is no limit to what we can achieve then, save the limits we put upon ourselves."

Editorial comment, Page 10

## Issue of identity comes to the fore

By Our Political Editor

DR DAVID OWEN, the SDP leader, is sensitive about being labelled. After a heated debate at the party's national committee on Friday, he said that he deeply resented talk about being a "sub-Thatcherite."

It "stuck in his craw." Yesterday, at a press conference, he argued that Social Democrats "increasingly dislike being labelled back to Labour or Tory origins, or left and right."

"We are social democrats and stick to that."

His defensiveness follows a comment by Mr Roy Jenkins, his predecessor, that "post-Thatcher the country will not want a sub-Thatcherite alternative," as well as a warning by Mrs Shirley Williams, the party president, that the social market economy was not well understood by the public. She preferred the term "mixed economy."

The issue of the SDP's identity has been brought to the fore by a motion from the Stevenage area to be debated tomorrow. It calls for a confirmation of the SDP's original objective "to become, on the centre left of politics, the eventual main challenger to the Conservatives, taking over many of the traditional values (and voters) of the Labour Party."

This motion annoyed some party leaders, although the question cannot be seen merely in terms of left versus right. There are two aspects.

First, some SDP activists and leaders are worried that Dr Owen has put too much emphasis on market forces, which Mrs Williams feels is not appealing to the poor in inner cities, and that insufficient attention has been put on human rights, race relations and redistribution of income and wealth.

Second, there are a number of leading Social Democrats who dislike talking in left-right terms and who believe that the SDP should get away from thinking about old Labour Party values.

Dr Owen regards the whole debate as too introspective. He believes that the term "social market economy," derived from the Red Godesberg programme of the West German SPD, shows the need for the UK to be competitive.

## Kinnock faces NUM setback

BY JOHN HUNT

MR NEIL KINNOCK, the Labour leader, faces the possibility of an embarrassing defeat at the Labour Party annual conference over the National Union of Mineworkers' demand for the reimbursement of fines imposed during the pit strike and a review of the cases of miners sacked during the dispute.

This became clear with the publication over the weekend of the agenda for the conference, which takes place in three weeks' time.

The NUM resolution, which was approved by the Trades Union Congress last week against the wishes of Mr Kinnock, is to be raised again at the conference.

It has heavy backing from the constituency parties which indicate that it could be passed by the two thirds majority necessary to commit a future Labour government to implement it.

Mr Kinnock still hopes to avert such a rebuff to his authority, which would also be damaging to Labour's electoral prospects. He will be holding private talks with union leaders over the next three weeks in the hope of winning their backing for some form of compromise resolution.

Sources close to Mr Kinnock believe there is still a chance of replacing the NUM motion, although they admit there is a wave of sympathy for the miners and that many of the big unions are prepared to vote for the NUM resolution, as they did at the TUC.

Mr Kinnock remains adamantly opposed to any attempt to overrule the courts by retrospective legislation.

Mr Ron Todd, general secretary of the Transport and General Work-

ers, is a key figure in the controversy.

Mr Kinnock will be seeking talks with him in an attempt to get the massive voting strength of his union - the country's biggest - behind a compromise.

Labour's national executive committee may also try to initiate a compromise. It may consider a motion proposing a review of the criminal charges, the reinstatement of sacked miners but ruling out the repayment of fines.

On the agenda nearly all the 43 motions and amendments from constituency parties on the subject support the miners.

Other resolutions call for the London clearing banks to be taken into public ownership and for the rationalisation of British and British Telecom.

## Social ownership move by local activists fails

RANK AND FILE activists failed in a series of attempts to take the SDP closer to accepting the need for new forms of "social ownership" to bridge the divide between the public and private sectors of the economy.

The party managers won massive support for their refusal to allow the issue to be discussed by the council of social democracy - one of the party's two policy-making bodies.

During a debate, there was strong criticism of the concept of a "citizen's trust" - able to hold shares in both public and private sector enterprises on behalf of all adult citizens, who would be entitled to receive dividends on their equitable share in the economy.

Mr David Stainsbury, the chief platform speaker, argued that any policy seeking to promote a measure of redistribution of wealth could best be achieved through the taxation and social security systems.

He made it clear that, when the party finally produced its policy for encouraging wider share ownership, it was likely to contain proposals for boosting employee share-ownership schemes, and to facilitate management buyouts in appropriate cases.

Another speaker, Miss Sara Wigglesworth, warned against adopting measures which made those rich enough to buy shares even richer at the taxpayer's expense.

## Call for more trade unionists to join party

SOCIAL DEMOCRATIC PARTY leaders led applause in support of calls for a drive to attract more trade unionists into the party.

Complaints from the conference floor that the party's public image was one of a comfortable middle-class and management-oriented organisation were strongly endorsed by the bulk of the members of the council of social democracy who attended the debate.

A motion authorising two members of the Association of Social Democratic Trade Unionists to be co-opted on to the council was overwhelmingly approved.

Mrs Shirley Williams, the party president, commented: "The platform is delighted."

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## MANAGEMENT

"WE ARE not an ordinary research laboratory," says Dr Amar Sabberwal, managing director of Turner and Newall Materials Research. "We are an entrepreneurial group of people trying to turn technical ideas into a business."

Sabberwal was appointed in 1981, a year before the Turner and Newall group, a Manchester-based materials company selling a wide range of products in the engineering, car and construction industries, stumbled into a massive cash crisis.

During the 1970s, the company's dependence on asbestos, a material firmly associated with health hazards, caused increasing financial problems. In 1982 the group suffered a loss of £11m on sales of £82m. The difficulties were so severe that a consortium of banks was called in to rescue the company from receivership.

Sabberwal's role was to prepare for a resurgence by developing new technologies for the group's dozen or so operating companies. These include BIP Chemicals in Birmingham, a resin manufacturer, TBA Belting of Wigan which makes power-transmission products and the Torcross-based Storrey Decorative Products, a specialist in vinyl wallpapers.

Materials Research has contributed to a gradual turnaround in Turner and Newall's fortunes, both in a quantifiable way through sales of new products and in less easily quantified contributions to a variety of developments. Under the new chairmanship of Sir Francis Tombs, the group made a profit of £21m last year on sales of £472m.

So far Sabberwal's 50-strong enterprise has introduced into the Turner and Newall subsidiaries five new areas of technology (see panel), which are slowly making a commercial impact. The range from electro-conducting materials for the electronics industry to graphite foils and ceramics for engineering applications.

Sales from the new products amount to a few hundred thousand pounds a year—rather less than Sabberwal's annual budget of £1.25m, which covers staff costs and overheads at his addition, the company spends about £250,000 a year on capital equipment to aid the development of specific technologies.

Sabberwal thinks Materials Research will start to recover its running costs within about three years and that the new technologies the company is developing will turn into "£1m-turnover" businesses soon afterwards.

The approach is deliberately cautious. "We are not trying to conquer the world," says Sabberwal, who previously worked



Dr Amar Sabberwal: turning technical ideas into a business

## A task force for renewal

Peter Marsh explains how Turner & Newall nurtures research for new technologies

for TAC Construction Materials and Ferrod, two other companies in the Turner and Newall group.

"We are looking for new ideas that relate to market areas we are already in or which capitalise on an existing technical base. The plan is to move forward in slow steps—not big jumps."

Materials Research was formed in 1977. At that time it was called the Alternative Materials and Fibres Unit (AMFU)—indicating Turner and Newall's urgent need to find replacements for the asbestos products which constituted an overwhelming proportion of the company's output.

As part of a crash programme, the unit came up with a spectrum of materials such as carbon or ceramic fibres, plastics, cellulose and steel which could be used in place of asbestos in Turner and Newall's staple products such as brake linings, construction panels, seals and gaskets.

Today, the company can offer customers substitute materials for asbestos in virtually all its products. Goods containing the material accounted for less than half of the company's UK sales

research staff may be asked to move jobs to another Turner and Newall subsidiary once the technology they have worked on enters the market place.

That has happened, for example, in the case of Flexicarb, a graphite foil for sealing pipes and engines, which Materials Research developed and which is now sold by Flexitallic, a Turner and Newall company in Heckmondwike, Yorkshire.

The scientists normally make the transition to the commercial sector without too much trouble. "We have shown that R and D scientists can work to commercial guidelines if given the right general framework," says Kip Haron, a director of the Rochdale company. "We have deliberately not adopted an Ivory Tower approach."

Materials Research chooses technologies for serious study only after a set of rigorous procedures to ensure they fit in with the group's other activities.

Every two months, a dozen people in the Rochdale company discuss a range of ideas for new technologies. These are culled from a range of sources—talks from other companies or university departments, consultants' reports, press cuttings or job advertisements.

The ideas that survive are put to Turner and Newall's research advisory committee, which meets every three months and includes senior technical people from the operating companies.

The final level of screening is provided by the management committee for Sabberwal's company which controls his finances and comprises the managing directors of all the Turner and Newall subsidiaries.

This body decides the level of resources to be put behind a new technology and which of the operating companies should have responsibility for making once the technology is developed.

Ideas which do not fit in with Turner and Newall's marketing approach—or which, however technically exciting, do not have obvious applications—are soon discarded.

Out of every 100 notions for a new technical thrust considered informally by his staff, only one survives the management committee's discussions, according to Sabberwal. "They (the committee members) are a tough lot," he says.

The process is continuing. Materials Research aims to start the development of new technical ideas at the rate of one or two a year.

Sabberwal says he is pleased with the work of the past four years. "We have laid the ground for Turner and Newall's future—but without costing the company a packet."

## Potential products

MATERIALS RESEARCH is introducing to Turner and Newall subsidiaries five new areas of technical ideas that could lead to innovative products or processes:

● **Electroconductive materials.** These substances, which contain metals or other conductors and are based on paints or plastics, are applied to electrical equipment to shield circuits from stray electromagnetic radiation. Materials Research and TBA Industrial Products, an established Turner and Newall subsidiary, have formed a joint venture to sell the products.

● **Graphite foil.** Flexitallic, another Turner and Newall subsidiary, sells foil based on developments at Materials Research. The foil (called Flexicarb) can be made into gaskets and seals and has a variety of uses, for instance in engines and chemical plants. It is used in place of rubber or plastics materials that may wear out more quickly.

● **Speciality papers.** Turner and Newall has for many years sold such products, based conventionally on asbestos, for jobs such as thermal and electrical insulation. Materials Research has replaced the asbestos with other substances such as plastics and ceramics and started to explore new applications of the papers, for instance in the production of composite materials for aircraft or engineering structures.

● **Ion implantation.** In this technology, beams of nitrogen ions are embedded into metal components such as turbine blades to increase the parts' resistance to wear. Materials Research is investigating applications of ion implantation, with some help from TAC Construction Materials (part of the Turner and Newall group) and Salford University. The technique could improve the performance of products such as brake linings made by Ferrod, another member of the group.

● **Advanced ceramics.** Materials Research is turning out prototype quantities of materials based on ceramics such as silicon carbide and silicon nitride. These are lightweight, tough and highly stable substances that could form part of products such as cutting equipment, textile machinery or machine-tool slides. The British Ceramic Research Association has helped in this effort.

## Office automation

# A catalyst for control

BY CHARLES BRETT

OFFICES and office organisations exist. Management may wish they did not but, invariably, offices seem immortal and immutable. The office appears inviolable. Yet the output of the office does not rise in step with its costs. Recently the consequence of this divergence has been that management, almost despairingly, has thrown money at technology in the often vain hope that machines will decrease costs and/or improve productivity with so-called "office automation."

Computer suppliers have been happy to oblige. As they have seen their own traditional markets stagnate, they have decided that the application of their computing technology to the office must create bona fide sales opportunities. Such products, popularly called "office automation," or "OA," are promoted on the basis that office automation enables control of the office.

The reality is very different. Office automation is a concept. It is not a product to be bought and sold off the shelf. The office is not a rigid entity which can be automated merely by introducing expensive systems or machines.

But this is not to suggest that improving the office, in which computing has its appropriate place, is without benefit. Quite the reverse. For "office automation" can be used as a prima catalyst to enable management to gain control of the office complex and to focus the office.

The need is to re-orient the office and its component organisations, systems and people to achieving corporate strategic objectives—and nothing else.

Whereas all companies have annual statutory financial audits, the office does not and never has had. In financial audits, comments are passed about fiscal health. This includes reporting upon controls and financial management.

Likewise recession has forced a similar audit upon manufacturing ad production processes in industry. Industry has a need to remain, or become, competitive in order to survive. Many industries have carefully scrutinised their processes in order to obtain maximum efficiency. This has frequently resulted in increased investment, often in tools like computer-

aided design, manufacturing and robotics. The enforced audit has created savings and benefits—as a direct consequence of the scrutiny and subsequently attained improvements.

The office has no equivalent audit. The office exists as a loose collection of functions which are rarely focused, as a whole, upon meeting top management objectives. As the office has evolved it has become a self-perpetuating overhead which attempts self-justification rather than satisfaction of strategic objectives. The consequence is the frustration which much management faces today—an office complex which is always active, devours money and resources but which fails to support the business economically.

## Seduced

Yet so powerful is this overhead that it is difficult for management to break with practice. It is frequently at the point when management has despaired of controlling office costs, that "office automation suppliers" appear. Trumpheting "OA will do wonders if only you buy it," management is seduced—only to see the office costs continue to increase, but faster.

Yet, as soon as OA is mooted today, offices intuitively understand that change will and must occur. It is this de facto acceptance, that OA means change, which represents the opportunity for addressing the whole purpose of the office complex.

Thus management must commence by obtaining a view of what effectiveness can mean to its unique organisation. It must include an intimate understanding of the business itself, the environment, people and strategic goals. Only when these are placed into an appropriate perspective can the process of exploiting the catalyst, "office automation," begin.

The essence of this review is a description of the minimum office needed to support the business, together with a policy that office effectiveness can only be achieved where investment decisions are made by management with profit or achievement responsibilities (and not by functions that are part of the overhead).

This review explicitly avoids the risks associated with the immediate acquisition of technology. The objective is to assess the office (not the business) for its competence to meet strategic objectives. It is all-embracing. As such it is a novel experience for many. It takes the global, not sectionalised, view with the end result that the organisation's need for office support is quantified and defined. This process is aware of the potential of office technology, and that it should not embrace them prematurely.

Reorganisation follows. It will be welcomed. People, the real assets in the office, do not enjoy a lack of direction or justification. The revised tasks which are set for individuals will be ones which these individuals will recognise as being relevant to the corporate good. If this is accomplished, satisfaction and thereby productivity improved—and correct hiring and application of staff will provide lower costs of manpower.

As reorganisation continues, but only after it has begun in earnest, relevant office technologies can be introduced—to optimise the office as a whole. That this approach works has been demonstrated in several organisations—but as yet too few. Radical examination of the office complex is rare in Europe—but increasingly common in the U.S. In order to remain competitive and to pursue the very real benefits which reorganising the office can provide, Europe needs this approach with its minimum of technical risk.

Application of this methodology to offices and their "automation" implements corporate requirements in a manner similar to that used for other investment: it reflects the importance and contribution of both people and investors. It prevents propagation of unnecessary overheads.

It is management's challenge and opportunity to exploit the catalytic effect in the name of "office automation" in order to concentrate the office complex upon what it should have been accomplishing from the start. In so doing business will reap impressive rewards.

Charles Brett consults for PA's international division.

## TECHNOLOGY

## Japanese cut cost of flexible machining

JAPANESE machine tool company Yamazaki has launched an "off the shelf" flexible machine system (FMS) which is claimed to bring the technique within the range of ordinary engineering companies.

Much has been said and written about FMS in the last four years, but applications are still relatively few—a situation Yamazaki hopes to remedy with the new system, which has a minimum price in the region of £300,000.

The idea of FMS is simple enough. Instead of using dedicated machines to perform repetitive machining jobs in a batch production shop, flexible systems use a completely different approach. The link machine tools, handling devices and transport systems by computers and communications lines, allowing many different components of the same game to be made in a single machine in any sequence, without stopping the system.

The advantages are that products, probably of better quality, can be made on demand to meet orders, while work in progress should sharply reduce or disappear. Machine utilisation should also improve.

The Yamazaki system, called Mazatrol FMS, is based on the company's recently introduced HHS horizontal machining centre. These machines can change cutting tool automatically, using any of 80 tools in a belt magazine based on instructions from the machine's controller.

Up to four of the machine tools can be installed in line, fed from a three tier storage unit running parallel to the machines in which both parts and fixtures are stored on pallets.

A crane runs up and down the storage unit, entering or removing pallets under control of the FMS computer, which also tells the machine tools what parts are scheduled so they can find the appropriate machining programme. The crane delivers and removes parts to and from the machine tools according to instructions from the computer.

An operator can see the status of the system on a screen and keyboard unit.

## System with a genius for finding faults in factories

Geoffrey Charlish on a plant control system promising to give big savings

GENERAL ELECTRIC of the U.S. has developed a cost-cutting system called Genius for connecting factory automation equipment like motors and valves to the shop-floor computerised units that control them—the programmable logic controllers.

GE claims it can cut installation costs in half, increase fault detection rates by eight times and halve system idle time due to faults. The company has produced these significant improvements by introducing intelligence into special input/output terminal blocks to which the plant devices are connected.

Program logic controllers (PLCs) are the workhorses of automatic factory systems. They are computer-based devices which, once instructed by a production engineer, will continue to stop, start or alter the behaviour of motors, valves, actuators and other devices in production plant.

GE claims some of these systems have been costly to wire up or to change, and isolating some kinds of faults has been time-consuming and costly. A fault in the PLC's computer is no problem: processors can be designed to diagnose their own faults. But GE says that only about 20 per cent of input/output, power supply and other module faults are internally detectable.

The main trouble is that most of the faults (about 75 per cent) occur in the field wiring, actuators, motors and sensors—and none of these can be detected without external equipment and effort.

By placing intelligence in the form of custom-designed chips in the terminal blocks, with interrogation by a hand-held, plug-in terminal, most of these faults can be quickly detected with Genius.

Mr Chris Adams, PLC applications manager for Europe, claims this marks an important advance. He believes that amid all the recent emphasis on improving the PLC itself, too little attention has been paid to input/output (I/O) problems at plant level. Mr Adams claims that 60 to 75 per cent of a PLC's total cost, today, concerns I/O installation and fault-finding.

Talking to customers, two bugbears were mentioned time and again, he says. One is the cost of installation. The other is loss of production when plant has to be shut down because of PLC-related failure. Costs when

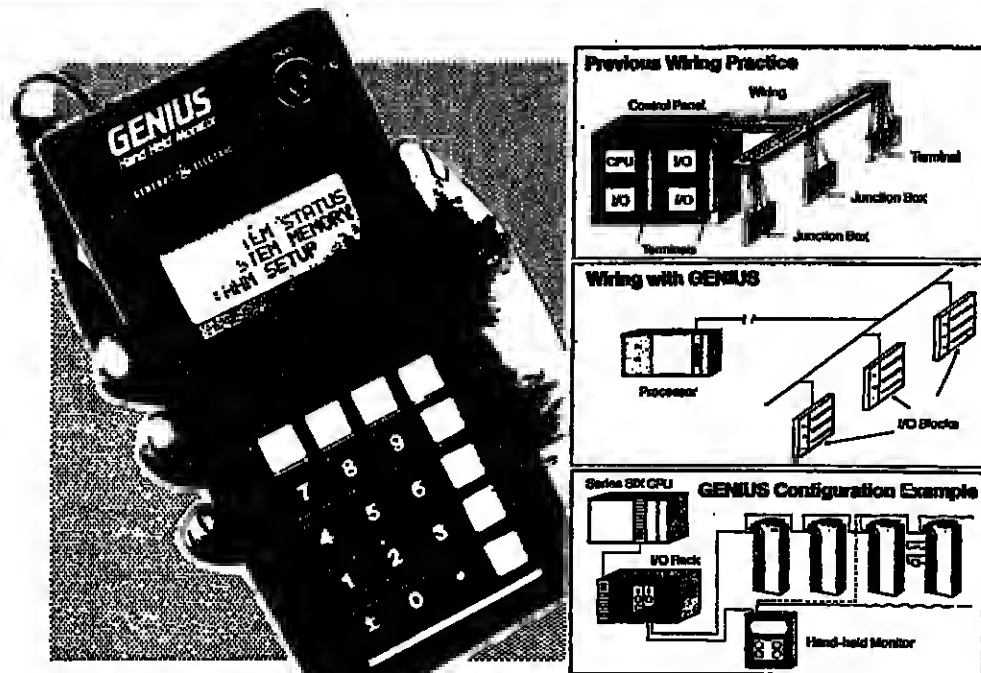
this happens can easily reach £10,000 an hour. Many control systems use a large central panel into which each plant control device is wired individually, using miles of bunched wiring.

Using Genius, the central panel vanishes and its many I/O points are distributed into a number of intelligent terminal blocks placed near the controlled machinery. The Genius blocks are connected back to the PLC over a single twisted pair cable that forms a common data highway.

This reduction of wiring has cut installation cost from a typical figure of £80 per I/O point to about £40.

Genius has an even more dramatic effect on finding faults, some 80 per cent of which occur outside the PLC system itself. On-off contact sensors account for 45 per cent, mechanical actuators 30 per cent and wiring faults five per cent. GE believes that 50 per cent of wiring faults of control system faults can be detected by present PLC systems unless they deploy expensive, add-on custom engineering.

The claim for Genius is that it raises the fault detection level to 50 per cent. Using a plug-in, hand-held terminal with keyboard and liquid crystal display, a service technician can soon discover which field device has



failed. The average time to trace a fault and remedy it can be halved.

For example, if the value of a production line output is £80 per minute and the normal average time for repair is 50 minutes, GE claims it "can put £2,000 back into the user's pocket with the detection of one failed actuator, sensor or broken wire."

Genius is designed for use with GE's System Six PLC, to which hundreds of the I/O blocks can be connected in groups of 30 to each single run

of twisted pair cable. Each cable can extend 2000 feet from the PLC and blocks can be inserted wherever convenient on the factory floor. If any of them fails, the rest are unaffected.

The "brains" of the Genius lies in an intelligent power switch built on a chip which integrates low-power logic circuits with high-power driving devices. The chip has a dual function: it can switch power devices in the plant when told to do so by the PLC and can also sense the presence of

voltages and tell the PLC processor.

The block constantly monitors everything connected to it and is programmed to shut down the plant equipment in a safe condition if programmed limits are exceeded. If then signals back the nature of the fault to a display on the PLC and a technician can go to the appropriate block, plug in the hand-held terminal and diagnose the fault—in English, French, German or Italian. In the UK, GE is on 0327 704011.

EDITED BY ALAN CANE

The good news is FERRANTI Selling technology

## Forecast on 32-bit computers

TRUE 32-bit microcomputers, tiny machines with the power and speed of mainframes, are unlikely to replace today's 16-bit machines quickly, according to a report from the International Data Corporation.

It suggests that 32-bit systems will constitute less than 5 per cent of the market even in 1990. IDC's argument stems from the fact that 16m 16-bit processors will have been shipped between 1982 and 1990, and users of 16-bit machines will find them more than adequate for their tasks. IDC predicts that the West European market for personal computers in professional use will grow from 350,000 units in 1984 to 1.1 million in 1990.

IDC held 45 per cent of the market for 16-bit systems in value terms in 1984 and its shipments in West Europe are growing at 30 per cent a year. IDC Europe is on 01-935 8032.

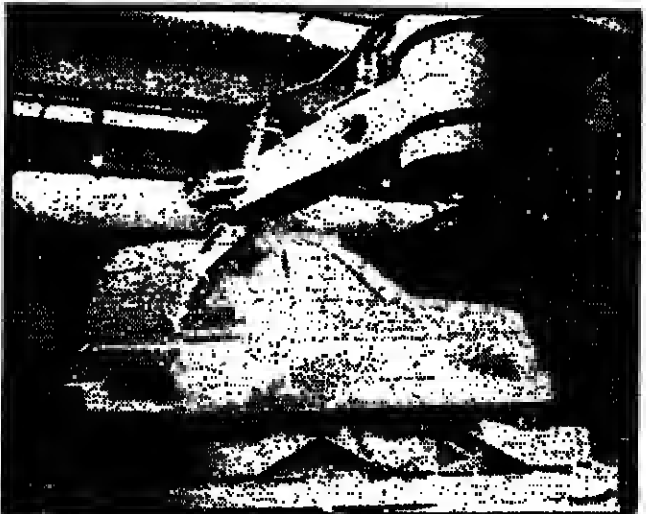
## Industry's use of adhesives on the increase

INDUSTRIAL adhesives are becoming steadily more important in manufacturing industry. New TR Fastenings of Uckfield, a leading adhesives distributor, has established an "adhesives centre" in the South-east to advise, supply and provide technical support to engineers innovating with adhesives.

TR says: "The principle behind the new concept is that industrial adhesives are generally tied to one supplier, but TR has arrangements with four leading names, Loctite, Westil, Permabond and Anglo so it can provide unbiased advice on the most suitable product for a particular application."

Terry Seward of TR has the details on 0825 4711.

## Robot sculptor takes automated vehicle design a step further



THE robot pictured on the left is no Barbara Hepworth, but its efforts as sculptor are helping French motor engineers cut the cost of designing a new vehicle by up to 50 per cent.

The robot is sculpting a full-scale model in plastic of a new passenger car. It is in action at the Renault Technical Centre at Reims, just outside Paris, and it marks the latest development in Renault's use of computers to automate every part of the car production process.

For some years, motor vehicle manufacturers have made sophisticated use of computer-aided design (CAD) techniques, using computer-power not only to create designs on a screen but to manipulate those designs. The designer can define the shape of a vehicle part, move it around in three dimensions to

examine its behaviour from various angles, analyse the stresses to which it will be subjected and check that it will behave mechanically as it should.

The system can then be commanded to produce engineering drawings. The trend today is to combine CAD with computer-aided manufacturing (CAM) which involves the automation of the "back office"—bills of material, shopfloor management information and so on.

With its "sculpting robot" Renault is taking the next step along this path. The first step in the design of a new vehicle is the production of rough sketches by the stylist—these have to be converted into three-dimensional models so management can check comparisons and decide whether to proceed

with particular design features.

Generally, a one-fifth scale model is built first, followed by a full scale version for final checks. So the designer's sketches have to be translated into accurate plans from which to construct the model.

This used to be a long and laborious manual process. Renault and other manufacturers have developed methods of converting drawings automatically into plans.

For example, one computer program can interpret a stylist's drawings, recreating it on screen and filling all the essential information in the drawing in the computer's memory.

From this database, it is a simple task for the computer to control the sculptor robot as

it creates a full scale model of the proposed vehicle.

Using traditional techniques—hand draughting and wooden construction—Renault says it took 12 to 16 weeks to make a model. With its CAD techniques and plastics, time and costs have been halved, and valuable designers are freed from time-consuming tasks.

The Renault computer system is called Unisurf. Matra Detection, which developed the three dimensional logistics system known as Euclid, recently signed a co-operation agreement with Renault as a result of which the Renault Unisurf and Surfact systems will be integrated with Euclid.

ALAN CANE



## Andrew Porter

reaction, but at the Dorset  
Globeville one could recapture  
that first, almost unpriced en-  
thusiasm. The singing was  
accomplished, the orchestra  
was a first-rate team. The "Dour-  
mour Symphony" was excel-  
lent. The chorus—drawn  
largely from Sherborne School  
and Sherborne Girls School—  
was larger, brighter, and more  
effective than the "Glen" in-  
struction in Glen's instruction  
in simple, well-devised sets by  
John Hodgkinson, was straight-  
forward and stylish, based on  
trust in the effectiveness of the  
piece as a composition. The  
"Glen" was a composition by  
Glen's Shelley's conducting  
was sensitive to the grace, to  
the charged emotional content,  
and to the brio of Donizetti's  
score.

Marie Storch was a moving  
Garcia, who produced some  
fine-spun cantilena and phrased  
dedicately, although she was  
not always quite pure of timbre  
in outburst. Justin Lavender's  
voice was honest and un-  
flinching. Best of all was the  
Fayel of Peter Sawdye, a  
young singer with a direct, un-  
fettered, unspooled baritone,  
with a sense of the music's  
intelligence, and with reserves of  
tone that, in the small house,  
proved thrilling. All in all,  
these unfranked efforts were  
a first-rate success, a natural-  
ness, a conviction, and a feeling  
for the force of the music that  
made one of the best  
concerts I have heard in years.

## Martin Hoyle

usually smart Jimmy. This is a Priestley time, play wildly speeded up like an old film. Farcical pleasures include a stage littered with the con-cussed, insensible and apparently poisoned (recalling the immortal *Aband Person*), and a character who, as comic gifts should never obscure his status as audacious innovator in rhetorical technique. As ever, under the author's direction, the cast excels in the consistency they maintain throughout the writer's variations on each character. Carroll Webster's Dave, for example, is a carefully shaded exercise in cheerful ex-troversion, ranging from happy mindlessness to uncontrolled mockery. Both Lesley Meade and Nicholas Lumley begin: trifle too broadly, but turn it beautiful variations on tremulous, self-destructive, perpetual helplessness respectively. Ben Daniels suffers as the quavering outsider. Only Geoffrey Banks and Rhoda Lewis are so muted as the old couple. Far from being central, they emerge as peripheral to the abrasive message of the play's fallacious juggle: that life is no escape because they get big time and the boys get nothing. In the same time, in between time, ain't we got fun?

## Martin Hoyle

shows promise as the sibling  
timbered by Tynekele gang-  
sterism (was Victorian Nor-  
thumbland really riddled  
with protection rackets and  
illegal gambling dens?).  
Brendan Healy almost lends  
credibility to the wronged head-  
line.  
The conclusion, when Rory's  
rickety half-brother and obese  
unmarried mother move into  
the posh house to comfort the  
widow with exclamations of  
"You're a real beauty" (which  
family she needs like a hole in  
the head), promises to turn  
into *Like Life Pigs*. But I  
suspect this is the happy end-  
ing.

death-scene  
and Cilea      The No

"The way be'a looking the last few months is a miracle. There's hardly a mark on him," gushes the workmate of our hero, who previously, robbed, beaten up and thrown into the river for his part in the Combining Men is full of such near miracles. The spinster beiless grooming Rory, the anonymous hero, for better things, dismisses him angrily on discovering he is married; a few months later the same spinster, having been obliged obligingly to throw him with all bands. Janie will, of course, return from the dead — well, amnesia among fishermen — after Rory is baptised in his will, to the heless, now pregnant.

Catherine Cookson's best-seller is probably a rattling

**Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.**

## Music

**NEW YORK**

**New York Philharmonics** (Avery Fisher Hall): The season opens with a gala benefit celebrating the Festival of India. Zubin Mehta conducts, Ravi Shankar is their soloist in a programme of Shankar, Ravel, Beethoven (Wed); Mehta conducting, I. Stravensky violin, John Cheek bass baritone; Copland, Stravensky, Sobel (Thur); Lincoln Center (\$12-2424).

**VIENNA**

**Vienna Hellberg Orchestra** conducted by Gert Hellberg. Waltzes and Light Opera. Musikverein (\$5-8190). (Thur). Softseal (Tue).

**Vienna Bach Soloists** led by Ernst Wiedman: Bach, Handel. Minortheatrical (Thur). (\$35-747).

**TOKYO**

**Thomas Muller-Free (guitar):** Bach, Schubert, Mozart. (Fischer Yodtaya Hall). Thurs 8.00pm. Enzo, Alberto. Vario Hall, near Tokyo University (\$12-1930).

**Polynesian Symphony Orchestra**, conducted by Seiji Ozawa: Takemitsu, Tristan Mizral, Murray Schafer. Shona Women's College, Hifumi Memorial Hall, (Thu), (Mon. 20.00) and (Tue. 20.00).

**Philharmonia Orchestra**, conductor: Leonard Bernstein. Brahms and Bernstein. NHK Hall, (Wed), (22.30.30).

**LONDON**

**BBC Scottish Symphony Orchestra** conducted by Jerry Mossmink. Mozart, Mahler, Haydn and Schubert. Royal Albert Hall, (Mon. 8.00).

**BBC Symphony Orchestra** conducted by Lohar Zagrosek with Anne-Sophie Mutter, Albert Hahn, Mendelssohn, Brahms and Schubert. Royal Albert Hall, (Tue), (8.00).

**Swedish Radio Symphony Orchestra** conducted by Esa-Pekka Salonen with Lena Holm, soprano and Erikan Hegagerd, baritone. Sibelius, Wagner, Liszt and Mahler. Royal Albert Hall, (Wed).

**Swedish Radio Symphony Orchestra** conducted by Sixten Ehrlén with Shura Cherkassky, Stenhammar, Tchaikovsky and Prokofiev. Royal Albert Hall, (Thurs).

lyrical Chamber Orchestra conducted by Jeffrey Tate with Isaac Stern, violin and Thomas Allen, baritone. *Les Noces*, Copland, Tchaikovsky, Mozart and Rossini. Royal Festival Hall (Thurs, 5623191).

**PARIS**

a Grande Eglise et la Chambre du Roy conducted by Jean-Claude Malgoire: Bach, Schutz (Mozart 3.30pm). Saint-Severin Church.

Michael Lewins, piano One hour with Alkan, Debussy, Liszt, Schumann, Schumann, Amphitrite/Richelieu.

San Guillen, organ recital: Bach (Wed 8.30pm). Saint-Germain-des-Près Church.

Navarro Orchestra Philharmonique de Radio France conducted by Jean-Claude Malgoire: Debussy, Mendel, piano: Mozart, Bartok, Honegger (Thurs 8.30pm). Unesco, Hall 1.

All these concerts are part of the 20th Festival Festival de Paris (3546490, 5624080, 11am-7pm, Sundays excepted).

Paul Konzatz Orchestra and Choir: Brandenburg Concertos in different arrangements (Thurs). Saint-Severin Church (553 6781).

Pertwiese, the authors of the embarrassingly unfunny new farce, are past masters in "Fast" Whitehall tradition. "Fast" obviously shows the appropriate respect for a yearling's first admiration for Mr. Chamberlain's Dry Rot and, especially, *Simple Symptom*. Mr. Pertwiese's pedigree is more contemptible than that of the *Londoner*, and his *Paradise* at the Garrick some years back was a memorabilia low point in post-War British farce.

*Explosion in Simple Symptom* was an excuse for defining the mayhem, innocuous joke about foreboding and plotting drilled and complex precision. *Explosion* as a theme in *London* is *Not Names* (these over-punctuated titles never bode well) and in *Simple Symptom* it crudely worked into three scenes, and involves the smuggling by the eponymous heathens (whom we never see) of a foetus for a battery-charged sports car over the Berlin Wall. *Delirium* does not enter into it.

Waiting in West Berlin is the

## ok, No Hans!/Strand

**Michael Coveney**

the pan; he is a genuinely funny person, very fast and, like Marucho Marr, close to the ground. Alhede too. I wish I had a good look when this car was in the hands of a more reliable vehicle worthy of his talent.

He plays the sort of character for whom whenever one door closes, another one closes. His car is a good example. He is always, bawling him on the head for kicking him in the shin whenever a doorbell or a telephone rings. A safe door is tugged open, flinging him into the air. He is always saying, "My aunt's hand!" when he has slipped up the wallpaper like Spiderman to reach the code number.

When his stooge arrives in the striped unfappable shape of the ever-reliable Richard Vernon, Fisher fails to notice the password "I am the one about whom you can't say anything." Cadwallader (who else?), top dog in British Industrial Espionage. But Fisher's private life, as chaotic as it is unrelentingly proves more of a clue than the name of Cadwallader's resources of credulity and concentration—not to mention ours—than does "Operation Hans."

Fisher's wife (Linda Bellingham) has been packed off to the States, only to return the minute Heidi (Heather Alexander) has installed herself to pick-up with Fisher where he has accidentally dropped off. A 16-year-old girl named Anita (Anita Harris) is a rich kid's daughter, but a rich kid's

rage then storms the apartment in a pink tutu. Both are passed off as domestic servants, and both are extremely well-built. The statuesque and conspicuously blond-haired Heidi is married to a Mitzli in a stripper from Hamburg. Their last-gasp companion in confusion is a butech executive (Charmian May) whom neither believes to be Hans in drag and whom he proceeds to compliment on the cunning rotundity of his breasts, with much cupping and fondling of the adjacent air.

The girls hide in cupboards, either suffering from prickly heat (sic) or trying to make an omelette by draining the eggs through its shell. The latter stages of Mike Ockrent's broken-backed and cliché-ridden production resort to a feeble semaphoric gag which Jason attempts to animate by drifting into a Morris dance, and a finale of such banality—an SAS-style escape act and a series of time revelations about Heidi's identity and the wife's, and the nature of the video parcel—that you fear for the reputation of the once glorious and not to be despised genre of British farcure. These are mere throw-back offerings, trundled out on automatic pilot and wbel the distinguished producer Michael (a)part, presumably, from hoping to make a few bucks), I really don't know.

## Tuning up for the autumn

The major London salerooms do not open from their summer hibernation until next week but the following is a release of details of their major sales of the autumn. Undoubtedly the biggest event will be Sotheby's auction of musical instruments on November 27, when there are three violins and a cello by Stradivari, which should all exceed the current auction record price for a musical instrument. The 1675 Robert Wright could even top £1m: it set an auction record of £34,000 when it last appeared at Sotheby's in 1971. A sale of orders and medals on November 28 has a particularly boldly appealing: it includes the DBE awarded to Margaret Rutherford, which, along with her Variety Club Silver Heart, could make £20,000. The sale also offers a rare Order of Merit (that of Augustus John) for about £3,000.

Other highlights on offer at Sotheby's include a complete set of the *Illustrated London Directory* for 1893, the first of the 9th century, previously unrecorded, which is expected to fetch around £250,000 on November 26, and a portrait by David of a man, which Sotheby's is reluctant to estimate a price for on offer the same day.

There is an interesting pre-Christmas wine and spirit auction on November 27 which includes a large section of auctioneers, dating from 1833 to 1875, for a little over £1,000 should go for £150. All the umnagac has been given, with

the proceeds helping that most ancient of good causes the Knights of Malta, the Hospital-Order of St John.

Our most contemporary charity is the beneficiary at Sotheby's on November 4 when 35 portraits taken by David Bailey of artists participating at the Wembley Live Aid concert go under the hammer. The photographs, which include David Bailey, David Hockney and Elton John, are from a limited edition of five prints and will be signed by Bailey.

In its time Christie's has held many impressive sales of art, including those of Gainsborough, Reynolds, Sargent and Augustus John. It is holding another two in the next few weeks, not perhaps as illustrious but of interest.

On September 25 it is selling up the studio works of the society portraitist Frank O. Salisbury, who undertook many Royal commissions, and, on October 5, the studio of Colin Middleton, the Irish artist considered the hammer.

On September 26 and 27 Christie's is selling off the estate of the dealer Geoffrey Bennison including the contents of his Audley Square flat and the remaining stock of his Pimlico Road shop. Bennison was a collector who had amassed knowledge and flair and the antiques and art world will doubtless be keenly interested in securing a memento of the man.

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Monday September 9 1985

# Egypt's urgent economic task

FOR NEARLY four years President Hosni Mubarak has provided Egypt with a calm, cautious leadership in conscious contrast to the political pyrotechnics which were so much the hallmark of his two predecessors, Presidents Nasser and Sadat.

In foreign policy, Mr Mubarak has broadly accepted the Sadat inheritance. The peace treaty with Israel has held despite the 1982 invasion of Lebanon, an unresolved border dispute and the total failure to demonstrate any progress towards the resolution of the Palestinian issue. President Mubarak has aligned himself with King Hussein of Jordan in the latest peace initiative and there are other indications of a slow thaw in the Arab diplomatic freeze imposed on Egypt after the 1978 Camp David accords.

## Domestic policies

If Mr Mubarak has proved broadly reassuring to the West in his handling of international relations, the same judgment cannot be made so easily of his domestic economic policies. The appointment of a new government at the end of last week suggests that he has been forced to recognise the darkness of the economic clouds which are again gathering.

Mr Mubarak took office in October 1981, determined to make the economy his top priority. A series of studies confirmed all that had been already known about the structural weaknesses of the economy: at the root of which is a population growing by about 1m every 10 months. Possible solutions differed little from those proposed by the International Monetary Fund when Egypt ran into critical balance of payments problems in 1977. Mindful of the week-long rioting which followed President Sadat's attempt to reduce subsidies on basic consumer items, Mr Mubarak opted for a very gradual approach to the vital task of limiting the growth of imports and controlling the size of the budget deficit.

His very modest achievements in this sphere have, however, been alarmingly outstripped by the deterioration in Egypt's hard currency earnings. Remittances from Egyptian workers

employed mainly in Arab oil-producing states are falling as are Egypt's own crude oil export revenues, while earnings from both the Suez Canal and tourism remain at best static.

Attempts to stimulate exports have so far proved disappointing and current IMF predictions are for a trade deficit this year of about \$6bn and an overall balance of payments shortfall of around \$1.3bn. With a total external debt of some \$31bn a debt service ratio of 35 per cent of total current account receipts and reserves sufficient to cover less than three months imports, the medium-term outlook is extremely bleak.

Mr Mubarak has chosen an economist, Dr Ali Lutfi, to head his new government and a Cabinet team which, while containing some deserved promotions, has a distinctly technocratic look and has generated little political excitement.

This is likely to prove its most serious deficiency. Mr Mubarak himself is not noted as a great communicator or a natural politician and the vital need over the coming months will be to explain and justify worsening economic conditions to an already deprived people.

## Extremist groups

Any signs of popular disaffection are certain to be exploited by Islamic extremist groups which are already attempting to flex their political muscles and by external enemies such as Col Gaddafi of neighbouring Libya, who continues to work for a popular revolution in Egypt. The threat to Western interests and to Middle East stability are all too clear should Mr Mubarak fail to meet the challenge he is facing.

Unlike 1977, Mr Mubarak cannot be at all confident that this time the Gulf states will provide an emergency \$2bn and it is to the U.S. he will look for a significant increase in the speed of aid.

Behind the growing gap between moderate Republicans on Capitol Hill and the Republicans in the White House is the fear that, far from helping them get re-elected in Congress in next year's mid-term elections, the policies Mr Mubarak is pursuing will lose many of them their jobs and cost the Republican Party control of the U.S. Senate.

The Democrats, for their part are growing more confident. The White House is sticking to its ideological conviction that the size of government, not the budget deficit, needs to be reduced, and clinging to optimistic economic forecasts which it hopes will help to make its case to the public.

It is ironic, but entirely feasible, that the SDP could be the victim of its own success. Mr Roy Jenkins, Mr Owen and their colleagues left the Labour Party because it seemed to them to be beyond redemption. That belief is no longer so easy to justify today. Labour under Mr Neil Kinnock looks an altogether healthier outfit than at the time of the last General Election.

Possibly that is a tribute to the SDP's role in the Labour Party needed the defences in order to come to its senses. There is also, however, a tribute to Mrs Thatcher. The Conservative Party may be currently in the doldrums, yet it would be hard to deny that the Prime Minister has changed the political landscape. Privatisation and the reduction of union power are making Britain a different place.

Mr Kinnock acknowledges it and is steadily abandoning old Labour policies. The Alliance cannot easily gain much more support from traditional Labour ranks.

## Option

It can gain from the Conservatives, as the results of the by-elections and the public opinion polls show. But as Labour picks up, it may be difficult to gain much more.

A Tory cry of "Don't vote Alliance because you'll put Labour in" could be a powerful one at general elections.

If a new common political ground again developed, the Alliance could also lose the option of simply going through the middle by arguing that it is the only non-extreme political grouping. It might be squeezed by the two big parties.

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# Britain's SDP comes of age

ONE OF the striking factors in the British party political conference season opened in Torquay at the weekend is the extension of security. The police are ubiquitous, though earlier first, is how the party has grown. This is a far cry from those itinerant conferences in Cardiff and Derby a few years ago when the television cameras concealed the paucity of the attendance. It is also a major advance on the conference at Salford and Buxton in the past two years when the party settled down to a single venue. The SDP now looks like an established part of the political scenery. It is a big conference, not a fringe meeting. The party seems less of a one man band than it did when Dr David Owen took over as leader.

There have been other gains. Liberals and Social Democrats at Torquay mingle quite freely to the point where it is not always easy to tell, unless you know your advance, to which party they belong. There is every sense of an Alliance which has grown fast and is still developing. Mr David Steel, the Liberal leader, went down very well in his speech to the conference yesterday. Even the differences between the two parties on defence policy seem much diminished.

**Serious** Some of the reasons for cheer are obvious. The Alliance has shown recently in by-elections, local elections and the opinion polls. Mr Steel's old challenge that it must prepare for Government is being vindicated, at least at the local level.

It would also be hard to argue after listening to yesterday's debate that the SDP is not serious about politics. It is serious to the extent of earnestness.

Yet if the Alliance is riding high, it probably has more problems than generally meet the eye. The Liberals have been making a come-back in terms of the popular vote and by-election successes for a long time. What is still not clear is whether the formation of the Alliance has simply accelerated the process or whether the SDP can provide it with a hard policy core

that could bring it to victory at a General Election, or at least a substantial share in power.

It is ironic, but entirely feasible, that the SDP could be the victim of its own success. Mr Roy Jenkins, Mr Owen and their colleagues left the Labour Party because it seemed to them to be beyond redemption. That belief is no longer so easy to justify today. Labour under Mr Neil Kinnock looks an altogether healthier outfit than at the time of the last General Election.

Possibly that is a tribute to the SDP's role in the Labour Party needed the defences in order to come to its senses. There is also, however, a tribute to Mrs Thatcher. The Conservative Party may be currently in the doldrums, yet it would be hard to deny that the Prime Minister has changed the political landscape. Privatisation and the reduction of union power are making Britain a different place.

Mr Kinnock acknowledges it and is steadily abandoning old Labour policies. The Alliance cannot easily gain much more support from traditional Labour ranks.

## Option

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Senator Robert Dole

THE opinion polls are telling a fascinating tale about the political mood in the U.S. one which should have set the alarm bells ringing in the White House but which has not.

President Ronald Reagan, according to the latest Gallup Poll published by Newsweek magazine is much more popular than his policies. That, in itself, is not new. Indeed, it has been a regular feature of the Reagan presidency.

What has changed is that on Capitol Hill politicians of every stripe, Republicans as well as Democrats, are reacting against a President who they suspect has lost touch with the political realities they are confronting.

Fellow Republicans, including the Republican leadership in the Senate, are distancing themselves from the President on issues ranging from the budget to the trade deficit, farm policy and South Africa. The talk in Washington increasingly is of Bills which the President will have to veto in order to retain political credibility and whether Congress will be able to override him.

The first test is expected this week when the Senate is due to pass legislation — approved already in the House — to impose mild sanctions on South Africa. The President has strongly opposed sanctions but only now, as his shift in trade policy, is the White House manoeuvring to try to head off the threat that Mr Reagan could start the new congressional term with a stunning political defeat.

Behind the growing gap between moderate Republicans on Capitol Hill and the Republicans in the White House is the fear that, far from helping them get re-elected in Congress in next year's mid-term elections, the policies Mr Reagan is pursuing will lose many of them their jobs and cost the Republican Party control of the U.S. Senate.

The Democrats, for their part are growing more confident. The White House is sticking to its ideological conviction that the size of government, not the budget deficit, needs to be reduced, and clinging to optimistic economic forecasts which it hopes will help to make its case to the public.

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## Abdullahs field new player

The Abdullah brothers, Osman and Raschid, have been teasing the City as to whether Evered Holdings, their Surrey-based engineering company, will launch a cheeky bid for the much larger Tl Group.

Their bland public announcements have been the subject of close but necessarily inconclusive analysis.

Today there comes a new and more substantive item for the rumour mill to digest. Evered has appointed an additional director to its board in the shape of John Ford who takes up the post of finance director next month.

Ford, aged 38, and an accountant, is moving from Grand Metropolitan where he has been finance and systems director of Berni Inns for the past three years.

After two years with Lonrho in the early 1970s, he spent a further eight working for Thomas Tilling, the conglomerate, later swallowed up by BTR, and then became finance director of the Gascoigne

Group of engineering companies. Analysts will be quick to note that this appointment comes at the TI camp, turning defence into attack, is trying to cast doubt on the depth of Evered's management.

In particular, it has singled out the lack of a finance director. Until now Evered's board has consisted of just two executive directors (the Abdullahs) and one non-executive director. The Evered camp, for its part, is at pains to stress that it has always kept a strong grip on group finances — but until now has preferred to leave the financial controller below board level.

Nevertheless, the arrival of an additional director cannot be seen as a company's present trying to convince institutions that it has the management skills to play David to Tl's Goliath.

## Soap politics

The technique of negative advertising has either touched a new high or plumbed new depths, depending on the way you care to look at it — in one of the dirtiest campaigns for political office ever seen, even in New York.

The battle is over the office of president of the City Council, the top legislative job in New York, and one that carries plenty of patronage with it. Backed with multi-million dollar budgets, the two Democratic contenders are slugging it out in a series of TV advertisements which have the slickness of soap powder commercials.

One of them actually uses wash day imagery. It features an old-fashioned wringer and a washing line on which dollar bills are pegged out to dry. An announcer says: "Andy Stein's been going to the laundry."

It seems, "Andy Stein" goes on, that "once Andy votes to help certain of his big-time developer friends they contribute big bucks to Andy's campaign and that some of the cash ends up in Andy's pockets."

It concludes: "Andy Stein's been going to the laundry — and he's been taking us to the cleaners."

Stalin, borough president of Manhattan, has hit back with equally outrageous advertising. Accusing his opponent Ken Lipper of "casting the first stone" his spot features the silky voice of an announcer who comes up with a series of awkward questions.

A sample: "Did you know that Lipper faces almost \$6bn in lawsuits for obstruction, collusion, abuse of power, and sweetheart deals?"

Lipper was hired as deputy mayor of New York from an investment banking background to help sort out the city's problems when it slid into bankruptcy.

Both he and Stalin seem quite unrepentant about their campaigns of abuse and accusation — which stem, it is said, from considerable personal enmity between them.

Mayor Koch, for his part, has been careful to distance himself from the fray. He is employing the caution of a wily politician who recognises that, even if Lipper is a tested comrade in arms, as mayor he may one day have to work with Stalin.

One of the reasons why so many Japanese firms have settled in Wales may be that the Welsh are good at introducing their new colleagues into local customs.

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## POLICIES UNDER ATTACK

# Why Reagan and the Congress are clashing

By Stewart Fleming in Washington



President Reagan

have created are about to erupt in public. Today the Senate reconvenes in Washington and over the next few weeks the dimensions of the battle over the Reagan agenda will begin to take shape. There are uniform predictions in the words of Texas Democrat Senator Lloyd Bentsen, that the coming session of Congress will be "as contentious as a session as I have seen in 14 years on Capitol Hill."

Unless Mr Reagan is able to score the impressive victories which have eluded him in the first eight months of his second term, the question of when his presidency enters its "lama duck" phase will no longer be moot.

Already there are signs of Congressmen beginning to give greater weight in their decision-making to their narrow political

economy. Mainstream Republicans such as Senator Dole insist that the President and his advisers are making a serious mistake by putting tax reform at the top of their legislative agenda.

They fear that the issue will provoke divisive special interest lobbying without exciting a cynical middle class which seems to have decided it has more to lose from the proposed loss of tax deductions than it has to gain from increased "fairness." There is concern, too, that tax reform will distract attention from other topics and a suspicion that this is precisely what the White House wants to do.

As for the economy, the growth and vitality which characterised the recovery from recession in 1983 and 1984 have disappeared.

## The growth and vitality which characterised the recovery have disappeared

self-interest at the expense of broader public policy considerations.

There is almost universal agreement in Washington that the President's most loyal supporters that the first eight months of his administration can be summed up as a succession of missed opportunities.

The White House failed to set itself a clear agenda; and it found itself walking in the wake of events, including the controversy over the President's visit to the Bitburg cemetery in West Germany.

Mr Reagan failed to dominate the budget debate and was forced to retreat on defence spending without securing the budget spending cuts he wanted. Then, after struggling, successfully, with the Beirut hostage crisis, he was forced out of action by a cancer operation.

This has raised unresolved questions about his long-term health and vigour and helped to erode the political calendar.

Many political analysts say that the White House faces yet another period when it will be reacting to, rather than shaping, events.

The core of Republican concern about Mr Reagan's leadership is unease over the

The Federal Reserve has been pumping up the money supply to head off the threat of a sharper slowdown. But there is little room left for manoeuvre.

The sluggish economic performance has weakened one of the pillars on which the President built his electoral triumph last year. It is also helping to ensure that on a number of specific issues his opponents in Congress and the growing band of sceptical Republican allies, will over the next few months be adopting positions which will embarrass the White House.

Trade policy is one. There are over 200 more or less "protectionist" Bills sitting on Capitol Hill, a reflection both of the fact that America's trade deficit is rising to a record \$150bn this year and that some of the cash ends up in the pockets of protectionist interests.

Industries as diverse as textiles and computers have been hit by import competition.

Politicians from both parties in Congress are pressing for action to address the import challenge. They see the strong opposition to its policies from both Republicans and Democrats in Congress. Near the top

of the legislative agenda this month will be a South African sanctions Bill which Congress is now expected to send to the President.

The White House, in the face of events in the past few months in South Africa, is perceived to be backing away from its policy of "constructive engagement" with Pretoria. But South African experts argue that it is already too late. They complain that Mr Chester Crocker, the State Department official who is the architect of southern African policy, has burnt his bridges to the black leadership in South Africa.

As they sense that they have a barred administration on the run, the Democratic leadership will waste no time seeking to open some of their opportunities. Thus although there is a clear, if tacit, agreement in Congress that neither party will do anything ahead of the November

submit with Soviet leader Mikhail Gorbachev to undermine the President's negotiating position, he can expect no mercy on his return if that meeting should rebound to Mr Reagan's disadvantage.

The tide of events is such that it is easier to list the pitfalls which Mr Reagan is facing than the victories he is assured of. Even the budget battles are not over and Democrats are showing signs of wanting to re-open some of them through the Congressional appropriations process and the imminent vote on increasing the Federal Government's debt ceiling.

But politicians of both parties are well aware that they can be struck by the unexpected. A sudden foreign policy victory, say, at the summit in November, could transform the political chemistry in Washington.

But Dr Ornstein argues that even if Mr Reagan were to find himself winning some important victories he does not have a viable political agenda to capitalise on.

But the President's foes and critics sense he is politically vulnerable. The world's financial markets are already sensitive to this change of mood. That is something which economic policymakers in Washington and abroad will be bearing in mind at a time when the U.S. is dependent as never before on foreign capital inflows to keep its economy moving forward.

In some areas of foreign policy, too, the White House can expect to run into strong opposition to its policies from both Republicans and Democrats in Congress. Near the top

## Men and Matters

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## For the birds

Meanwhile, a party of British journalists visiting Japan has shown scant courtesy, by Japanese standards. They button-holed the host, Nissan's president Yutaka Kume, and demanded money from him.

For once, I'm relieved to report that the journalists were acting in a good cause. Nissan is building its first British car plant at Washington, Tyne and Wear. They handed Kume a letter from Sir James Steel, former Lord Lieutenant of the county.

In his role as vice-president of the Wildfowl Trust, Steel is seeking cash from Nissan to help keep open the local wildfowl park which is in danger of closure.

## City futures

Tomorrow will see a cheerful party in the City when Whitehall mandarins, Sir Peter Middleton, permanent secretary to the Treasury, will step eastwards to launch the new contract for Short Gilt Futures at the London International Financial Futures Exchange.

Anxious to spread the word about the new contract, and its opportunities, LIFEFA's publisher, Christopher Morgan, has hired a small team of "sandwich men" to parade the City today with their boards announcing the great event.

And how do you recruit a sandwich board man in 1985? "Easy," says Morgan. "I rang the Jobs Centre and asked if they had any gentlemen interested in positions in the City."

Observer

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## FOREIGN AFFAIRS

# It may not be just a question of propaganda

By Ian Davidson

IF ANYONE was in any doubt about it before, Mikhail Gorbachev's long interview in *Time* magazine shows him to be a very impressive performer indeed. Smart, confident, subtle, well-informed and — yes — plausible. He comes across as a man who earnestly wants to reach agreements with the United States, and he manages to make his arguments seem appealing, almost reasonable. Mrs Thatcher judged him a man she could do business with. President Reagan may find him a man whom it would be dangerous to underestimate.

One of the most appealing and emphatic points in the interview was his complaint that anything and everything said by the Soviet Union is dismissed in the West, and especially in Washington, as mere propaganda. This could indicate one of two things: either that he is as earnest as he says about the need for a deal with the U.S. and is irritated and frustrated at not being taken seriously; or else that he is a much subtler propagandist than his predecessors. Probably both.

Of course, the Russians have only themselves to blame if their public declarations tend to be treated initially with wary scepticism. For decades they have poured out such deluge of declarations which no sentient person could possibly take seriously, let alone literally, that scepticism has become an ingrained reflex.

Part of Gorbachev's problem is, therefore, to get himself taken seriously. Pure propaganda is anything that is self-evidently false as such; but there can be a point where it shades off into an ambiguous grey area between diplomatic theatre and the public manoeuvrings on the edge of a private negotiation. Ronald Reagan's much more serious problem is to know where to situate the *Time* magazine interview along the spectrum between pure propaganda and serious negotiation, as well as the many other hints and declarations that have been emerging from the Soviet Union in recent weeks. Either way, he looks at this stage in the point up to the November summit in Geneva to grave danger of being wrong-footed by the new Soviet leader.

For there is a major difference in the expectations that they are advertising in advance for the Geneva summit. Gorbachev says: "We have high hopes and serious hopes about the outcome. We do all in our power to make the summit meeting instrumental in improving relations between the Soviet Union and the U.S." And he implies, by the very high proportion of the interview devoted to the subject, that Soviet hopes are mainly focused on progress

in arms control negotiations. But the U.S., he claims, is taking a much more modest view of the summit. "We hear words to the effect that it is going to be an introductory meeting, only an agenda for the future, things to that effect." This assessment is certainly consistent with what has emerged from Washington, notably the very large assembly recently delivered by Robert McFarlane, Reagan's National Security Adviser.

On the face of it, this American posture of modest expectations is rather peculiar. After all, it was Ronald Reagan who for so long had been openly seeking a summit meeting, and since this will be the first meeting between a U.S. President and a Soviet leader since Jimmy Carter and Leonid Brezhnev signed the unratified Salt II treaty in 1979, it can hardly fail to arouse, throughout the world, very large hopes, if not confident expectations. Moreover, this could be President Reagan's last chance; he may wish to see it as an introductory preparation for a further meeting, but the Russians may not take the same view if this encounter fails to produce substantive results. After so many years of acrimony and suspicion, they might choose to fall back on the option of waiting for his successor.

This is not the way the Russians are playing the hand right now, of course. There can be little doubt that what brought them back to the arms control negotiations in Geneva at the beginning of this year was anxiety about the long-term im-

plications of President Reagan's "Star Wars" programme of research and development into an anti-missile defence system; and there can be equally little doubt, to judge from the Gorbachev interview, that this same anxiety informs the importance they attach to the Geneva summit. They fear the militarisation of space implied by the "Star Wars" programme; they fear that "Star Wars" will acquire, by its very scale an unstoppable momentum; they fear that America's new anti-

satellite weapon, which is due to be tested against a real target in space this month, will become part of an anti-missile system; and they fear that the U.S. refusal to halt nuclear testing is motivated by the desire to develop a nuclear-fuelled space-based laser weapon.

To be sure, these anxieties have yet to be matched by a rational negotiating posture on the part of the Soviet delegation in Geneva. There, they have not yet offered the kind of deep cuts in offensive nuclear weapons, in exchange for cuts on "Star Wars", which might seem to President Reagan a bargain he dare not refuse. If anything, the reverse is true: in public, by contrast, there

No-one knows whether Mr Gorbachev is or will be in a position to deliver

has been a steady trickle of hints and vague promises from Moscow of all the wonderful improvements there will be in the Soviet offers of cuts in offensive nuclear weapons. If only President Reagan will give up his "Star Wars" ambitions. More than one Soviet official has hinted that Moscow might be prepared to offer a cut of 20 per cent in its strategic arsenal; and last week Mr Gorbachev told a group of U.S. senators that if the U.S. would agree to negotiate on the de-

tailorisation of space, which is due to be tested against a real target in space this month, will become part of an anti-missile system; and they fear that the U.S. refusal to halt nuclear testing is motivated by the desire to develop a nuclear-fuelled space-based laser weapon.

Predictably, the U.S. has dismissed the Russian strappings as "propaganda" on the grounds that the only place for serious proposals is the negotiating table in Geneva. They may have a point but their systematic scepticism is symptomatic of the underlying attitude — perhaps the underlying fear — of the Administration.

They may have a point, because Mr Gorbachev's power

in the Soviet system is not yet fully proven: no one knows whether he is or will be in a position to deliver what he seems to be promising — if he is really promising anything. Perhaps he means what he says but then why is there such a large gap between the public come-on and the private stone-walling? Perhaps he has yet to convert the Soviet military bureaucracy to a strategy of really radical cuts, even in the interest of securing cuts on "Star Wars", who knows, perhaps Soviet scientists are resisting such a bargain because it would place cuts on their own very substantial "Star Wars" research programme.

But the systematic poor-mouthing of the Americans raised its own set of questions. An Administration which was looking for a dramatic breakthrough in arms control might act, sceptical and hard-to-get, while allowing "Star Wars" to lure the Soviet Union into making unprecedented concessions in nuclear weapons. This would be a game for very high stakes, but if it failed to come off, the low-expectations play would have been vindicated. Unfortunately, this is probably a wildly over-optimistic speculation. Many U.S. experts, even among the converts, have scaled back their expectations of what "Star Wars" can deliver; but by all accounts, President Reagan's own faith in a nuclear-free future remains unclouded by doubts of any kind, technological or strategic. While he is an charge, therefore, the prospect of a trade-off with the Russians — missile cuts

against "Star Wars" — is likely to be repugnant U.S. downgrading of the prospects for the summit could be consistent with a hold negotiating strategy; it could be even more consistent with President Reagan's proclaimed anti-communist convictions, reinforced by a growing anxiety that Mr Gorbachev may succeed in facing him with a fearful choice between "Star Wars" and deep nuclear weapons cuts.

The Administration's real objectives are unclear; even to the British Government it is being unusually secretive about its negotiating plans. Two points are already obvious, however.

The first is that, if a significant deal is to be done, Mr Gorbachev's protestations against routine accusations of "propaganda, propaganda" require a response. Radical cuts in nuclear weapons would be bound to face as much resistance from vested interests in Moscow as in Washington, and a consistently sour attitude from the U.S. to Mr Gorbachev's "propaganda" may amount to a self-fulfilling prophecy.

The second is that the consequences of a various summit meeting may be incalculable and they cannot be pre-empted by systematic scepticism in advance from the White House. Mrs Thatcher may be tempted to blame failure on the Russians; but the rest of the alliance is just as likely to blame it on the Americans, and the trans-Atlantic atmosphere could get very stormy.

## Lombard

## What's good for General Motors...

By Geoffrey Owen

IT WAS Mr Charles Wilson, Defence Secretary under President Eisenhower, who declared: "What is good for the country is good for General Motors and what's good for General Motors is good for the country." Is General Motors also good for Britain? A leading academic expert on the motor industry Mr Daniel Jones, has argued in a recent paper that "a clear conflict has arisen between the worldwide strategy of General Motors and the national interest of the UK." In Mr Jones' view, the British Government should not stand idly by and let GM put the jobs of thousands in the UK motor industry in jeopardy. It must insist on higher local content in the cars GM sells in Britain.

The company responds by pointing to the high investments it has made in Britain in cars, trucks and components. While conceding that large quantities of vehicles and parts are imported from the Continent, it argues that Vauxhall, its British car subsidiary, would not have survived at all had it not been integrated into GM's European organisation.

All this is grist to the propaganda war between Austin Rover, the only British-owned producer of cars for the mass market, and the two American multinationals, Ford and General Motors. But the argument raises some interesting questions about the role of foreign-owned companies in a key industry and about official policy towards inward investment.

All three companies have been hit by the drastic decline of the British car industry, a decline due to a combination of high costs, low productivity, poor management, Vauxhall and Ford have virtually stopped exporting cars (though they are significant exporters of other products) and rely for a large part of their UK sales on cars assembled on the Continent. Austin Rover has no such Continental source; it stands or falls by its UK plants.

Mr Jones argues that the revival of Austin Rover is nearly complete, but it badly needs more volume. Similarly, the British components makers are in the throes of painful modernisation, but they, too, need a

strong UK-based industry as their prime customer. Both these objectives are threatened by the fierce battle for markets in Europe between Ford and General Motors and, in particular, by the latter's strategy of using its Continental plants to supply the UK market. The allegation is that GM's prime objective is to load up its German and Belgian plants whenever possible and until these are operating at full capacity to produce the minimum number of vehicles necessary in the UK.

Mr Jones urges the Government to reach "clear and public understandings" with the two U.S. companies on plans to raise the proportion of UK-built cars in their domestic sales and to increase the level of local content in those cars.

Ford and General Motors might reasonably complain that this line of argument is disproportionately one-sided. After all, the biggest distortion in the British car market arose from the rescue of a company — British Leyland.

More seriously, the British Government needs to be wary about moving any further down the path of imposing performance conditions on foreign investors — a process already started in the case of Nissan. Conditions of this kind are rightly criticised by western governments when imposed by developing countries; the UK should be working towards a free flow of investment capital. It is true that Austin Rover has ties to the UK which are tighter than those of General Motors or Ford and it will play the British card for all it is worth in the marketplace. Moreover, attacks like those of Mr Jones strike the multinationals on a raw nerve. But foreign companies cannot be forced to make investments in countries where they do not earn an adequate return. The future scale of General Motors' operations in the UK will depend primarily, not on the whims of Detroit, but on the attractiveness of the UK as a manufacturing base.

The import threat to the UK car industry, Science Policy Research Unit, Sussex University.

### Monetary control

From Mr D. Franklin

Sir—The trouble with using interest rates to deflate the economy in response to excessive EM3 growth is that in the short term the effect of higher interest rates—as we have discovered since January — is to inflate the demand for interest bearing money relative to nominal incomes. Tight monetary policy can therefore appear uncomfortably loose until higher interest rates have had a chance to reduce nominal GNP growth sufficiently to bring the demand for money back to within target with a clear danger of overkill.

This problem with monetary control is, however, purely presentational: the solution would be to pragmatically adjust EM3 targets when short-term interest rates diverged significantly from those prevailing at the time that the target was set. Instead, the Government has, except when sterling needed defending, tended to avoid using interest rates; rather attempting to control EM3 by overruling — a tactic which increases the yield on long-term instruments relative to EM3 assets, thus reducing the demand for EM3 while deflating the economy by crowding out long-term borrowing. Unfortunately the side effects of this rise distort EM3 and reduce its informational content: higher long rates discourage corporate bond issues, and encourage bank lending (which inflates the money supply); to prevent short rates rising when liquidity is being drained by gilt sales, commercial bills must be purchased from the banking system. The latter problem has given rise to the bill mountain which enforces perpetual Bank of England intervention in the bill market, and may give rise to arbitrage.

The danger is that the problems arising from this circuitous method of money control are leading the authorities to downgrade or dispense with EM3, and concentrate on M0. Monetary control might then be all too easy — for a rise in interest rates reduces demand for M0, which is non-interest bearing, and the aggregate might be manipulated with little real impact upon the economy. It would be better to maintain both an interest bearing and a non-interest bearing aggregate, avoid overruling, but explicitly acknowledge the distorting impact of interest rates on the demand for each aggregate.

Donald Franklin  
(UK economist),  
Schroder Investment  
Management,  
36, Old Jewry, EC2

### Letters to the Editor

#### Bedding out

From the Chief Executive

National Bedding Federation  
Sir—In his article "Sleepless nights for bedmakers" (August 31), David Thomas made a brief — but inaccurate — reference to the 1985 national wages agreement negotiated between this federation and the Furniture, Timber and Allied Trades Union.

To say that that agreement amounted to a 25.25 a week pay rise is not correct: the fact of the matter is that the agreement provided for an increase (effective from January 1985) of 25.25 a week in the minimum weekly payment for production workers for a 39 hour week. The increase was purely a minimum rate; contrary to the implication in Mr Thomas's article, it did not amount to a general, "across-the-board" increase for all workers. It follows that employers who already paid wages equal to, or in excess of, the new minimum had no obligation under the agreement to increase those wages.

Patrick Quigley,  
251 Brompton Road, S.W.3.

#### Work of equal value

From Mr W. Wood

Sir—I have just returned to my office to read, belatedly, the letter from Ms Margaret Prosser of the TGWU (August 17) referring to the comments attributed to me in your article of August 12. They are, unfortunately, based on a misunderstanding of my full statement. I would ask to correct that misunderstanding, as I do not believe that Ms Prosser's views, currently worded, allows successful claims for equality in situations where the difference in pay is not the result of sex discrimination. Even if 99 other men are paid the same as the woman concerned, she can win a claim for equality with the one man who is paid more than she (if there is no valid reason for the difference). The 99 other men can then each claim equality with that woman! Both unions and staff would then, presumably, insist upon the restoration of previously negotiated and valid differentials, both vertically within the organisation and horizontally

across it.

The point with which Ms Prosser took issue concerned historic differentials. We totally support the view that any pay differential which are based on sex should be removed. Indeed, we believe that all organisations should adopt objective, non-discriminatory, payment systems.

As the law stands, however, even a company which is totally non-discriminatory in practice could lay itself open to a successful claim through carelessness or a lack of proper systems. It is also worth noting that one "overpaid" woman is just as much of a "threat" to the company as one "overpaid" man.

W. W. Wood,  
PA Personnel Services,  
60a Knightsbridge, SW1.

#### Many more fellows

From the Deputy Secretary,

The British Academy  
Sir—In the interests of complete transparency, I would like to know that, in addition to those named in Mr May's letter (September 4), Dr Joseph Needham, Sir Karl Popper, Dr C. M. Travelling and Sir Mortimer Wheeler are, or were, fellows of both the British Academy and the Royal Society. Sir Winston Churchill, the 1st Earl of Cromer, Sir Peter Medawar, Earl Russell and Lord Stockton are, or were, honorary fellows of the British Academy besides being fellows of the Royal Society. In this connection it may be worth noting that the Royal Society does not have a category of honorary fellow.

Peter R. Williams,  
20-21, Cornwall Terrace, NW1.

#### Sighting the Titanic

From Mr J. Baker White

Sir—You report (September 4) that the archives of the White Star liner "Titanic" are being dusted down following her discovery on the sea bed off Newfoundland. May I add a personal memory?

On a sunny morning in the first week of April, 1912, I was sitting by the old lifeboat house on the Warshaw side of the entrance to the Hamble River talking to a friend, the

coastguard who used to patrol the shore from the Hamble to Hilleshead. Slowly there came down Southampton Water, past the Union Castle boats and troopers that used to lie off Netley in those days, the biggest liner I had ever seen. The coastguard pointed at her. "That's the 'Titanic', me lad, biggest ship in the world, just off to New York."

We heard her band playing at the time, slowly and majestically past Calshot Castle and the boom defence link towers and stood against the boathouse waving our caps. "Old men forget," but with the news that after 73 years she has been found brings back the memory of that April morning as if it were yesterday.

John Baker White,

Street End Place,

Canterbury, Kent.

#### Cash flow problems

From Mr B. Bonworth

Sir—Several readers have written about cash flow difficulties and attributed the blame to customers who have a policy of slow payment.

Legislation is not required to improve cash flow. All that is needed is a more disciplined, and sometimes unwelcome, approach to credit management. Very simply, debt collection is a selling job; it is a competition for cash. In the same way that marketing and sales people find ways to influence customers to buy their products in preference to those of their competitors; so financial people should adopt the same competitive approach to the collection of cash.

The courts in this country are clogged up with cases many of which should never have got there in the first place. This is due to the inability of the creditor to communicate effectively and influence the debtor to pay.

In case any cynics reading this letter reckon it cannot be done, let me tell them this: I run my own very small business. All my customers are very big companies. My credit terms are seven days net, from date of invoice. So far, the longest I have had to wait for payment is 28 days from date of invoice.

Successful credit control starts at the time of the sale and is followed through with the same determination as finding new business. Legislation to force prompt payment (which I doubt would work anyway) is a poor substitute for good credit management.

Bruce N. Bonworth,  
21, Harbottle Road,  
West Hagley,  
Stourbridge, West Midlands.

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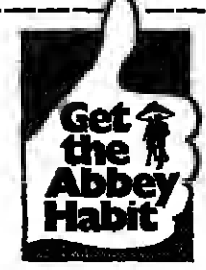
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## MINISTERS MEET TO AMEND THE TREATY OF ROME

# Tricky path to streamlined EEC

BY QUENTIN PEEL IN BRUSSELS

EEC FOREIGN ministers will today relaunch in Luxembourg the great debate on the future of the European Community.

The ministers will attempt to amend the founding Treaty of Rome, which binds the Community, in a debate which has hitherto pitted Britain, Denmark and Greece against the rest of the European union.

The 10 ministers, joined by their counterparts from Spain and Portugal, must first decide on the procedure and timetable for the talks, which include how to extend the present competence of the EEC and how to streamline its cumbersome decision-making processes. They have a December deadline for agreement.

The inter-governmental conference, which was agreed on by seven votes to three at the EEC Milan summit in June, is a big challenge for the tiny Luxembourg Government, which has to mediate between the big powers.

M. Jacques Poos, the Luxembourg Foreign Minister, who will chair the conference, has somehow to paper over the cracks between the seven Community members in favour of

formal treaty amendments - Belgium, France, Ireland, Italy, Luxembourg, the Netherlands and West Germany - and the rest, who are seeking to limit any changes which might dilute the ultimate power of national sovereignty.

No one has decided to boycott the conference outright, however, and the atmosphere appears better than it was before the summer break, when it was coloured by the immediate post-Milan recriminations.

Three broad areas have to be tackled by the conference:

● Extending the responsibilities of the EEC under the Rome Treaty, for example by including the environment, promotion of high technology and, most important, greater political co-operation on foreign policy.

● Streamlining the decision-making process to limit the need for unanimous decisions in favour of

majority voting and, if possible, to restrict the use of the "Luxembourg compromise", which allows a member to cite its "vital national interest" to prevent the vote being taken at all.

● Increasing the democratic control of EEC decision-making, for example by stepping up the role of the European Parliament, while giving greater power of delegation to the European Commission.

The Luxembourg Government strategy to keep everyone at the table would seem to place greatest stress on the first area - bringing the treaty up to date by including new areas of competence - and leaving the more controversial institutional questions until later.

No formal proposals for treaty amendments have yet been put on the table; members are likely to be given until mid-October to do so. The British Government is unlikely to make any specific proposals, but most of the other member states and the Commission have expressed some interest in doing so.

Today's talks will concentrate on the timetable, the number of ministerial meetings needed, which officials will discuss which subjects and in what order. The ministers also have to decide how they are going to consult the European Parliament during the process.

Few members would quarrel with

bringing subjects like the environment and technology within the Treaty of Rome, the EEC already deals with them under the general provisions of Article 235, which covers "any other business".

Giving legal substance to the process of political co-operation is more controversial, although on that subject Britain sides with the majority in favour of closer co-operation, including discussion of security matters, whereas Ireland belongs with Denmark and Greece on the side of the doubters.

The ministers have to decide whether closer political co-operation should come under a separate treaty, establishing a separate secretariat, or be included as part of an amended Treaty of Rome, as the parties in the European Commission would prefer.

Already, however, such political co-operation is proceeding quickly. The same foreign ministers (with the exception of Britain's Sir Geoffrey Howe who will leave for Nigeria) will tomorrow be discussing a co-ordinated Community policy towards South Africa.

## Argentina fails to respond to British trade move

By Jimmy Burns in Buenos Aires

TWO MONTHS after Britain unilaterally lifted its trade ban with Argentina, the prospects of normal Anglo-Argentine commercial relations are as remote as at any time since the outbreak of the 1982 Falklands conflict.

That is the view of businessmen in local subsidiaries of leading British companies and Argentine exporters, who in the July announcement expected Argentina to reciprocate.

"If anything, the situation has been getting worse since the British lifted their ban... The Argentine Government has been putting more and more rocks in our way," commented Sr Guillermo Browne, president of the British Chamber of Commerce in Buenos Aires.

Sympathetic of Argentine attitudes, according to Sr Browne, was a recent stormy meeting between managers of British companies and Sr Daniel Larriquet, under-secretary for the presidency, during which they were told government ownership of local UK assets would be stepped up. Part of Sr Larriquet's anger was attributed to news of two British Phantom jets violating Argentine airspace.

Under a law approved by former president General Leopoldo Galtieri, government overseers may check the accounts of British companies and control the sale of fixed assets and remittance of profits. The overseers gradually relaxed their supervision, and British companies for most of last year were allowed to operate as freely as any other foreign entity.

With the return to the stricter regime, the Argentine Government has left UK companies with no doubt of its resolve not to make any substantial move to improve its relations with the British Government until London has agreed to put the issue of sovereignty over the islands on to the negotiating table.

In recent weeks, representatives of the Argentine meat, wool, tea and tobacco sectors have been receiving continuous messages from their former UK customers pressing for a resumption of business. But efforts to prepare shipments have been frustrated by Argentine Customs refusing to certify export licences to Britain. In the case of corned beef, the Argentines have also indicated that they will not give entry visas to British agricultural officials insisting on prior health inspections.

Politics notwithstanding, a trade of a kind has survived between the two countries. It is widely accepted in Buenos Aires that Anglo-Argentine trade is understated by official figures. According to recent Department of Trade and Industry figures, Argentine exports to Britain fell from £130m (\$180m) to £65,000 between 1981 and 1984. During the same period, Argentine imports from Britain dropped from £181m (one of the UK's best markets in Latin America) to £2m.

An attempt to export considerable quantities of corned beef under a "Made in Uruguay" label appears to have been made both during and immediately after the war but has been discontinued. Triangulation, involving at least two leading Argentine meat packers, has persisted in Argentina, where it is "nationalised" as an EEC product and issued with new documents for trans-shipment to the UK as chilled or frozen beef.

Meat traders, however, have always viewed such routes as potentially risky and expensive.

On the import side, British-made goods ranging from scientific journals to sophisticated nuclear isotopes used for delicate brain surgery have over the last two years been officially approved by the Argentine authorities as the "national interest," according to Mr Richard Herbert, the British-born manager of a small but aggressive export-import agency.

## THE LEX COLUMN

# Gog and Magog in electricals

There may be more than one way to skin a cat but not, it seems, to construct a large European electrical company. At first sight, the General Electric Company and Siemens look to have been cut on the same template, even if on a scale of 12. Both carry evidence of their distant origins in power generation or household appliances; both have sought to buck the secular decline in electricity consumption through telecommunications factory automation and medical engineering; and both are seeking, with differing degrees of conviction, to follow a shift in added value from electrical systems to their components.

Through a mixture of cost efficiencies and caution, both Siemens and GEC have built up cash balances that have exposed them to grumblings from politicians and the press in Siemens' case, cash and short-term investments amount to over DM 20bn and though a good third of this is pension-fund contributions held in the balance-sheet, GEC looks positively miserly with a mere £1.4bn in net cash to offer in comparison. As if despairing of drumming up their own ideas for spending this, both companies have talked of venture-capital funds and both have sought elegant ways to mollify shareholders - GEC through capital notes and share purchases, Siemens by offering blocks of shares at intervals at deep discounts to the market price. Last year, Siemens raised its dividend by 20 per cent.

**Rating**

The volatility of interest earnings would depress the stock-market ratings of either company even without Siemens looking too anxiously into the future on their last reported earnings, both GEC and Siemens stand on multiples of 11.5 times. This does not mean much given their different year-ends and depreciation policies as well as the general opacity of German adjusted earnings; but whereas GEC has underperformed the UK market for years, Siemens has been one of the great money-making shares of the three-year German bull market and only recently stopped in its tracks until capital gains are shaken out.

In the process, the old image of Siemens as a lumbering giant, with its university of researchers reinventing everything, has changed. If the turning round of the computer and components divisions, or the cash squeezed out from padded costs and inventory at the beginning of the 1980s, owe something to emulation of GEC, the exponential increase in capital commitments do not. Even at the low point of

1982-83, Siemens was still spending a higher percentage of sales on capital account than GEC; this year and next it will be almost double. GEC might well snort at Siemens' very German tendency to conceptualise; at GEC, divisions that miss their financial targets are not re-named but winnowed of managers or closed. But Karlheinz Kaske's sloganising approach - office of the future, factory of the future, expansion into the U.S. - did catch the imagination of German investors just at the time when GEC's virtues of strict control and caution in investment were looking defensive in London.

Of course, it is hard to imagine GEC ever tolerating such a heavy loss-maker as Siemens' transformer division, which merely evokes sighs at the Wittenbergsch Platz. Equally, Siemens is still a long way from shedding its bad habit of spreading research and development, and capital expenditure, right across its product line; a glance at the Saturday newspaper supplements suggests Siemens wants to employ the entire crop of German graduate scientists, whatever their discipline.

**Memories**

Siemens itself is less than wholly optimistic about its most eye-catching step - its commitment to the next two generations of memory chips. The pace of change has already forced Siemens into a defensive alliance with Toshiba in developing 1-megabit chips, and only a reckless bookmaker would give Siemens and Philips less than odds to outpace the Japanese on 4-megabit memories. Yet GEC, no less than Siemens, cannot afford to sit out a technology so vital to its defence business, whatever its contempt for actually selling standard components. On those terms, a GEC commitment of £150m to sub-micron chip design looks neither here nor there.

As for acquisition, nobody could have doubted Siemens' commitment to the U.S. market, even without the unsuccessful sealed bid of DM 3bn for Allen-Bradley, the electronic controls manufacturer; in contrast, GEC still seems haunted by its experience with A. B. Dick, which only returned to profit last year, and has proved no sort of office automation springboard. It is Siemens' sheer persistence in trying to break into the liberalised U.S. telecommunications market that shows it is as internationally minded a European group as L. M. Ericsson although sharing similar weaknesses in distribution and marketing.

GEC has reason to rue Siemens' influence in its home market - not only in failing to aid Lord Weinstock's tilt at ABG, but as by far the largest supplier to the Bundespost. But while the German market is arguably costlier than the UK, dominated by a private British Telecom, the Bundespost has also ordered competing switching systems from Siemens and SEL. And while the Bundespost (like BT) was fussing about specifications, Siemens was selling its digital system overseas. There is a world of difference between a manufacturer of switches and a proprietary developer able to recover R and D costs; and even the sharpest critic of Siemens would not consign its telecommunications to the outer darkness that is a commonplace of GEC analysis in the City.

**Two-tier**

If GEC professes to admire its rival as much (or as little) as vice versa, it has paid Siemens the back-handed compliment of adopting a two-tier board structure. Of course, the GEC UK board of management is considerably less than the West German executive board, while the hard men much more than the collection of bank creditors, worker directors and men of goodwill that fill a West German supervisory board.

It could be that the promotion of divisional Indians to the status of chiefs will throw some light on the role of the succession at GEC, but it is hard to imagine adventures in new technology having any easier a time against performance controls that have shaped an entire management generation.

In that case, GEC will continue to be rated as the best recession manager in the UK, avoiding the ambitious mistakes of the Plesseys and STCs but with enough cash to grow by acquisition should prices come down yet further. It also shares with Siemens, excellent growth prospects in the medical and factory automation businesses and is probably as good as anybody at protecting margins against defence clients seeking more bang for their buck.

It could be that Siemens' venture into commodity chips will prove a waste of time and money and that its office automation products will be mere systems it lacks the skill to market to the needs of businesses. At this stage, GEC and Siemens look like two bridge players: Siemens would argue it must finesse these risks because otherwise the contract will fall; GEC that the finesse is not even necessary.

## Open for business: the tennis racket

By Paul Taylor in New York

THE SYNTHETIC cream on the strawberries comes out of an aerosol can. Some people believe the tennis at the U.S. Open in Flushing Meadows, New York, is squeezed out the same way.

For almost two weeks the world's best tennis players have been battling under a burning sun for the much-coveted title of 1985 U.S. Open champion. By today the result will be known.

The United States Tennis Association's (USTA) annual competition will be over. The players will be richer by a record \$3.07m in prize money, the event's 25 sponsors who paid a minimum of \$50,000 each to plaster their names over the National Tennis Center at Flushing Meadows Park will figure out whether it was all worth it, and the USTA will total up the receipts.

Meanwhile, ordinary Americans will continue to be embarrassed by John MacEnroe's outbursts - and wonder what tennis has come to.

In the 20,682-seat Louis Armstrong Stadium the debris - the popcorn bags, hot-dog wrappers and cardboard Coke tubs - will be cleared away and the DBS television cameras dismantled.

More than 430,000 tennis fans will have watched the Open live and, with a television audience in the millions, will have seen the event's major sponsors' placards ranging from Kodak to Burroughs and Muryani, the clothes group.

For the USTA championship is as much about money - big money - as it is about tennis.

Seats for the full series of day and night sessions spread over 13 days cost \$300 a time in the upper stadium levels. But even so, there will be many tennis fans bitter that they were unable to buy a ticket.

The reason is obvious from the lines of chauffeur-driven limousines outside the 16-acre grounds. Many of the seats are reserved for the competition's corporate sponsors, or bought in blocks by company publicity departments. The result is that while most sessions were officially "sold out", there were rows of empty seats.

For the USTA this presents a serious dilemma. The profit organisation relies heavily on the U.S. Open to fund its operations but desperately wants the Open to be a "people's event."

All told, the competition's sponsors paid \$3m into the association's coffers. Added to the more than \$1m in gate receipts and the \$5m in broadcast rights, plus a percentage of the takings of the food concessions at the Open, it is obvious that the competition has become a big money spinner.

After expenses, maintenance and capital improvements - including \$2m spent at the National Tennis Center in the last 12 months - the USTA will net more than \$9m from the event. The competition represents more than 70 per cent of the USTA's operating income and will be used to fund its national and sectional programmes.

But the role of sponsors - like the National Tennis Center itself, which some players have described as an asphalt court jungle - has become a sore subject with fans.

So the USTA is considering building a 5,000-seat show court and selling a reduced-price ticket for the court and the grounds only "to sip on off the strain" as one association official puts it.

After being played on grass for most of its 104-year history, the U.S. Open is now played on green-coloured hard courts

## Opposition makes up ground before Scandinavian polls

BY KEVIN DONE, NORDIC CORRESPONDENT, IN OSLO

OPINION polls in Sweden and Norway suggest that the opposition parties in both countries have made up lost ground and might have taken a tiny lead in the final stages of the general election campaigns.

More than 3m voters in Norway go to the polls today in what all indications suggest will be a very close-run contest. Most observers still expect victory to go to the ruling Conservative-led coalition, but it might be dependent for a majority on the small right-wing Progress Party.

An opinion poll, presented by the Oslo newspaper Dagbladet, gave a marginal lead to the opposition parties led by the Labour Party, which can count on parliamentary support from the small Socialist Left and Liberal parties.

The left-wing block received 50.2 per cent of the support in the poll, compared with 45.2 per cent for the ruling coalition, made up of the Conservatives and the Christian Peoples and Centre parties, and 2.9 per cent for the Progress Party.

The poll and the possibility of a socialist victory caused a sharp

drop in share prices on Friday on the Oslo Stock Exchange, which has reached a new high in trading in recent weeks.

Another poll released over the weekend, however, showed a clear lead for Mr Kåre Willoch, the Conservative leader, as the most popular choice for Prime Minister.

Norway's electoral system is expected to work in favour of the ruling centre-right coalition. Following a recent amendment to the system, parties can now form electoral alliances in particular constituencies to avoid votes being wasted. Norway's present electoral system is only proportional in each multi-member electoral district - not nationally.

The amendment allowing electoral alliances could help above all the two smaller government parties, the Centre and Christian Peoples parties, and work against the Labour Party, which has refused to enter any such pact.

The Labour Party, under the leadership of the former Prime Minister, Mrs Gro Harlem Brundtland, has clearly made up lost

ground during the campaign. She has focused heavily on social issues and has highlighted shortcomings in the country's hospitals and health care system.

Mr Willoch, the Prime Minister, left it rather late to devote his full energies to the election campaign, but he has scored points in recent days, particularly on foreign policy and economic issues.

The Labour Party is vulnerable to charges that it might be less than 100 per cent reliable as a member of Nato, and Mrs Brundtland has been forced to state categorically that Mr Einar Førde, the deputy chairman and leader of the party's left wing, would not be given the job of foreign minister if Labour wins the election.

In Sweden, an opinion poll published in the newspaper, Svenska Dagbladet, over the weekend gave a tiny lead to the non-Socialist opposition parties with 49.5 per cent compared with 49 per cent for the Socialist bloc, comprising the ruling Social Democrats and the Communists.

## China to store N-waste

Continued from Page 1

enrichment of China's uranium. But the Germans made it plain that as part of the Anglo-German enrichment company Urenco, they were not free to negotiate this technology transfer.

Britain could find a role in transporting the fuel from Germany to China, as the major shareholder in Pacific Nuclear Transport, the only nuclear transport company serving the Far East.

The fuel will be sealed in casks weighing up to 70 tonnes, designed to be stacked like a honeycomb to form a free-standing store, robust enough to withstand even an air

crash, as German safety regulations require.

The idea is already used in West Germany as a temporary expedient while DWK constructs its first commercial reprocessing plant.

Such a store can readily be dismantled and the fuel casks transported to the reprocessing factory. The store needs no excavation and little preparation beyond a concrete base.

Several remote sites in the Gobi Desert are being considered. China's willingness to store spent nuclear fuel first came to light early last year.

## Salomon leads bid to buy bond dealer

By Paul Taylor in New York

SALOMON BROTHERS, the Wall Street investment bank, and a group of other Wall Street firms, plans to acquire PGB Securities, a U.S. Government bond dealer broker owned by Mabon Nugent, in a move that might signal the start of a commission pricing war.

Salomon Brothers, which said that other members of the purchasing group were expected to include Citicorp, BankAmerica, First Boston, Goldman Sachs, J. P. Morgan and Merrill Lynch, declined to announce the purchase price, but said it was a "modest amount."

Mr Thomas Strauss, a Salomon Brothers executive director, said PGB would operate independently of its owners and "compete for business on the basis of reduced commissions."

Mr Strauss estimated that brokers currently charged the 36 primary government securities dealers in the U.S. about \$250m annually in commissions. A typical commission is about \$78 per \$1m of Treasury bonds traded.

The Salomon Brothers executive said the PGB might reduce its commissions by 50 per cent - a move that would put pressure on the six other inter-dealer brokers to follow suit.

PGB is a small and relatively new firm in the rapidly expanding Treasury brokerage business.

**U.S. sanctions policy expected**

Continued from Page 1

that he had strongly advised against any such talks.

"As long as the ANC is under communist leadership and supports violence in South Africa there can be no question of me approving discussions with them," he said. Such attempts were "unwise and even disloyal to the young men who are sacrificing their lives in defending South Africa's safety."

Responding to the statement, Mr Gavin Bell, chairman of Anglo American Corporation, and Mr Tony Bloom, chairman of the Premier Milling group, underlined that there was no question that the planned meeting could be construed as an attempt by businessmen to

bypass the political process or "negotiate" with the ANC.

"There was never any question of the talks being negotiations, the plans were simply based on businessmen's interest in finding out about the ANC's approach to business issues. It is laughable to think that businessmen as individuals could embark on negotiations," Mr Rolly said.

Peter Montgomerie adds from London: Dr Gerhard de Kock, South Africa's Reserve Bank Governor, is today due to visit banks in Switzerland on the closing leg of a tour of the U.S. and Europe to explain his country's decision to freeze debt repayments.

## U.S. Army deal battle

Continued from Page 1

their attempts to boost arms exports. The last time she was personally involved was probably a year ago, when she intervened to try to persuade Saudi Arabia to conclude a \$1bn deal involving Tornado fighter bombers and Hawk trainers against an opposing French bid of Mirage 2000. Both countries are still awaiting the Saudi decision.

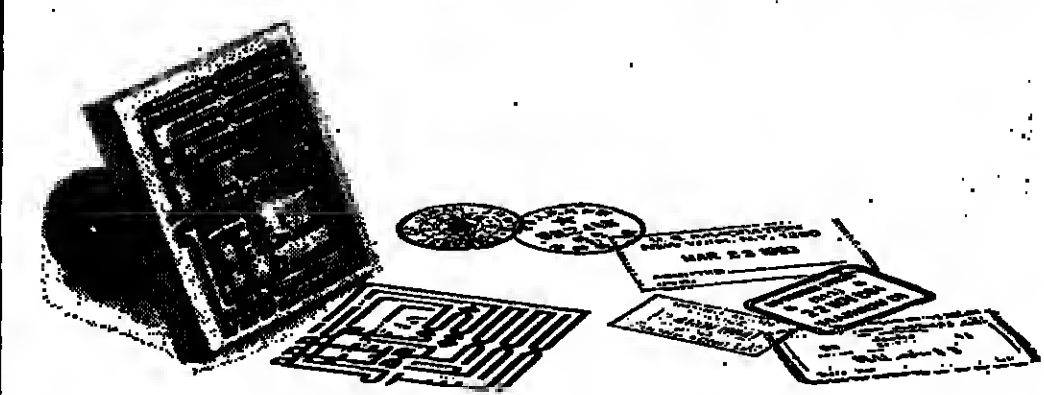
Observers believe there is a considerable element of risk in the Government's tactics on the U.S. contract, if only because, while lobbying is a well-established part of the U.S. political and defence scene, the Anglo-American special relationship has been somewhat strained recently.

In particular, the U.S. Administration was taken aback by what one U.S. source termed the "effrontery" of Britain's suggestion that it should be given a \$1.5bn stake in the \$20bn SSI research programme. The case for such a deal was argued by Mrs Thatcher and Mr Heseltine in Washington in September at the end of July. London is still formally awaiting an answer, but the U.S. is dragging its feet on setting up a working group to study the matter, which is itself seen as delaying tactics.

There does not appear to be much confidence in the UK defence establishment that the last-minute bid to win the contract will come off.

## World Weather

Place	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud
Algeria	28	12	10	London	18	10	Paris	18	10
Amsterdam	18	12	10	Rome	22	10	Stockholm	18	10
Antwerp	18	12	10	Vienna	18	10	Zurich	18	10
Bombay	28	12	10	Brussels	18	10	Frankfurt	18	10
Buenos Aires	22	12	10	Geneva	18	10	Hamburg	18	10
Calcutta	28	12	10	Lisbon	18	10	Munich	18	10
Canton	28	12	10	Nairobi	18	10	Prague	18	10
Cebu	28	12	10	Shanghai	18	10	Stuttgart	18	10
Colon	28	12	10	Tokyo	18	10	Wien	18	10
Hankow	28	12	10	Warsaw	18	10	Zagreb	18	10
Harbin	28	12	10	Yokohama	18	10			



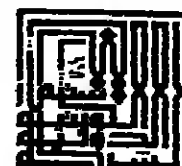
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## FINANCIAL TIMES SURVEY

## REINSURANCE

IN MONTE CARLO this week more than 2,000 representatives from the international reinsurance community meet for the most important annual convention in their business year. It will be an anxious time for most of them: the reinsurance market is experiencing its most volatile trading period in years.

Industry specialists argue that the market is not in good shape. Intense competitive conditions and a long period of rate-cutting on reinsurance premiums are taking their toll. Reinsurance, they say, has become the "crumbling cornerstone" in world insurance markets.

There are predictions that a large number of reinsurance operations, probably will not make it into the 1990s, at least not in their present form. The best hope for the market, say reinsurers, is that conditions are now so bad that it will lead to a sharp turnaround in their business cycle as reinsurance groups raise their prices in an effort to survive.

Insurers are by nature professional pessimists and there is a tendency to over-dramatise the state of the market in order to improve prices and hence ensure a comfortable level of overall profit. But the alarmist talk in the world's reinsurance community is supported by a considerable amount of hard evidence.

In 1984 reinsurers in the U.S. turned in their worst results ever. According to the Reinsurance Association of America, the standard yardstick for measuring how well or how badly companies are doing—the combined ratio—showed that underwriting losses expressed as a percentage of premiums in the industry had jumped from 116.4 to 128.2. Industry sources suggest that there has been a steady decline in performance since 1977 when underwriting losses were running at 100.4 per cent of premiums.

The obscure world of the reinsurance market plays an important role in the wider insurance community. It provides two central facilities for

The reinsurance market is not in good shape. Company failures are predicted, but many worry that a withdrawal of underwriting capacity may not be enough to reverse the current adverse business cycle

## Competitive conditions take toll

BY JOHN MOORE, CITY CORRESPONDENT

insurance companies: it allows them to spread out individual risks that are too big for even the largest insurance company to handle; and it allows small companies to accept more business than their own capital could safely support, which in turn stimulates the smaller companies' expansion.

As members of the public seek insurance protection, so insurance companies themselves often seek their own protection against large claims through the mechanism of reinsurance, laying off risks throughout the world.

Although its origins date back 600 years, it is only in the last few years that reinsurance has become a significant force in the insurance world. In 1983 world reinsurance premium income was running at around \$5.6bn. Now around \$6bn in premiums is retained by reinsurance companies for their own account.

## Volume handled

Almost half of this premium volume is handled by about 3,000 direct insurance companies or concerns, which also carry out reinsurance business. More than \$28bn is handled by over 350 professional reinsurance groups.

The business cycle of the reinsurance community in the last ten years has been influenced by a variety of factors, but its most important period of growth came in the early 1970s. Then U.S. insurance capacity contracted sharply as falling stock market values bit

into insurance companies' reserves.

The U.S. insurance industry sought extensive reinsurance protection outside its own market. The reinsurers provided a pool of capital which paid for the large claims of the direct insurers, who would have otherwise found their individual resources strained beyond their limits.

Much of the business flowed to London, which helped the UK to become one of the world's largest reinsurance centres. Lloyd's itself rapidly evolved into an important reinsurance centre and today around 70 per cent of Lloyd's total business is accounted for by reinsurance.

European reinsurance groups, seeing the possibility provided by the U.S. reinsurance market for reinsurance business, started developing their own operations in the U.S. while established American insurance concerns developed their own reinsurance departments to meet the demand.

Other non-insurance groups charged into the market. The unexpected level of demand and high interest rates attracted all manner of inexperienced underwriting capacity, lured by the attraction of gaining access to a useful cash generating business. Reinsurance, like all insurance activity, provides the possibility of a two-way return for those with a stake in its operation.

Reinsurers earn premiums, which as long as claims do not exceed premiums will produce an underlying underwriting pro-

fit. Moreover, the premiums can be invested, which produces more income. Even if reinsurers make an underlying underwriting loss, the investment income returns from the premiums can ensure that an overall profit is produced.

There was, accordingly, a "capacity explosion." Industrial companies, seeking to reduce the cost of their insurance programmes, established their own "captive" insurance companies which insured the risks of the parent company. These captives were largely based offshore in centres such as Bermuda, which evolved rapidly into a major reinsurance and insurance centre with 740 companies generating premiums of \$6bn.

## Captive operations

Adverse tax rulings in the U.S. about the tax deductibility of in-house insurance premiums encouraged industrial companies to widen the sphere of their captive operations. The captives took on third party insurance business which added to the overall competitive conditions in world insurance and reinsurance markets.

A whole range of operators moved into reinsurance, every one from highly organised insurance operations to unscrupulous speculators at the fringe who saw an easy access to a line of money in an unregulated market. Many of the newcomers, describing themselves as reinsurers, were operating no more than shell companies which took in money through a reinsurance contract, retained a

tiny part of the risk, and reinsured the bulk of the business with other reinsurers.

Insurance risks became scattered throughout the world in a complicated daisy-chain as participants clamoured for a piece of the action. The market became rapidly overheated and the boom-like conditions of the mid-1970s started turning down as aggressive competition slashed premium rates.

As the cycle has turned down sharply, so reinsurance specialists have been looking for signs that the worst may be over and that prices once again will be rising. For the last two renewal seasons in London—when contracts are re-presented to underwriters for a further consideration of the terms—there have been reports that rates have been rising. Last year the Mercantile and General Reinsurance Company, Britain's largest reinsurance company, was pronouncing boldly: "We see grounds to hope that the worst may be behind us and that a recovery of world reinsurance markets may be under way."

But whatever recovery the group saw turned out to be a false dawn. Mercantile and General reported an underlying underwriting loss of \$33.6m compared with \$39.9m in the previous year. Mr. John Locke, the general manager of the group, said: "The problems facing us and other reinsurers continue to be severe." The market, he pointed out, had been hit by heavy claims from liability risks, largely arising from huge court awards in the

U.S. against industrial companies.

"The escalation of liability claims, from the distant past up to the present day, grows worse and in many major markets insurers are still reacting inadequately to the underwriting losses being produced on commercial and industrial business."

Other reinsurance professionals argue that much of the difficulty in reinsurance markets can be attributed to the "dumbness factor." Mr. Joseph Aspland, Vice-president and general manager of the Allstate Insurance Company in the U.S. wrote recently: "Many reinsurers who have joined the industry during the last 10 years simply do not understand the business. As a result they have done some dumb things. We sometimes use a more polite term for these markets, referring to 'innocent capacity.'"

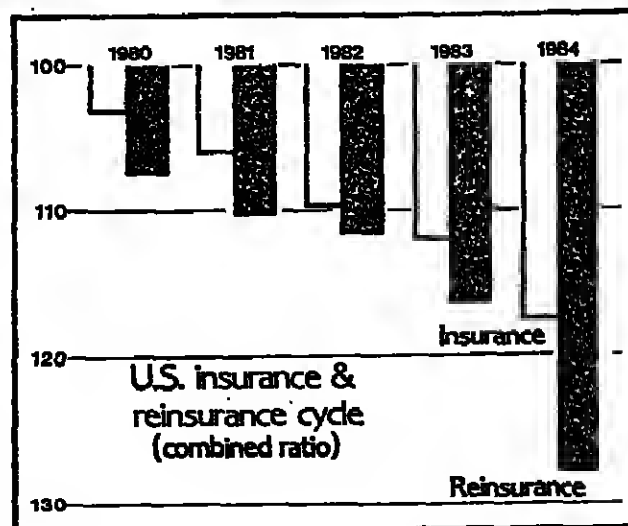
The new entrants, he argued, did not have the experience and expertise of the larger reinsurers, yet they attacked the marketplace aggressively. "Many of these markets are just beginning to understand how poorly priced their products were during this period."

Recently there have been signs of a massive shakeout in reinsurance capacity. The captive movement in Bermuda has shrunk dramatically as poor underwriting experience has led to huge losses. Those industrial groups which are maintaining captives are curbing their third party business.

The troubles of the Insurance Corporation of Ireland, once owned by Allied Irish Banks, have also startled the reinsurance community. Before it was taken over by the Irish authorities earlier this year the Insurance Corporation of Ireland was already curbing business, and this process became accelerated once the Irish Government stepped in.

## Disastrous results

The Reinsurance Association of America said that its survey of the reinsurance industry contained data from 18 fewer organisations than a year ago.



The association said that this reflects in part the disastrous results experienced in 1984, and the consequent withdrawal of numerous reinsurers from the market.

Other established groups are changing their strategies and becoming more selective in the type of business they are taking on and shedding unprofitable contracts.

Against this background there are signs of rate increases. Reinsurers in Europe have been switching away from taking on lines of business in the form of proportional treaty business, in which insurance groups agree to pass over a proportion of their portfolios to reinsurers. Instead, excess of loss protection has become fashionable and, with the curbs operating in the conventional proportional market, rates have risen in the last renewal season by up to 200 per cent in London, although the average rate rise has been between 10 and 50 per cent.

Some brokers, like Mr. Ron Iles of Alexander Howden, argue that the hard market has "arrived" in the reinsurance community. He argues that concern about security has had an effect on the capacity situation because brokers are more wary about where they place their business at a time when the market is unstable.

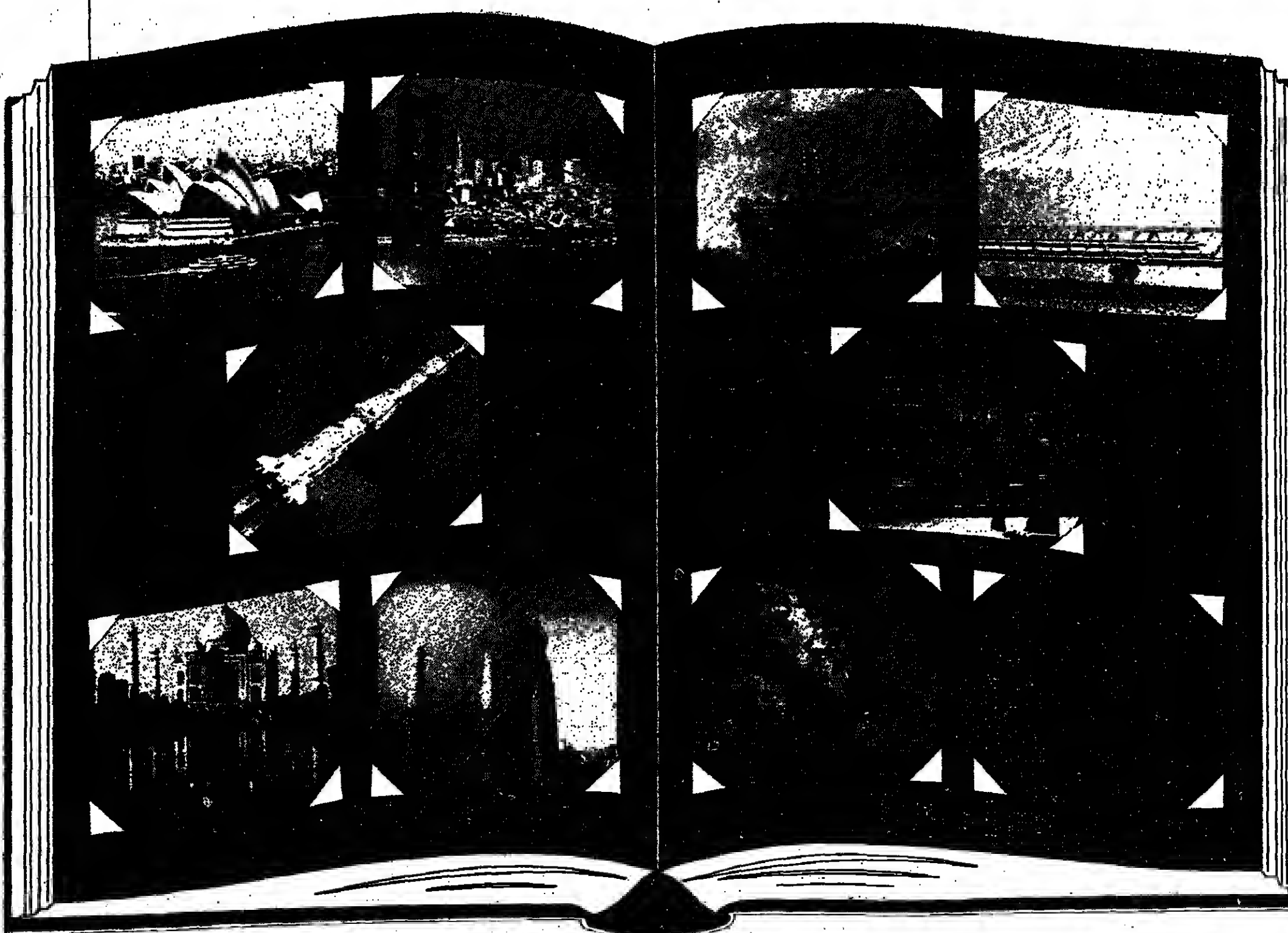
"Brokers were reluctant to deal with certain carriers whose position looked doubtful," says Mr. Iles.

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## An international viewpoint



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## REINSURANCE 2

## Establishment strengthens its hold

World centres  
CHRISTOPHER MORRISON

**HARDENING WORLD** insurance markets and a significant flight to quality have been working heavily during the last year in favour of the more established international insurance centres such as London and New York.

Escalating losses have taken a considerable toll in many offshore reinsurance centres such as Bermuda. Many of the smaller insurance companies located in the developing world have lost their appetite for international commercial insurance business. As a result, the market has been hit by heavy capacity cutbacks and withdrawals during the last year.

Against this background, the larger American and European reinsurers have found that they can raise rates and restrict cover on business that has flooded back to them seeking renewal, sometimes at almost any price. Now certain types of business such as U.S. liability risks have been hard-pressed to even find

a home after years of poor results.

Insurance brokers have found that the "soft market" for almost all types of commercial insurance business has disappeared almost overnight after seven years of intense competition. Until this year "we were probably only a stone's throw away from the day when we gave our clients a box of chocolates with the renewal documents," commented Mr Harry Purchase of Stewart Wrightson to a group of buyers recently.

The sudden switch in market fortunes has taken many by surprise—there were precious few, either inside or outside the insurance business, who felt the turnaround would be as sudden or drastic as it now appears," says Mr Purchase.

The seven long years of recession in world insurance markets and a period of growth and prosperity for insurers during the mid 1970s. In retrospect, this profitable period induced the longest downturn in the underwriting cycle that anyone in the insurance business can ever remember. It led to capital pouring in from all quarters, often from industrial companies seeking to diversify out of their

traditional recession-racked businesses.

Some of this money helped build up offshore reinsurance centres like Bermuda and to a lesser extent the Cayman Islands. Industrial companies were attracted to their advantageous tax environments as they attempted to keep their own profitable insurance businesses by setting up captive insurance companies.

In turn, these industrial captives expanded their interests and sought outside business turning Bermuda in the process into a major reinsurance centre.

During the last year, however, Bermuda has suffered a number of significant withdrawals by captives, insurance companies and brokers. Heavy losses and a high cost of living on the island have often been blamed for such actions. Much of the business lost to Bermuda is likely to have returned to the American and European markets.

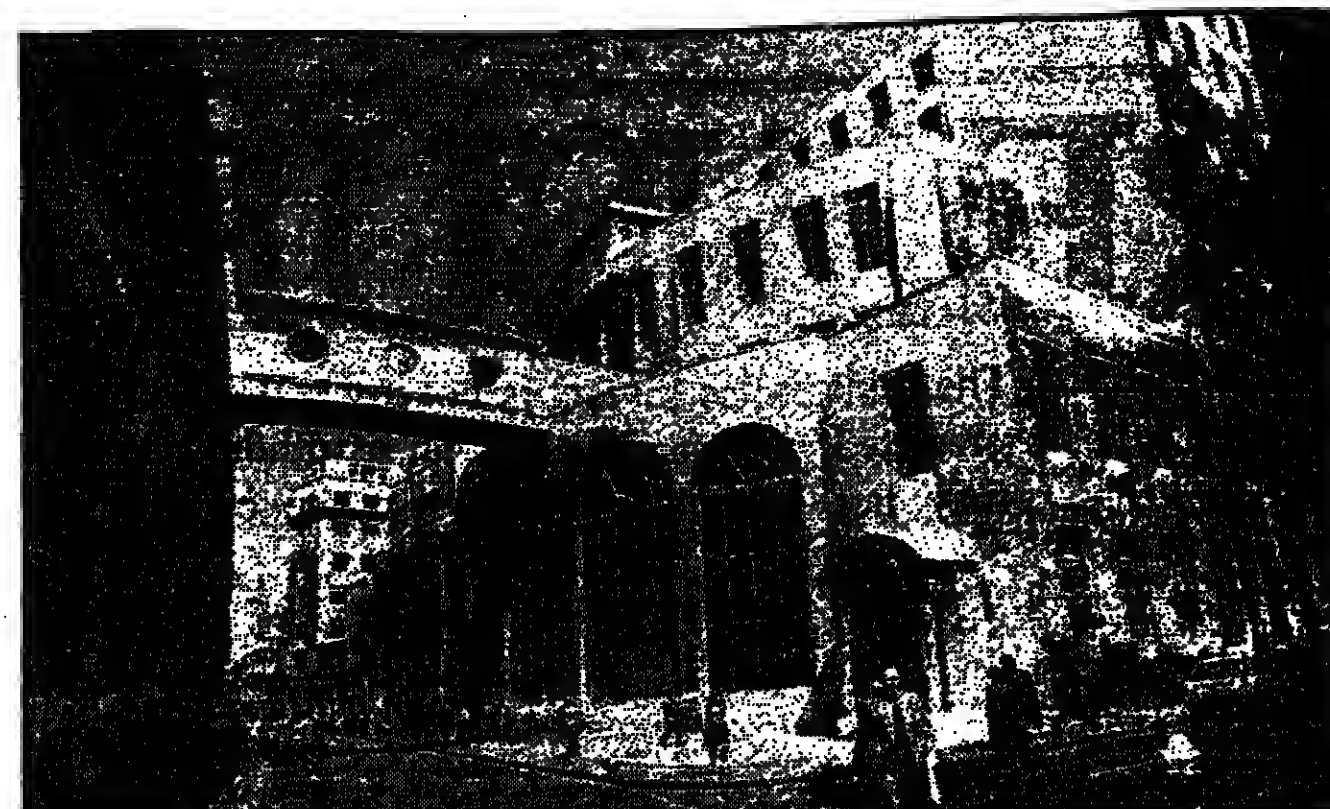
Many of the smaller companies that have fled from the developing world have also withdrawn from international reinsurance business after encountering heavy losses over the past few years. There has been a marked reduction

in managed underwriting pools, a favoured route to gain business for many smaller companies, as deficits mount and some agents are criticised for exceeding their authorities.

Overall, the practice of accepting business through an agent in some of the larger insurance companies has shown a steep decline.

Many of the pooling adventures of the last few years have ended in reorganizations and liquidations and added to the fears of clients who are starting to seek more certain security for their protections. As a result, the more soundly-based insurance markets such as Lloyd's and the major insurance and reinsurance companies have been able to dictate terms and conditions secure in the knowledge that for the moment they hold the upper hand.

"The evidence is abundantly clear that reinsurance capacity is only available now at a more realistic price. Reinsurers have discovered the fact that they have the option of saying no where the rates are not to their liking," stated Mr Peter Fryer, managing director, Jardine Reinsurance Management, at a Reinsurance Offices Association seminar last April.



The "Right to quality" has worked in favour of Lloyd's of London

## A pause after hectic expansion

New York  
Insurance  
Exchange

WILLIAM HALL

AT FIRST SIGHT Sheikh Abdul Aziz Abdullah al Sulaiman of Saudi Arabia and the People's Insurance Company of China would not appear to have a lot in common, but both are investors in syndicates in the New York Insurance Exchange (NYIE) and each in their own way have an interest in the success of New York's answer to Lloyd's of London.

This year marks the fifth anniversary of the establishment of the New York Insurance Exchange, and for the first time since its doors opened, the NYIE is pausing for breath after a period of rapid growth. But U.S. and foreign investors continue to follow in the footsteps of the Saudi Arabian Sheikh and the Communist-owned insurance company and beat a path to the fledgling New York insurance market.

Earlier this summer the Meadows syndicate joined the NYIE raising the total number of operating syndicates on the exchange to 48. "The industry should be entering a more positive cycle during the next two or three years and we are happy to be part of it," says Mr James R. Mascarella, president of the exchange, echoing the sentiments of many members of the NYIE.

The last 12 months have been a difficult period for the NYIE. After making money in the early part of the 1980s the exchange's operating income of \$10.2m in 1983 and \$35.2m in 1984. Last year investment income of the syndicates rose by nearly a third to \$37.3m but this was more than outweighed by sharply higher underwriting losses.

In the opening months of 1985 the operating performance has deteriorated still more. Underwriting losses of \$23.7m are more than two thirds up on the same period a year ago and up by a fifth at \$10m it cannot camouflage sharply higher overall losses.

The syndicates lost an aggregate \$11.3m in the first three months of 1985, more than double the losses in the same period last year and more than the total annual loss in 1982. Mr Donald E. Reuter, who has headed the exchange since its inception says that the results "parallel those in the rest of the industry" noting that the bulk of the NYIE's business is reinsurance. "Because of that our losses tend

directly to reflect the unprecedented underwriting losses suffered by the industry in 1984," says Mr Reuter.

One of the most closely watched performance measures in the insurance industry is the combined ratio. This is the combination of the underwriting expense ratio which measures the ratio of underwriting expenses to premiums written, and the loss and loss expense ratio which measures the ratio of losses and loss expense incurred to premiums earned. Ideally, insurers aim for a combined ratio under 100, which indicates an underwriting profit. One over 100 generally indicates a loss.

In calendar 1984 the combined ratio of the NYIE's syndicates rose from 138.6 to 137.3 and in the opening three months of 1985 it rose to 144.3 compared with 126.2 in the same quarter of last year. To put this in context the combined ratio of the U.S. insurance industry, which reported an underwriting loss of \$21.5bn last year, rose from 111.0 to 117.8. Industry analysts forecast that the combined ratio this year will be 125 per cent for all commercial and property casualty lines, with underwriting losses continuing until at least 1986.

The U.S. insurance market was hit by a rare combination of events in 1984 which has had an undoubted short-term impact on the growth of the New York Insurance Exchange. Severe and extended underpricing of property-casualty insurance, followed by a series of natural disasters and a catastrophic short-term impact on the growth of the New York Insurance Exchange. Severe and extended underpricing of property-casualty insurance, followed by a series of natural disasters and a catastrophic short-term impact on the growth of the New York Insurance Exchange.

The exchange in news business is reflected in the volume of the NYIE's gross written premiums which had grown by over a fifth in 1984 but shrank by 0.8 per cent to \$30.6m in the first quarter of 1985.

However, Robert Sanford, the president of Sargent, Wobbe and Company and chairman of the exchange committee, the Insurance Brokers Association of the state of New York, argues that by establishing a standard for the whole market the new guidelines "do more than any other measure to give credence to the exchange as a single market, where equal confidence can be placed in all syndicates."

Donald E. Reuter is conscious of the criticism that the NYIE is not growing fast enough and maybe not meeting some of the earlier heady targets for premium income. But he stresses that it is better to grow from a firm foundation, and despite the horrible financial figures which are being produced by the NYIE syndicates in recent months, he is confident that the corner has been turned.

Competitive  
conditions  
take their toll

CONTINUED FROM  
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He says that in London there has been "some shedding of underwriters in certain quarters with reputedly at least 60 people having been 'released' from their positions. This is seen as a measure to tighten up generally and eliminate some of the 'cash flow' underwriting of former times."

In Monte Carlo this week the reinsurers will be taking soundings on the likely rates which will be set in the renewal season which will get under way shortly after the convention. Although reinsurance underwriters at the

two previous conventions have adopted a "get tough" policy this approach has yet to be reflected in their organisations' results. The more conservative underwriters are predicting that real recovery is some way off and that some of the trends have been misleading.

Meanwhile, reinsurers continue to be worried about the underlying security of their market, which has been eroded by years of aggressive competition. Company failures are predicted, but the main worry for the reinsurance community is that the withdrawal in underwriting capacity may not be sufficient to change the fortunes of its business cycle.

## NYIE - Five year performance

	Net written premiums	Syndicates' surplus	Combined ratio	Losses paid	Syndicates' profit (loss)
	\$m	\$m	%	\$m	\$m
1980	15.3	97.6	125.3	0.1	n.a.
1981	49.9	126.4	110.6	2.7	5.4
1982	106.0	159.0	114.1	23.6	2.0
1983	178.5	169.5	119.6	48.4	(10.2)
1984	218.0	182.6	137.3	101.8	(35.2)

## NYIE - Growth since 1980

	Syndicates	Investors	Brokers	Premiums per employee	Charges to syndicates as % of written premium
				\$m	
1980	21	89	70	0.9	4.3
1981	26	116	76	1.7	1.4
1982	35	133	86	2.3	1.0
1983	43	154	95	2.5	1.1
1984	48	160	104	2.1	1.4

enforcement of the guidelines required about 10 per cent of the market to either curtail writing at their current level of capitalisation or inject additional capital.

In a bid to further strengthen the New York market, the members of the NYIE increased the minimum capital requirements for new syndicates from \$3.5m to \$5m and increased the minimum policyholder surplus for continuing operation by more than a third to \$3m.

Mr Reuter says that the new minimum capital requirements will "provide greater financial security and underwriting flexibility." But in the short term they have helped stunt the market's growth and have been criticised by some NYIE brokers as overly conservative.

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New Lloyd's building under construction in Leadenhall, London.

## LEADING U.S. INSURANCE GROUPS - 1984 RESULTS

RESULTS for the U.S. insurance companies have in addition to their own losses, reinsurance losses, and the amount of reinsurance premiums to cover unexpected losses.	● Net reinsurance premiums written—a good guide to the volume of new business done.	● Losses—the claims which insurers pay out from their premium income.	● Underwriting expenses—the cost of running the business and administering claims.	The last two categories are often expressed as a percentage of net premiums earned.	The combined ratio is probably the single most important figure for any company. It is a combination of the underwriting expense ratio and the loss ratio. A combined ratio of under 100 indicates a profit; one over 100 generally indicates a loss. Normally companies aim for a combined ratio of 100 or lower.	A reinsurance company's surplus from insuring customers reinsurance premiums are used to cover the difference if the combined ratio is over 100.			
● Policyholders' surplus—the amount of money insurers									
COMPANY	Policyholders' surplus (reinsurers only)	Net reinsurance premiums written	Net reinsurance premiums earned	Losses and loss adjustment expenses	Loss ratio	Underwriting expense ratio	Combined ratio	Combined ratio	
American Agricultural Insurance Company	67,811	83,578	87,396	79,637	91.2	13.6	104.8	104.8	
American Independent Reinsurance	32,350	24,850	27,339	23,551	86.4	28.0	114.4	114.0	
American Mutual Liability Insurance	22,823	21,594	21,594	21,594	100.1	6,408	28.3	127.4	
American Mutual Reinsurance	5,027	16,421	15,246	21,914	143.7	935	5.7	148.4	
American Overseas Reinsurance	19,625	12,991	6,259	7,899	85.4	4,470	34.4	119.3	
American Reinsurance	290,537	441,525	428,480	396,433	82.1	158,493	35.4	127.5	
American Union of New York	34,631	51,868	49,448	43,411	87.1	16,426	31.5	118.6	
Baltic-Skandinavia Reinsurance	17,226	21,799	21,799	21,799	100.0	78.4	110.8	110.8	
Bathurst Reinsurance	92,296	96,039	97,508	73,868	74.8	24,664	28.0	118.4	
Capital Assurance Company	6,077	23,472	19,794	25,709	129.9	8,465	35.3	165.7	
Christiana General	20,063	41,729	42,740	37,367	87.4	15,114	36.2	123.6	
Cologne Reinsurance	11,079	14,001	14,680	14,983	95.9	4,461	31.1	127.0	
Constellation Reinsurance	32,381	89,450	89,421	83,184	93.0	26,782	30.1	123.1	
Continental Reinsurance	65,734	151,239	128,063	109,438	85.6	41,946	26.6	116.2	
Continental Cos. Company	73,135	74,118	74,118	74,118	100.0	32.9	36.3	126.8	
Continental Reinsurance Corporation	76,946	118,516	113,866	88,547	77.8	44,919	37.9	117.3	
Copenhagen Reinsurance of America	10,929	9,112	9,159	9,169	100.1	3,189	35.0	135.1	
Country Mutual Insurance	6,077	7,780	7,596	6,505	85.6	1,769	22.7	108.3	
Dominion Insurance of America	51,306	21,057	16,363	17,393	103.1	7,189	34.1	137.2	
Dorchester Reinsurance Company	51,306	21,057	16,363	17,393	103.1	5,530	22.7	138.7	
Employers Mutual of Des Moines	439,710	487,229	455,904	408,464	89.6	6,092	20.7	117.2	
Emilia Reinsurance Company	19,508	27,344	24,141	24,777	102.6	8,235	30.2	132.8	
Ernst & Young	6,326	2,382	2,143	2,176	165.6	448	27.2	128.5	
Excess Mutual Reinsurance	6,326	2,382	2,143	2,176	165.6	658	7.0	97.9	
Farm Bureau Mutual of Michigan	6,326	2,382	2,143	2,176	165.6	1,777	106.7	164.4	
Farmers Alliance Mutual	6,326	2,382	2,143	2,176	165.6	2,908	36.0	138.0	
Farmers Home Mutual	6,326	2,382	2,143	2,176	165.6	45	7.1	154.7	
Farmers Mutual of Iowa	6,326	2,382	2,143	2,176	165.6	30.1	121.2	121.2	
Federated Mutual Insurance Company	6,326	2,382	2,143	2,176	165.6	19.6	105.6	105.6	
Federated Reinsurance Corporation	6,326	2,382	2,143	2,176	165.6	6.131	36.4	146.1	
First American Insurance Company	6,326	2,382	2,143	2,176	165.6	4.111	41.8	99.2	
First Excess and Reinsurance Corporation	6,326	2,382	2,143	2,176	165.6	3,636	31.0	147.0	
First Horizon Insurance Company	6,326	2,382	2,143	2,176	165.6	16.9	19.0	123.5	
Frankona Reinsurance Company	6,326	2,382	2,143	2,176	165.6	5.485	25.4	115.9	
Fremont Reinsurance Company	6,326	2,382	2,143	2,176	165.6	22.479	23.9	116.3	
Fuji Fire and Marine Insurance Company	6,326	2,382	2,143	2,176	165.6	648	27.4	130.4	
Galaxy Reinsurance	6,326	2,382	2,143	2,176	165.6	1,428	31.7	151.2	
Gamma Reinsurance	6,326	2,382	2,143	2,176	165.6	6,702	26.3	118.3	
General Insurance of Trieste and Venice	6,326	2,382	2,143	2,176	165.6	9.210	11.8	123.5	
General Reinsurance Group	6,326	2,382	2,143	2,176	165.6	332.72	31.2	127.0	
Gerling American Insurance Company	6,326	2,382	2,143	2,176	165.6	107	11.3	99.3	
Gerling Global	6,326	2,382	2,143	2,176	165.6	11,874	36.6	153.5	
Great Lakes Reinsurance	6,326	2,382	2,143	2,176	165.6	3,473	36.7	119.7	
Grinnell Mutual Reinsurance	6,326	2,382	2,143	2,176	165.6	97.4	49.6	116.7	
Gutterland Mutual Reinsurance	6,326	2,382	2,143	2,176	165.6	9.210	11.8	123.5	
Hamburg International Reinsurance	6,326	2,382	2,143	2,176	165.6	6,068	43.1	135.7	
Hannover Reinsurance	6,326	2,382	2,143	2,176	165.6	5,146	26.1	125.7	
Highlands Insurance Company	6,326	2,382	2,143	2,176	165.6	2,602	14.7	122.4	
Home Reinsurance Company	6,326	2,382	2,143	2,176	165.6	18,470	28.7	112.5	
INA Reinsurance	6,326	2,382	2,143	2,176	165.6	63,534	33.3	134.9	
Insurance Corporation of Hannover	6,326	2,382	2,143	2,176	165.6	16,944	31.8	117.4	
Kemper Reinsurance	6,326	2,382	2,143	2,176	165.6	100.1	40,585	129.0	
Liberty National	6,326	2,382	2,143	2,176	165.6	7,490	30.4	126.3	
Mead Reinsurance	6,326	2,382	2,143	2,176	165.6	7,375	10.0	127.0	
Metropolitan Indemnity	6,326	2,382	2,143	2,176	165.6	821	37.4	96.3	
Mercantile and General Reinsurance	6,326	2,382	2,143	2,176	165.6	9,872	32.3	124.9	
Metropolitan Reinsurance	6,326	2,382	2,143	2,176	165.6	10.0	44.3	121.3	
Michigan Mutual	6,326	2,382	2,143	2,176	165.6	9,128	31.7	118.0	
MONY Reinsurance	6,326	2,382	2,143	2,176	165.6	11,379	32.7	144.0	
Motors Mutual	6,326	2,382	2,143	2,176	165.6	1,584	34.5	111.2	
Munich Reinsurance Group	6,326	2,382	2,143	2,176	165.6	67,765	32.8	122.9	
National Reinsurance	6,326	2,382	2,143	2,176	165.6	115.3	22.9	117.2	
Nationwide Mutual	6,326	2,382	2,143	2,176	165.6	16,535	27.9	114.6	
New York Insurance Exchange	6,326	2,382	2,143	2,176	165.6	99.9	81,421	37.4	137.3
Nordic Union Reinsurance	6,326	2,382	2,143	2,176	165.6	82.9	4,083	32.8	117.7
North American/Swiss Reinsurance	6,326	2,382	2,143	2,176	165.6	148,272	28.9	129.5	
Northeastern of Hartford/First Reinsurance	6,326	2,382	2,143	2,176	165.6	26,423	32.0	128.9	
NWNL Reinsurance Company	6,326	2,382	2,143	2,176	165.6	20.7	115.3	115.3	
Ormond Reinsurance	6,326	2,382	2,143	2,176	165.6	2,777	32.3	144.3	
Paladin Reinsurance Corporation	6,326	2,382	2,143	2,176	165.6	3,078	35.3	112.9	
Philadelphia Reinsurance	6,326	2,382	2,143	2,176	165.6	1,938	31.4	116.6	
Provident General Insurance	6,326	2,382	2,143	2,176	165.6	1,963	34.4	148.9	
Prudential Reinsurance Group	6,326	2,382	2,143	2,176	165.6	128,860	26.6	126.6	
Public Service Mutual	6,326	2,382	2,143	2,176	165.6	2,619	18.6	136.2	
Puritan Insurance Company	6,326	2,382	2,143	2,176	165.6	12,100	25.5	121.0	
PMA Reinsurance Corporation	6,326	2,382	2,143	2,176	165.6	9,514	31.9	108.8	
Ranger Insurance Company	6,326	2,382	2,143	2,176	165.6	7,736	16.0	109.6	
Reinsurance Corporation of New York	6,326	2,382	2,143	2,176	165.6	17,898	36.3	126.0	
Reliance Insurance Company	6,326	2,382	2,143	2,176	165.6	9,115	26.7	120.6	
Republic Western Insurance Company	6,326	2,382	2,143	2,176	165.6	7,616	28.1	109.6	
Resolute Reinsurance Company	6,326	2,382	2,143	2,176	165.6	5,822	32.9	119.7	
San Francisco Reinsurance	6,326	2,382	2,143	2,176	165.6	18,112	31.4	126.4	
Scor Reinsurance	6,326	2,382	2,143	2,176	165.6	82.1	7.0	116.3	
Security Insurance Group	6,326	2,382	2,143	2,176	165.6	11,197	31.0	123.9	
Seibels, Bruce Group	6,326	2,382	2,143	2,176	165.6	39,516	35.5	150.8	
Shelby Mutual Insurance	6,326	2,382	2,143	2,176	165.6	1,426	27.6	124.0	
Shelter Insurance Company	6,326	2,382	2,143	2,176	165.6	7,127	28.9	101.2	
Sirius Reinsurance	6,326	2,382	2,143	2,176	165.6	1,819	32.3	116.1	
Skandia America Group	6,326	2,382	2,143	2,176	165.6	75,889	29.7	123.6	
Southwest International (SICO)	6,326	2,382	2,143	2,176	165.6	1,683	47.3	128.8	
St Paul F & M (ETM)	6,326	2,382	2,143	2,176	165.6	20,958	32.0	124.4	
Stella Reinsurance for Hansa/Zurich NY	6,326	2,382	2,143	2,176	165.6	71.8	6.0	112.4	
Summit Fidelity and Surety	6,326	2,382	2,143	2,176	165.6	98.6	11.3	111.7	
Tea Reinsurance of America	6,326	2,382	2,143	2,176	165.6	98.4	1,538	35.5	164.5
Transatlantic Reinsurance	6,326	2,382	2,143	2,176	165.6	112.1	34,380	25.9	138.0
Triewerk American Reinsurance	6,326	2,382	2,143	2,176	165.6	1,161	32.3	162.7	
United Fire and Casualty	6,326	2,382	2,143	2,176	165.6	1,211	24.7	170.9	
United Reinsurance Corporation NY	6,326	2,382	2,143	2,176	165.6	1,626	36.3	160.7	
Unity Group	6,326	2,382	2,143	2,176	165.6	15,323	31.3	116.1	
USF & G Group	6,326	2,382	2,143	2,176	165.6	7,164	19.9	107.6	
Victory Reinsurance of America	6,326	2,382	2,143	2,176	165.6	1,250	32.1	129.4	
Winterthur Swiss	6,326	2,382	2,143	2,176	165.6	49,222	33.0	116.3	
All others	6,326	2,382	2,143	2,176	165.6	190,332	25.7	141.8	
TOTAL	4,227,037	7,879,886	7,494,142	7,286,706	96.5	2,943,515	39.7	128.3	





Three members of Chase's UK Insurance Division. Neville Walton - Division Manager, Charles Connell and Alistair Winter.

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## REINSURANCE 4

## Pressures ease but more casualties are likely

## Security of policies

CHRISTOPHER MORRISON

ALTHOUGH more than seven years of highly competitive reinsurance market famine has now eased, the arrival of the feast could come too late to save many already severely weakened companies.

There is growing concern in world insurance centres that the recent "soft market" era, the longest in insurance living memory, with rates plunging to desperately low levels for many types of business, will extract casualties for some time to come as the claims continue to roll in, long after inadequate premiums have been exhausted.

During the past year concern has heightened about the security available from many reinsurance companies, as casualties have mounted, insurance brokers increased their debt provisions and insurance companies failed to collect from their insolvent reinsurers. In addition, legal disputes, almost unheard of 30 years ago in the reinsurance

business, have become commonplace as various parties wrangle over policy wordings and interpretations against a background of mounting, and in some cases unimaginable, losses.

Arguably, the biggest shock to the system to date, however, occurred in March when the Insurance Company of Ireland, one of the largest insurers in the Irish Republic and a major operator in the London insurance market, was suddenly rescued by the Irish Government.

At that time, the Insurance Company of Ireland's owners, Allied Irish Banks, told the Government that it no longer felt able to shoulder what had become a dramatic rise in its subsidiary's losses, largely from the insurer's London branch.

The Government moved swiftly to save the Insurance Company of Ireland (ICI) by putting it under state control to prevent a collapse of vital commercial insurance cover throughout the Republic and stop a banking crisis, as well. This development has led many to speculate about the ultimate fate of the ICI. The latest official losses have risen to around £150m but there are fears that this could climb much higher if there are any

significant collection problems with the troubled company's own reinsurance arrangements. There was intense relief throughout the London market when the Irish Government stepped in to help the ICI since the company's London branch had provided very extensive insurance and reinsurance facilities during the past few years. But this relief has turned to caution in the past few weeks as concern is expressed about the willingness of the Irish State to continue funding the operation if more losses appear.

## Concern

Much of the concern has arisen over the ICI's own heavy reinsurance arrangements. In order to accept large lines of business, the London branch reinsured, or laid off, about 85 per cent of its commitments with other reinsurance carriers. Recent figures released to reinsurers protecting two large sections of the ICI's London account have revealed a worsening claims picture, helped along by a great deal of U.S. liability business.

In addition, a "number of errors" have been admitted by the ICI over the protection arrangements.

Many of the Insurance Company of Ireland's reinsurers have been unimpressed with its performance to date. Mr. Ron Corbett, currently acting as the company's general manager in the UK, was obliged to arrange a lengthy trip around several continents to persuade his reinsurers to pay.

If any significant difficulties are encountered in reinsurance collection, the overall losses at the ICI could balloon up to £500m and possibly well beyond.

Past reinsurance security scares have usually focused around smaller companies often operating from less-regulated locations. But while many such companies have come and gone, the problems they cause to the much larger companies, such as the Insurance Company of Ireland, whose demise would cause real and lasting damage to the chain of financial security.

If the offshore haven of Bermuda, several large reinsurance captives, owned by industrial concerns for their own insurance arrangements but accepting third-party reinsurance business as well, have gone down. The United States has witnessed a rapid and debilitating growth in insurance insolvency while, in London, whole sections of the international market operating through pools and underwriting agents have disappeared.

The bad news has been general throughout the business. Even some of the largest operations have not escaped a drenching with red ink.

It is almost inconceivable that the UK-based Prudential would let its Mercantile & General go down, but sentiment was shaken earlier this year when the UK's largest reinsurance company disclosed underwriting losses of almost £100m. While the M&G has been caught, in common with many, by some liability risks such as asbestos that were not apparent when the business was written long ago, the company appears to have suffered half its losses in just one account that was aggressively written since about 1979.

Over at Victory Re, wholly-owned by another UK company, giant, Legal & General, continuing bad results has led to the parent company discreetly injecting more capital totalling £156m.

Some of the smaller companies operating in the London market have also been declaring terrible news. Twelve months after stating that the outlook for 1984 and beyond "is more encouraging than for the past two years," Bishopgate Insurance revealed a loss of £20.7m against the 1983 profit of £201,000.

Orion Insurance turned a 1983 profit of £3.7m into a loss of £8.14m while Iron Trades revealed a problem of lack of control when it disclosed that a former employee had accepted £20m of unauthorised reinsurance business. Substantial provisions had to be made to cover the liabilities.

Meanwhile, in the U.S., steel-maker Armco has been forced to pour millions of dollars into its once-proud insurance empire to save it from collapse.

With disastrous results common across the board, reinsurance customers and their brokers have started to place

considerable emphasis on security.

A flight to quality has been one of the reasons for some of the dramatic price increases reported during the past few months. The larger reinsurance carriers have at last been able to make higher rates stick in the absence of widespread capacity seeking business at almost any price.

But a flight to quality can only occur when the quality can be identified. To help meet such needs a number of independent operations have sprung up on both sides of the Atlantic to produce independent financial information about reinsurance companies.

Most of the operations have restricted themselves to straight

statistical analysis, a task admitted to be very difficult given the multitude of accounting practices found throughout the world.

One of these services run by Insurance Solvency International has recently been endorsed by the British Insurance Brokers' Association with the comment by Association chairman, Mr. Dickie Alexander, that it was "a first step in developing BIBA's role in assisting insurance brokers to monitor the security of insurers."

Association members can subscribe to the service at a reduced rate, which in 1984, analysed a results of around 900 insurance and reinsurance companies in 24 countries.

Nevertheless, the problems in vetting reinsurance companies across the world are staggering. The numerous accounting standards often prevent comparative information emerging while certain practices often hide the true financial state of health of a company. Most locations have their accounting critics including the UK.

In 1983 one of the statistical services, Financial Intelligence and Research, castigated the UK insurance business by suggesting that published profit-and-loss accounts "are, to a large extent, meaningless when used for purposes of establishing comparative underwriting performance."

Due to variations in account

ing policies, the underwriting profit of one UK company was the underwriting loss of another, it noted.

As a result of this type of confusion, many customers of reinsurance services rely a great deal on their own market intelligence. The more astute are always on the look-out for possible signs of changing fortunes such as sudden switches in management philosophy, movements of key personnel and changing commission arrangements.

The "no standing" sign that went up in the Insurance Company of Ireland's London claims office just before the Irish Government's intervention was also noted with interest by more discerning claims brokers.

## Underwriters now take a more selective approach to business

## Market in Bermuda

ROGER SCOTTON

THE MEMBERSHIP register of the Bermuda Independent Underwriting Association (BIUA) says it all.

This time last year it listed the names of 30 companies, most of them writing substantial books of unrelated commercial reinsurance. Now it is down to about 15 and Mr. Rob Rosser, BIUA chairman, has grown tired of sticking his neck out and predicting it will not fall further. "I've been proved wrong too many times," he says ruefully.

The casualty list of reinsurers that have recently pulled out reads like a who's who of corporate America. Walton Insurance, Phillips Petroleum's subsidiary, was among the first to go and dropped out in 1983 after suffering huge losses. Next was Cambridge Re, a captive, owned by National Sea Products of Nova Scotia, which stopped underwriting in April 1984 and has since gone into liquidation.

Exxon's giant Bermuda-based insurance arm Ancon called a halt to its unrelated writings last year. Gulf Oil's Inco was hard on its heels, announcing last October that it had decided to stop all reinsurance activities and would eventually close its offices in Bermuda.

Last man out was the controversial Mentor Insurance, an insurance company owned by Occidental Petroleum and Exploration Company of New Orleans. Mentor stopped writing at the end of December and is now being compulsorily liquidated by the Bermuda Government.

Unrelated premiums — that is commercial premiums flowing from risks not connected to parent groups — written by the three oil company reinsurers that pulled out last year totalled almost £250m. The drop-outs, by no means limited to the oil industry, are part of what Mr. Jonathan Crawley, the vice-president of Bermuda's only publicly quoted reinsurer, Aneco Reinsurance, describes as a galloping contraction in international reinsurance markets, which has already wiped out more than 30 per cent of world-wide capacity.

"Bermuda has quite definitely made a disproportionate amount of noise in relation to its size," Mr. Crawley says. He estimates that only about £12m of unrelated commercial premiums are written in Bermuda by probably a dozen independent or non-captive professional reinsurers.

He regards the recent withdrawals as "spectacular and truly unprofessional" and says they have tainted the Bermuda jurisdiction and raised doubts in the minds of customers. Yet he argues that the remaining professional reinsurers are unlikely to suffer any direct financial pain as a consequence.

"Most of us have been selective. We sought business from other sources and did not trade with the companies that have pulled out," he says. Besides, a customer does business with a professional reinsurer because he is happy with the company's financial statement. He is not put off simply because the reinsurer happens to live just across the street from Mentor.

The selective approach to underwriting is mirrored in the theoretical spare capacity of Bermuda's 1,200 registered captives and independent reinsurers.

In 1983, the latest year for which growth figures are available, their capital and surplus stood at \$8.3bn, against gross premiums of \$6.5bn, and net premiums of \$4.7bn. Of the latter figure, about a quarter came from related risks.

The rest flowed from unrelated reinsurance and direct insurance, including business ceded from outside Bermuda. However, not all the apparently spare capacity is available.

Almost half of the colony's approximately 950 captives, for example, have no intention of underwriting anything other than their parent company's

risks. But Mr. Rosser, the BIUA chairman, underwrites for the Risk Exchange Association, says that of those carriers which are either captives doing outside business or pure commercial reinsurers, the majority are writing at a premium to capital-and-surplus ratio of between 1 to 1 and 2 to 1 and can therefore still offer considerable capacity — for a price.

He says that rates on facultative business have increased this year by anything up to 300 per cent while premiums on treaties, which represent by far the biggest slice of business shown to Bermuda companies, are roughly 40 to 70 per cent higher.

He argues rates will need to remain high to offset large underwriting losses suffered over the last five years and that many reinsurers are unlikely to be firmly back in the black before 1987.

Mr. Rosser explains the irony of companies pulling out at the very time that the market is turning as owing more to the thinking of corporate financial managers than to professional insurance types — people, he says, who understand the industry's cyclic nature.

"The financial managers don't want to wait three years for the underwriting profits to start showing through," he says. Some independent underwriters here think that the recent withdrawals by firms that could not wait is making life particularly hard for the remaining captives writing unrelated business.

But GTE Reinsurance, the Bermuda captive of the giant U.S. reinsurance group GTE Corporation, disagrees.

Its general manager, Mr. Ken Biersack, says: "There are some captives that will probably never accept the security of a Bermuda company, but in general the shortage of capacity has given us a chance to participate in business we have not participated in before."

Which is not to say that GTE Re is writing everything that comes its way. On the contrary, the captive is writing less than ten of every 100 risks shown to it.

## Viewpoint

"A couple of years back we would have been writing 25 per cent of what we saw and we still thought we were being selective even at that rate," Mr. Biersack says. "We are writing fewer treaties at higher premiums and we are able to say we will take contract only if the terms are improved. Before, it was more a question of take it or leave it."

GTE Re derives only about 30 per cent of its business from the GTE group and believes it writes more unrelated business than any other reinsurer in Bermuda.

Last year, its net earned premium on property and casualty rose 45 per cent to \$97.8m and this year it is going for growth of about 12.5 per cent.

"Our premium to capital and surplus ratio is about 1.3 to 1 and we want to remain within 2 to 1," Mr. Biersack says.

Profits are another matter. GTE Re's net income has fallen sharply every year since 1981 when it peaked at \$15.4m. Last year it plunged 86 per cent to just under \$170,000, thanks to a \$42m transfer to reserves, which now stand at \$182m.

Mr. Biersack expects a full return to underwriting profits in 1986. He maintains that GTE Re's parent is aware that its captive results are subject to cyclonic flows and have to be viewed over a period of time rather than in any one year. But he concedes that return on investment is his top priority.

"It is true that we are very concerned about how the parent views us, but we have been averaging a 19 per cent return on investment which is ahead of GTE's corporate goal of 15 per cent," he says.

Until now, GTE Re has concentrated on property and casualty treaty business. But this year it is linking with a new Johnson and Higgins underwriting facility and expanding into facultative property risks. The facility is Victor Underwriting Agency — a

company set up by J and H with a capacity about \$2m which will soon be accepting placements on GTE Re's behalf.

It will be offering underwriting services to managed captives and expects to write about \$5m in gross premiums during its first year. Victoria Underwriting has already established a pool of about 15 companies, some of which have joined GTE Re in taking an equity position in the new operation.

Mr. Brian Hall, president of J and H's Bermuda office which is the largest manager here with 140 companies on its books, says the time is right for Victoria.

But not all the captive managers are rushing to climb on the bandwagon and provide underwriting services just because capacity has shrunk and rates are up.

Mr. Bill Pym, chairman of Marsh and McLennan's Bermuda operation, says his company has no plans to follow Johnson and Higgins lead. "We are positively not interested in

getting into underwriting," he says adamantly. "Now may be a good time to do it, but what's the point in doing well for a while and then finding the cycle has started to begin all over again?"

Mr. Pym's company, part of the world's largest insurance broking group, looks after about 80 captives and ranks as Bermuda's third largest manager. "Our philosophy is to stay away from underwriting unrelated business," he says.

Yet he is immensely bullish on the outlook for pure captives and thinks the reasons for their formation are the same as they have always been, namely greater risk management control, access to the reinsurance market and the use of funds which would otherwise be employed elsewhere.

"Bermuda," he says, "has had a bad press as a result of captives underwriting unrelated business. Our advice to companies is always to stay out of it."

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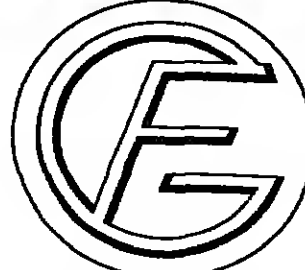
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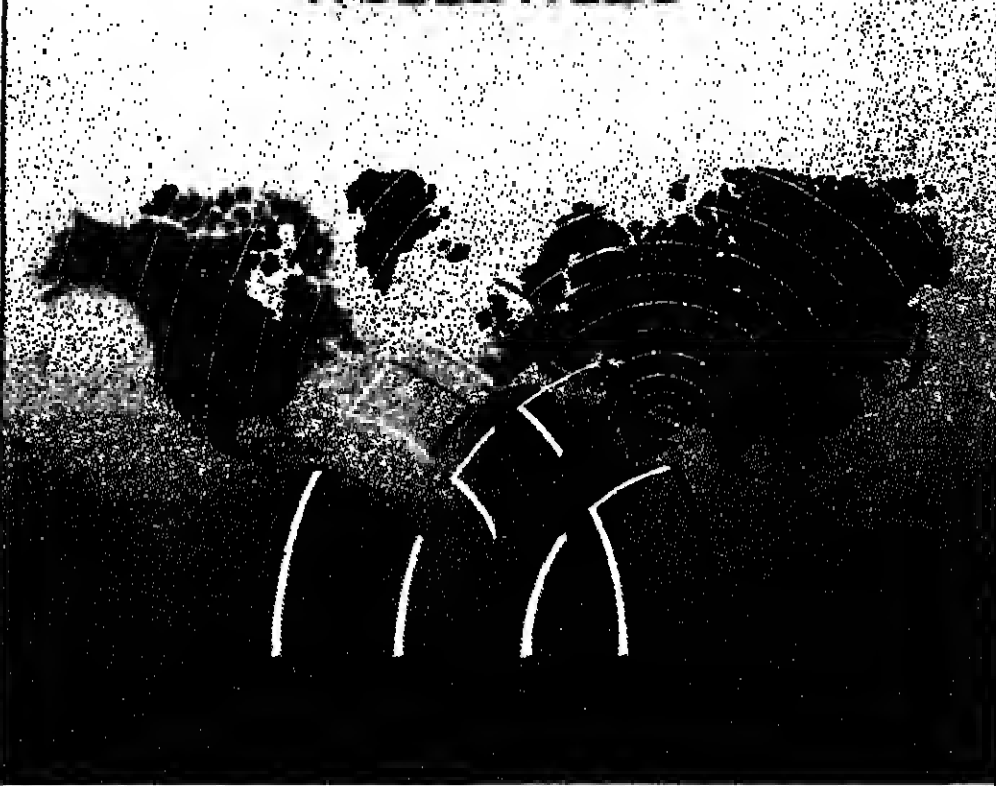
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## REINSURANCE 5



Citibank is forewarning customers that if the bank regulators impose a reserve asset requirement on LCs (letters of credit) then this will have to be reflected in their cost. It is also encouraging customers to open letters of credit which are fully cash secured. Chase Manhattan (London Wall office left) says it will maintain its current pricing until such time as the bank regulators make their decision on reserve asset requirement which may well vary for differing risk.

## Higher prices to reflect risk

## The role of the banks

MARGARET HUGHES

WITH BANK regulators taking a closer look at the off-balance sheet business, many reinsurance companies are likely to find letters of credit both more difficult to obtain and more costly. This comes at a time when U.S. insurance regulators are increasing the requirement for letters of credit to offset reserves against future claims for reinsurance business ceded out of the U.S.

U.S. bank regulators, which have been taking a closer look at all banks' standby facilities including letters of credit, have already indicated that they are likely to apply reserve asset requirements for this type of bank business.

Some banks, which are active in providing letters of credit to reinsurance companies, are themselves already voluntarily altering their treatment of all letters of credit except for those which cover pure trade transactions. They are setting capital aside to support them and including LCs as assets in their return on asset calculations.

Treating letters of credit as a risk like any other on the balance sheet the banks are thus more selective in extending their letters of credit and have or are about to pass on the reserve asset costs to their customers.

In the past, letters of credit extended for reinsurance purposes have tended to be cheaper than other types of letters of credit partly because, on past performance, they are less likely to be called. Banks, particularly those which have been keen to move into a business that, until very recently, has been dominated by Citibank have thus priced their LCs to reinsurers very finely. Some are still doing so. But the trend now is towards pricing which more truly reflects the potential risks.

Reinsurers can, therefore, expect very substantial increases in the price they pay for their LCs—in some cases prices could be doubled. Bankers Trust, for instance, have already either raised their prices or warned their customers that they will be doing so at annual renewal.

Citibank is also forewarning customers that if the bank regulators impose a reserve asset requirement for LCs then this will have to be reflected in their cost. It is also encouraging customers to open letters of credit which are fully cash-secured.

Chase Manhattan says it will maintain its current pricing until such time as the bank regulators make their decision on reserve asset requirement which may well vary for differing risks.

Reinsurers who do not have long-standing and wide-ranging relationships with a bank in this specialist business will also find it more difficult to raise an LC. These banks which have been in the business for some time admit they are now turning away new customers, restricting their business to good long-standing clients.

Some reinsurers are already finding that banks are batten down their hatches, sometimes even to existing customers.

All this is happening at a time when the National Association of Insurance Commissioners (NAIC) in the U.S. is extending the requirement for LCs.

Irrevocable letters of credit, issued by banks, are widely used by foreign or non-admitted companies reinsuring business out of the U.S.

As the amount of insurance ceded out of the U.S. to London and elsewhere has increased, so letters of credit have grown into a multi-billion dollar market. At the end of each year, U.S. and Canadian insurance companies have to satisfy their respective insurance commissioners on the adequacy of their reserves. Where the business has been ceded to reinsurers, reserves must include those apportioned to the reinsurers.

The main use of LCs by non-admitted reinsurers has been as an alternative to cash balances in supporting these reserves. They are widely used as an alternative to outstanding claims advances (OCA). These are the cash deposits or other securities advanced by foreign reinsurers to the U.S. ceding companies. They are used to offset the reserves for losses which the primary insurers are required to set aside to cover losses on reinsured risks once a loss has occurred and been reported to the reinsurers.

Using LCs in lieu of OCAs has the advantage of freeing cash which would otherwise not be earning a return if put up as OCAs. Letters of credit are also appropriate for facultative reinsurance which is individually negotiated reinsurance business and where OCAs are generally not extended.

Other uses for letters of credit in the reinsurance business include their use to cover that portion of the primary insurer's unearned premium reserves which are due to the reinsurer. They can also form the "corpus" or assets of the trust funds which a non-admitted insurer is required to establish with a U.S. bank to enable them to undertake "surplus lines" insurance business in those states which allow them to do so.

But just over a year ago the NAIC ruled that INNR (losses incurred but not reported) apportioned to non-admitted insurers now also have to be offset either by cash or by a letter of credit. This has substantially increased the volume of the LCs market for reinsurance purposes.

It is a market in which Citibank has had a virtual monopoly for some 25 years. Other U.S. banks such as Bankers Trust, Bank of America, Chemical Bank and Chase Manhattan have made some inroads into the sector. But under present regulations it is a market which is closed to foreign banks, much to the frustration of British banks, given the reserves which the insurance business ceded out of the U.S. is done in London.

The NAIC will only accept letters of credit issued by those banks which are members of the Federal Reserve System or are U.S. state chartered banks. British banks are, therefore, only able to undertake this business through U.S. subsidiaries which meet the NAIC requirements. But the amount which they are able to do is minimal since this is tied to the capital base of that particular subsidiary. They would be subject to individual state regulations also.

British banks, which are anxious to establish a presence in this market, have for some time been attempting to get this restriction lifted. Having failed to do so through the appropriate banking channels, the matter was earlier this year referred to the Department of Trade and Industry (DTI). The Department, which regards the ruling as a restrictive trade practice, has protested to the New York State Insurance Commission which is by far the most important of the U.S. insurance commissions.

The issue was also discussed at this summer's meeting of the Institute of Foreign Bankers, the body which represents foreign banks in the U.S. as a result of which a task force has been set up to investigate the whole issue. There is some hope that the situation will now be discussed at the next NAIC meeting in December. However, the prospect of the market being opened up to non-U.S. banks despite the fact that the expected tightening up of bank regulation LCs may well restrict the availability of LCs to reinsurers.

Meanwhile, the parallel firming-up of U.S. insurance regulations is prompting more reinsurance, as well as primary insurers, to enter the U.S. market directly to benefit from the advantages of being an accepted insurer in the U.S.

Since licensing of a new company is a very lengthy process, many are doing so through acquisitions.

That was emphasised in *Insurance Company of Africa v Scor* (FT January 11 1985, November 30 1984) where Mr Justice Leggatt and later the Court of Appeal, held that reinsurers could not defeat a claim under a follow the settlements clause where the insurers had acted in good faith and had taken all "proper and business-like steps" to have the amount of the loss fairly and carefully ascertained, notwithstanding that the original claim might later prove to be fraudulent.

Another case on a totally different aspect of the reinsurance market which has left an element of uncertainty despite an appeal, is *The Zephyr* (FT November 1 1985, July 30 1985).

At first instance, Mr Justice Hobhouse held that a broker was liable in damages to a reinsurer underwriter for negligently giving an inaccurate signing down indication on which the underwriter relied, exposing himself to unexpectedly high liability.

The decision was reversed on appeal because whereas the judge had found there was an implied signing down indication, the Court of Appeal found there was none—merely an inference drawn from an indication given to someone else.

It was therefore unnecessary to decide whether a broker can in fact owe a duty of care to a reinsurer underwriter when giving a signing down indication, and the principle is still open to argument. The Court of Appeal did, however, express doubts that it was capable of existing in law—no doubt to the relief of many a broker.

## Eye to be kept on categorisation

## Growth of litigation

RACHEL DAVIES

WOE TO the reinsured who gets his categories wrong!

One would have thought he might be forgiven for thinking that premium adjustments on aircraft hull policies came within his authorisation to insure aircraft liability.

But no, it does not—it is categorised as financial loss, and if he insures it while unauthorised to carry on financial loss business he must suffer the consequences.

On that the stern voice of the law is unanimous in three otherwise differing High Court decisions—*Bedford Insurance Co v Oriental Fire and Marine Insurance* (FT, May 2 1984) and the *Phoenix* case (FT, August 30 1985).

All three agree that an insurer or reinsurer who conducts business for which he has no authorisation from the Secretary of State for Trade under the Insurance Companies Acts of 1974 or 1982, is prevented from claiming under contracts transacted in the course of that business.

Where the judgments differ is with regard to the legality of the contract itself and the position of the innocent insured or reinsured who was unaware of any lack of authority and who believes himself to be protected.

In *Phoenix* Mr Justice Hobhouse has cleverly sorted out potential problems arising from conflicting points of view expressed in *Bedford* and *Stewart* by agreeing with a little bit of each here and there and disagreeing elsewhere.

Two years ago the insurance world was thrown into its equivalent of strong hysteria by the *Bedford* judgment where Mr Justice Parker held that as it was an offence to "effect and carry on" unauthorised insurance business, any unauthorised

insurance contract was illegal and void.

What was disturbing was that though the judge pointed out that the purpose of the Act was to protect the insured, he also commented that, though innocent, they would be unable to recover under the contract.

He reasoned that since the contracts were illegal and void the insured could acquire no rights under them. Also, it would be an offence for the insurer to pay the insured and if they were to receive payment, and were by then aware of the illegality, they would be aiding and abetting in the offence.

The resultant prospect was a nightmare of uncertainty, hardship and litigation affecting innumerable links in insurable reinsurance chains encircling the world.

When the *Stewart* case came before Mr Justice Leggatt there were hopes that this would be remedied, but though he reached a happy conclusion from the point of the insured, both judgments carry the same weight in our system of precedent, and neither has gone to the Court of Appeal.

Mr Justice Leggatt said that the statutory prohibition was against carrying on unauthorised "business," and not specifically the effecting of the contract, so that the contract was not necessarily illegal and unenforceable.

Like Mr Justice Parker he pointed out that the purpose of the Act was to protect the public. He said that it would be wholly undesirable to allow offending insurers to keep premiums while releasing them from their obligations to pay claims, and concluded that unauthorised contracts were enforceable by the innocent insured.

In *Phoenix* Mr Justice Hobhouse agreed with him that the innocent insured or reinsured had a remedy against the unauthorised insurer or reinsurer, but he arrived at his decision by somewhat different reasoning.

He broke the question down into three parts. In the first

place was there a criminal offence? If so, what was the extent of the illegality? And, third, what were the consequences?

Having found there was an offence in the case before him (unauthorised premium adjustment business, relating to aircraft hull problems), he agreed with Mr Justice Parker that the illegality attached to the insurer's act in "effecting and carrying out the contract of insurance by way of business," but disagreed as to the extent of that illegality.

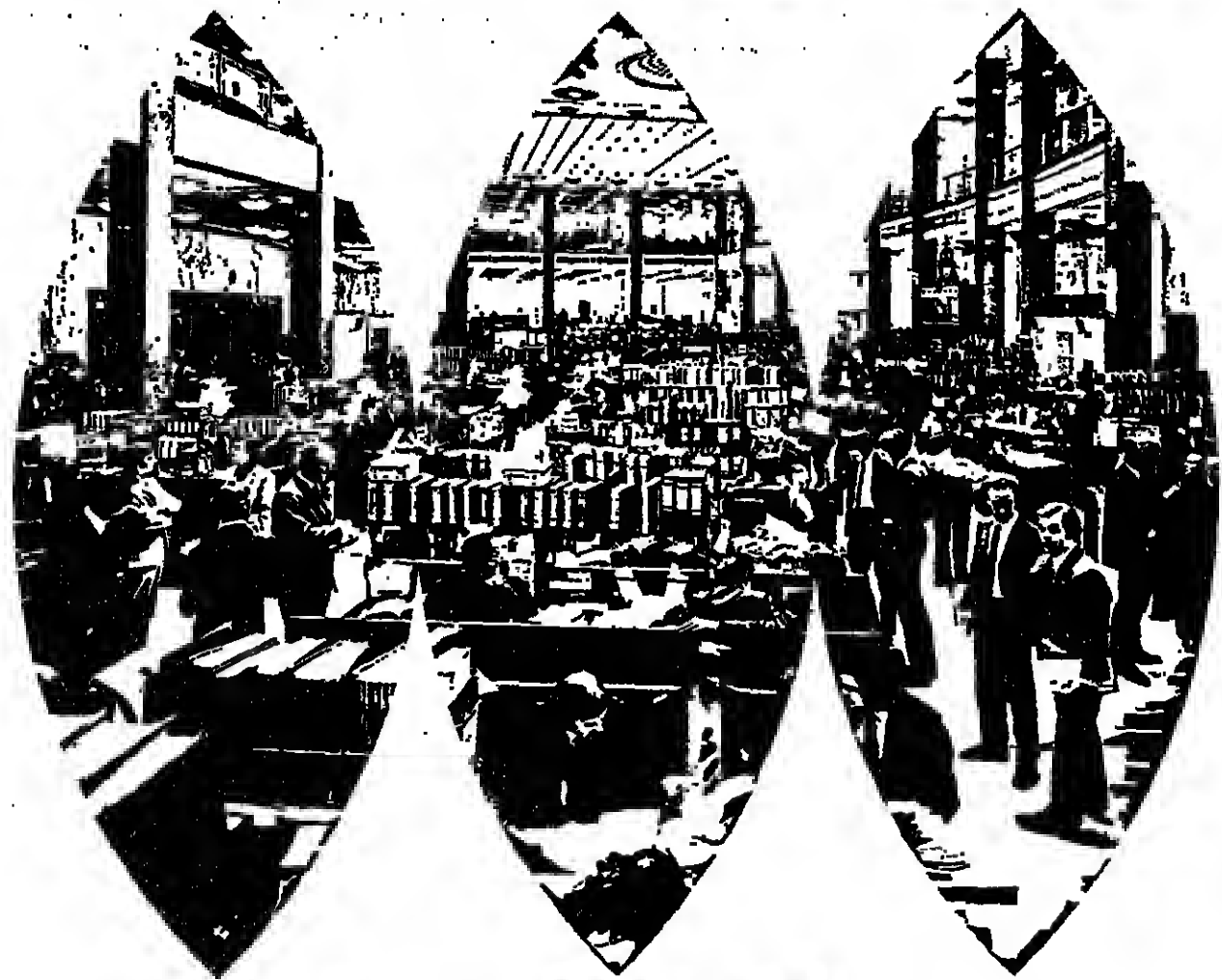
He concluded that it only extended as far as the unauthorised insurer who, having committed a criminal offence, would be subject to imprisonment or fine. It did not affect the validity of the actual contract.

That means that in his view an innocent insured has a right to claim damages from the insurer for non-performance—if not actually for failing to perform the prohibited contract, then for breach of contract in having impliedly agreed that he would obtain the necessary authorisation.

As for reinsurance claims by the insurer, these will fall not because the contract is void, which it is not, but because the courts will not assist a party who has to call in aid his own illegality in order to establish his cause of action. Nor will he be able to claim against the innocent insured for unpaid premiums.

So, from *Phoenix* a sensible and practical solution emerges: an unauthorised insurance contract is not void; it is enforceable by the innocent insured; but it is of no assistance to the unauthorised insurer as against insured or reinsurer.

Unfortunately, however, the *Phoenix* judgment carries the same precedential weight as *Bedford* and *Stewart*. *Phoenix* may do the insurance world a favour and appeal but, unless it can convince the court that the appropriate category for its premium adjustment business "aircraft" or "aircraft liability," success would seem unlikely. It



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## REINSURANCE 6

## Cautious approach taken by market

## Underwriting agencies

STEPAN WAGSTYL

THERE ARE still unsettled times ahead for company underwriting agents in the London reinsurance market.

For while the worst seems over for the agencies after several years of unprecedented tough competition and often intense criticism of some of their activities, but the market continues to treat many agencies with a great deal of caution. This attitude is influenced by a number of factors.

First, although insurance rates have improved, these increases will not work their way through fully to company profit and loss accounts for some time. In the meantime, the profit and loss accounts continue to suffer from claims on policies written

in the early 1980s when rates were at their lowest.

Secondly, while the market has learnt to its cost to be more selective about giving agents a free hand with the underwriters' pen, companies are still busy sorting out the problems caused by policies written up to five or six years ago. The effects of dishonest and/or incompetent underwriting agency work continue to be felt long after the agencies themselves have been exposed and closed down.

Thirdly, abuse is not entirely a matter of past history. In July, Mr Glyn MacAuley, specialist insurance partner at accountant Neville Russell, condemned the practice of "fronting" where independent agents, acting on behalf of foreign insurers, accept high-risk business which is off-loaded on to the reinsurance market — without the insurer's knowledge.

Speaking at a seminar on "Control of the Insurance Industry," Mr MacAuley said that

fronting held "extremely serious" implications for the stability of the London market. "It is the black economy of the insurance market and can be designed to boost the commission income of intermediaries without any regard to the quality of the risk or the interests of the insurer and the insured," he said.

There is little doubt that agencies perform an important role in the reinsurance market, principally in representing in London overseas insurance companies. Top London insurance brokers — among them Sedgwick Group, Willis Faber, and Hogg Robinson — run underwriting agencies with long-standing clients on their books.

As Mr MacAuley says, agencies allow insurers to be represented more cheaply and often more effectively than by opening their own offices — "there's no reason why the agency deal cannot be a good set up. You can't open your own office in every country in

the world." The difficulties lie in keeping a proper control of the agent's activities, as some insurers have learnt to their cost. They rushed into the London market when it was expanding rapidly in the 1960s and 1970s only to run into trouble when underwriting profits turned into heavy losses in the late 1970s.

The underlying reason for a decline in insurance rates was surplus capacity in the market which hit insurers with directly run subsidiaries as much as those represented by agencies. But the overall fall in profitability exposed agents who abused their principals, most commonly by acting well beyond the limits of their authority by taking on too much high-risk business.

The market is still living with the results of this flood of poorly controlled underwriting. The most recent example is the case of the Insurance Corporation of Ireland, which was saved from collapse only by the intervention of the Irish Government.

Although the group had a London office, it used agencies extensively to expand its business, earning a reputation for not being particularly selective in its choice of risk. It found that it could not control the underwriters to whom it had granted binding authorities.

Unfortunately, the precise legal position of the offices of overseas insurance and reinsurance companies is unclear. If the foreign company accepts business in the UK through a branch office or an independent subsidiary or has an agent with underwriting authority it needs to have authorisation from the Department of Trade and Industry. If, however, the London office is merely a contact point passing on business underwritten elsewhere, such authorisation is not required.

The distinction is not as

simple as it seems. Britain's Department of Trade and Industry had planned to lay down more detailed guidelines following two court cases — *The Bedford Reinsurance Company v. Instituto de Resseguros do Brasil*, and *B. A. Stewart v. Oriental Fire and Marine Company*. However, its review has been delayed by other cases now before the European Court of Justice, which concern the freedom of the provision of services in the European Community. These are unlikely to be heard before next year.

As a result, as Mr Alex Fletcher, Minister for Corporate and Consumer Affairs, said in a Parliamentary written answer in July, individual cases will be "concretely as they arise."

The insurance industry itself is of course anxious that any new regulations should not restrict the legitimate operators in the market.

It is difficult to know how to bring the regulations in without messing up the market, says one underwriter. And, indeed, whether new regulations come or not, many of the most effective solutions are in the market's own hands.

Insurers are already far more selective than before in choosing their agents and more careful in composing effective binding authority agreements.

Brokers are more cautious in dealing with lesser-known underwriting agencies. As in other fields in the insurance market there are blacklists of suspect operators. Brokers, insurers and underwriters agree that it is in their own interest that this kind of caution prevail, particularly if the market improvement in insurance rates continues. For nothing is more likely to tempt back some of the more reckless, if not dishonest individuals than the belief that there are once again rich pickings in the London reinsurance market.



Dealing floor at Lloyd's: Brokers, insurers and underwriters agree that it is in their own interests that the current cautious attitude prevails

## Focus on bread-and-butter business

ACTIVITY in the life reinsurance sector has, in recent months, focused its attention on its bread-and-butter business — the provision of reinsurance facilities to direct life companies.

Competition for life reinsurance has remained as keen as ever, though this sector of the reinsurance industry never reached the acute over capacity stage as was seen on the general reinsurance side, primarily be-

cause life reinsurance has remained parochial in the UK.

For the past decade or two, the marketing efforts of life companies have been concentrated on savings products with a low element of protection and thus a lower need for reinsurance. The loss of Life Assurance Premium Relief (LAPR) in the 1984 Budget has changed the emphasis.

The first effect of the loss of LAPR has been to boost the marketing of protection again, in particular the new style flexible and universal whole life contracts. These combine the protection and savings elements on life assurance in a flexible manner. Thus, there is a growing need again for reinsurance.

This has been heightened by the type of life company promoting the scheme — the newer, smaller company which cannot carry such a high level of risk as can the larger, longer established companies.

Thus, there is keen competition between the reinsurance companies operating in the UK to secure the reinsurance treaties for these new contracts. Rates are being fined down to secure the business — some claim that the rates are "ultra-competitive."

The features of these new whole life contracts is the built-in facility for the life company to change its charge for mortality — up or down — in light of experience. Reinsurers have built into the treaty terms the facility to change the mortality charge in the light of its experience. The reinsurers are having to pay careful attention to the underwriting standards of the life company when assessing the initial mortality charge.

However, the effect of the loss of LAPR has meant that life company savings products have lost their competitive edge over forms of savings contract.

The immediate answer by most life companies and life company salespersons was to switch their marketing efforts to pensions.

But pensions business per se does not produce a high level of reinsurance business since the protection element is low. So the reinsurance companies are taking the initiative to encourage life companies to market their other strength — pure protection contracts with no savings element.

With life companies poised to lose their monopoly in pensions business, the life reinsurers see protection as the area for life companies to concentrate their marketing.

These reinsurance companies are encouraging life companies to expand this side of their business by giving advice on marketing pricing and design.

As far as pricing is concerned conditions in recent years have been favourable to life companies with mortality rates showing a good improving trend. The again is in contrast to the general side where experience has tended to be adverse in most sectors.

However, reinsurers are perturbed by another development in life protection business — the effect of life companies offering non-smoking discounts on their protection business.

Competition has resulted in life companies offering higher and higher discounts to persons signing the non-smoking declaration. These non-smoking

## Trends in life reinsurance

ERIC SHORT

discounts rely entirely on the policyholder telling the truth in signing the declaration that he or she has not smoked cigarettes or small cigars over the previous 12 months.

Reinsurers feel that many people — particularly the light smokers — are, as one person put it, "tempted to bend the truth" when signing the declaration.

The danger is that this could upset the mortality assumptions made by life companies and its effect on reinsurance companies, particularly as such rates already have fine margins built in.

The other problem in this field for reinsurers relates to those life companies which still do not offer non-smoking discounts. These companies could end up with a preponderance of smokers in their protection portfolios, thus worsening the mortality experience, especially if their premium rates are lower than those for smokers from those companies offering discounts.

It is still early days to discern trends in mortality arising from the discount. But reinsurers are watching the situation carefully.

On the subject of mortality rates, no-one among the operators in the life sector heaved a greater sigh of relief over a recent court judgment than the reinsurance underwriters.

Life underwriters, including reinsurance underwriters, have always differentiated between the sexes in their mortality and sickness rates.

Women have lighter mortality rates — that is, they live longer than men — which means cheaper life assurance and protection and lower annuity rates. But underwriters assert that women are more prone to sickness than men, so Permanent Health Insurance cover (PHI) is more expensive.

Jennifer Pinder, a London dentist, with the backing of the Equal Opportunities Commission, challenged the right of life companies to differentiate on sickness rates on the grounds that the statistics used did not comply with the requirements of the 1975 Sex Discrimination Act.

However, the life company in question, Friends Provident Life Office, was able to convince the judge otherwise so given official approval to life companies charging women higher premiums for PHI.

A decision the other way would have increased the pressure on life companies to introduce uni-sex mortality and sickness rates in their pricing structure. The inherent danger in this as far as underwriters are concerned is that it introduces a new and unknown factor into underwriting — the proportion of men to women in the risks being underwritten.

Life companies would look to the reinsurers first to advise on procedure and pricing and second to take some or all of this extra risk off their hands.

Life companies may have won in the Courts. However, the Government's Green Paper on pension reform issued in June proposes in its new personal

pension scheme that men and women will receive the same pension for the same contribution — a move that will be bitterly opposed by life companies.

Reinsurance companies in the UK have found that their main areas of activity in recent years — assistance in the financing of new life companies has diminished over the past year. The need for finance goes hand-in-hand with the growth in new business. Life business needs more capital to finance than pensions business.

Thus the drop in new life business this year has eased the pressure on the newer companies to put up extra capital. Nevertheless, the introduction of personal pensions could boost new business growth not only in pensions but in protection business as well. The scheme envisages married persons taking out personal pensions having automatic spouse's benefits provided.

The backing of reinsurers in this new development will be needed for the reinsurance, the underwriting, the pricing and the financing of this new potential growth area.

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## REINSURANCE 7

## Keeping new rules to a minimum

The Lloyd's market  
JOHN MOORE

SINCE the end of 1982 the Lloyd's insurance market has been introducing a series of reforms designed to improve its system of self regulation, stamp out abuses, and make its market more efficient.

The changes are of some consequence to the reinsurance community for Lloyd's is an important reinsurance centre with around 50% of its annual premium income accounted for by the assumption of other insurance groups' risks.

Around the Lloyd's market there has been general unease that some of the reforms being carried out might over-bureaucratise the community and lose it its flexibility and competitive edge to attract business.

The troubles surrounding Lloyd's have made reform necessary. In the late 1970s Lloyd's realised that it would have to overhaul its antiquated system of its regulatory controls. The disciplinary procedures were cumbersome and had hardly changed in more than 100 years.

The market has expanded dramatically from a community formed of 675 members in 1871 to 20,000 members today, with much of that expansion taking place in the last 20 years. The Lloyd's regulatory infrastructure was unable to cope.

New legislation was sought in Parliament by Lloyd's to strengthen its regulatory powers and a new Act of Parliament came into force in 1982. Shortly after the passing of the new Lloyd's Act a series of scandals erupted within the community which suggested that things were seriously wrong.

Speaking at the American Bar Association's convention this summer Mr Ian Hay Davison, Lloyd's chief executive, said that in a few cases underwriting agents at Lloyd's, who looked after the affairs of the members, had taken advantage of the lack of adequate accounting procedures and "had defrauded their syndicates."

He said: "Contrary to the law of agency they (the agents)

had allowed conflicts of interest to develop and had failed to put the interests of their names (the underwriting members) first. As a result they had extracted secret profits from funds belonging to their names."

In an effort to stamp out these abuses a series of procedures have been drawn up which rest heavily on the requirement that conflicts of interest and incidental profits which are generated by the insiders at Lloyd's should be disclosed.

Lloyd's, however, has been sensitive that too many rules might stifle the vitality of the market. "Minimalism," said Mr Davison, was one of the principles underlying Lloyd's programme of reform.

"This ruling council, he said, 'has adopted a policy of brevity with by-laws defining the issues, regulations where needed to cover the necessary procedures, and non-mandatory explanatory notes, guidance notes or codes of conduct or practice to show how the basic rules may be complied with.'"

Within its by-laws Lloyd's is to define the position of codes of conduct or practice in the disciplinary process.

"These are seen as helping the market professional to comply with the general prescriptions laid down in the by-laws. It follows the code," said Mr Davison, "he will be in order. If he departs from the code for good reason after due consideration he will also be in order. But if he departs recklessly and heedlessly of the consequences, he may have to answer for a breach of Lloyd's rules."

"This philosophy puts the onus on the market professionals to decide for themselves how the spirit of the rules is to be followed, aware that our policy of disclosure will ensure that their judgments will be subject to routine scrutiny by their names, the market, the Lloyd's authorities and the public."

Two recent reforms highlight Lloyd's current policy. In August Lloyd's issued its rules on binding authorities and the approval of correspondents.

Binding authorities are a device at Lloyd's which allows outsiders to produce business for the market. Underwriters at Lloyd's give their authority to third parties to enable large lines of business to be produced

for the market in a low cost arrangement. About 15 per cent of the market's business is produced by binding authorities.

In recent years the use of the authorities has come to be abused by outsiders. Low quality business has been passed to Lloyd's through these arrangements and often the unscrupulous member of an authority has diverted premiums due to Lloyd's to his own interests.

Because of the problems with binding authorities Lloyd's has sought to impose some controls while at the same time attempting to ensure that potential business producers are not discouraged from using the Lloyd's market.

In drawing up the rules, Lloyd's has sought to combine formal regulatory procedures with a code of practice. In essence the formal rules established under by-law require that binding authority contracts should be evidenced in written form.

The code of practice which accompanies the formal rules gives guidelines on the operation of binding authorities and recommended provisions for inclusion in the authorities. The code of practice is not mandatory.

Lloyd's has also framed a formal regulatory requirement which is designed to establish a framework for the approval of business producers who use binding authorities. A "Correspondents Approval Committee" is to be established which will vet the holders of the authorities and ensure that they satisfy "fit and proper" persons criteria. This regulation is to come into force with effect from January 1 1986.

In another recent reform, a code of practice is intended to be introduced to deal with the problem of so-called "preferred underwriting" in the Lloyd's market.

Here, Lloyd's is attempting to deal with the abuse in which professionals inside Lloyd's often ensured that extremely profitable lines of business were passed to them, their associates or their families at the expense of their underwriting members whose affairs they looked after.

Although it was recommended that the practice of preferred underwriting should be outlawed by a working party two

years ago Lloyd's has decided to deal with the problem through a code of conduct because the nature of the offences is difficult to define.

The code states that managing agents, who look after the affairs of Lloyd's members must deal with conflicts of interest in conducting their business so that all members are treated fairly. It calls on managing agents to examine the manner of their operation and either to eliminate areas where conflicts may occur, or instigate a system of control which should be based on the principles of full and fair disclosure and fair treatment between underwriting members.

In other moves Lloyd's has adopted a tougher line. For instance it is to introduce a by-law to ban ownership by managing agent of an interest in an insurance company. This is to stop the diversion of underwriting members' money from the market by the working members of the market. However, Lloyd's executive committee may give permission for some of these relationships to exist, providing approval is sought.

In spite of the increased programme of regulation and reform underwriters in the market are confident that growth of the market will not be stifled. A survey of underwriters, brokers and Corporation of Lloyd's departments published earlier this year forecast that premium income will grow by approximately 15 per cent annually over the next five years.

But the Lloyd's project team carrying out the survey made several recommendations to enable the market to compete effectively. It said that there should be an extension of underwriting direct dealing with non-Lloyd's brokers on "personal lines" business other than motor. Additional business would be placed at Lloyd's, according to the survey, if it were licensed or admitted in more countries.

The project team suggested that there should be a review of the entire claims service in the market which has come under criticism over slow payment, and it has suggested that technical standards of staff should be raised through thorough training.

## Signs of a change in attitude

Regulatory system  
JOHN MOORE

THE reinsurance community has traditionally enjoyed extensive regulatory freedom around the world. Regulators have accepted that in order for the insurance community to function effectively it needs access to the world's reinsurance markets, without bureaucratic delays.

But there are signs that this relaxed attitude is changing. In Britain, the Department of Trade and Industry has been concerned about the underlying security of the reinsurance industry. It has also been concerned about the abuses which have arisen in the London market.

In the U.S. several task

forces of the National Association of Insurance Commissioners are looking at better ways to monitor the industry and of introducing greater disclosures of transactions.

In effect the aim of the Trade Department in the UK has been stirred into action by the frequent warnings made by the leaders of the reinsurance industry about the potential dangers in the reinsurance market.

But the international nature of the reinsurance market has made it difficult to supervise business at the national level.

The Trade Department now requires more details about the complex reinsurance programmes adopted by the reinsurance companies themselves. But in London there still exists much scope for the unauthorised reinsurance specialist to operate.

Contact offices flourish in the fringe market around Lloyd's. These offices, equipped with

little more than a telex machine and a representative, are designed to provide a flow of business to companies based overseas which do not wish to go to the pains of the Department of Trade and Industry approval.

Although strictly not allowed to accept business, the contact offices nonetheless generate a sizeable amount of business for their companies, as well as create a considerable degree of disruption as they cannot be supervised.

In the U.S., the Securities and Exchange Commission now requires information on loss reserves and the unusual reinsurance contracts. The New York Insurance Department recently developed new restrictions on loss portfolio transfers in an effort to prevent abuses.

Within the industry there is some concern that the regulators may be over-reacting to the problems. Mr George Nimmo of the Reinsurance Association of

America told the British Reinsurance Officers Association at a seminar earlier this year that last year there were 17 life insurance companies, 15 property and casualty companies which became insolvent in the U.S. "Some have projected that as many as 35 property and casualty companies will go under this year," he said.

Mr Nimmo argued that the situation places a great deal of pressure on the state insurance departments which are funded by a small portion of the total premium taxes.

The departments "are for the most part, severely understaffed and under budgeted. Because of their limitations many jurisdictions are seeking ways of easily measuring and monitoring the financial impact of reinsurance transactions on the balance sheets of insurers."

What is needed, he said, "is enforcement of the requirement that the annual statement be properly completed."

## New disclosure practice introduced

Accounting methods  
PETER ANDERSON

LLOYD'S SYNDICATES have reported for the first time under new accounting regulations and it is appropriate to examine the new disclosure method in the context of reinsurance accounting disclosure generally.

The mandatory reports now required by Lloyd's from managing agents and underwriters implement previous best practice at both Lloyd's and in the company market; these two new reports provide a wealth of text on market conditions, and on balance are superior to those provided in the company market.

Disclosure of underwriting data at Lloyd's is now on a standard basis for all syndicates and although the presentation is not required on a form/line/column basis familiar to other regulatory authorities, it is specific in some respects superior to UK insurance company reporting requirements and in some respects weaker.

The three year accounting method differs from three year company market accounting in two principal areas: IBNR's (incurred but not reported) and calendar year data.

Whereas the company market will publish one set of accounts aggregating all historic revenue and expenditure and provide for all IBNR's to the date of the accounts, Lloyd's syndicate presentation separates revenue and expenditure into underwriting years (normally one closed and two open at each

calendar year-end) and does not generally provide for IBNR's in respect of new business written in the two open years of account.

This form of presentation results in a claims settlement ratio being on a paid and outstanding basis, only for the underwriting year "closed" in the accounting year (ie 1982 year closed December 1984) and claims settlement ratios for the two open years being on a paid/notified basis only.

Because of the separation of data on an underwriting year basis, trends in actual written or exposed data require independent disaggregation of the published data (which is presented on a cumulative basis for each of the latest three underwriting years) and then aggregation into a calendar year format for the calculation of trends and ratios.

Portfolio transfers in respect of both unearned premiums and outstanding losses are exceptionally well documented in the annual Department of Trade returns of UK authorised companies but non-existent in the accounts published by Lloyd's syndicates.

Analysis of risk categories within each class of business is a requirement of company reports but in Lloyd's syndicate reporting there is no mandatory format for disclosure of such important information.

Investment income returns of the Lloyd's market is a difficult area for external analysts.

Although investment income ratios derived from UK company accounts are often misleading, because the investment income shown in the underwriting and/or profit and loss accounts is likely to be a converted net figure after transfers through disclosed or inner reserves, investment income

ratios for companies can be calculated against asset values.

Investment income disclosed in the accounts of Lloyd's syndicates is generally regarded as being an accurate reflection of both investment income received and realised/unrealised appreciation. Unfortunately, however, the presentation of such syndicate data on a cumulative basis across three underwriting accounts and the lack of an identifiable asset base for each underwriting year means that calculation of investment returns can only be measured on a calendar year basis and this requires disaggregation of three years' cumulative revenue accounts and then identification of calendar year revenue in order to relate to balance sheet assets.

Expense ratios of syndicates for each underwriting year can be easily ascertained by reference to premiums of the underwriting year, but calendar year ratios require further analysis to convert the data to a calendar basis.

The "bottom line" profit of Lloyd's syndicates and appropriation of that profit causes confusion not only in its identification but also in comparison with the results of corporate reinsurers. The expense ratios of UK corporate reinsurers can be distorted by the arbitrary allocation of expense to either or both the underwriting account and the profit and loss account; in the case of Lloyd's syndicates, expenses of operation consist of conventional expense items plus three items termed "personal expenses" of the syndicate members. These are: Subscriptions and other charges made by Lloyd's agency fees payable to the agent for management of syndicate affairs; and a profit

commission payable to the agent based on profits earned by the syndicate after all expenses.

The Lloyd's global results disclose an aggregate market profit after all expenses and before profit commission. This market profit is likely to be of the order of \$70m for the closed 1982 year.

In comparing syndicate results with those of the corporate market, one must recognise the different functions of capital and reserves. Whereas capital and shareholder reserves in the company market are identifiable in the balance sheet, the "capital" of syndicates, being deposits or security pledged by the members, is off-balance sheet and does not generate investment income within the syndicate accounts. Further, syndicate surplus or reserves (other than claims reserves) are effectively fully distributed each year to syndicate members and losses are recovered each year from members. In the case of the corporate market, profits or surpluses are invariably retained within the business so enhancing security and generating investment income.

It can be seen therefore that the "profit" of the Lloyd's market is not comparable with that of the corporate market, unless recognition is given to those three characteristics of Lloyd's accounting not present in company accounts: the rule of profit commission as a syndicate expense and as a potentially substantial bonus or reward to underwriting managers, the relative lack of any income-generating equity or accumulated reserves within syndicate accounts and the fact that the declared results of Lloyd's syndicates do not include the net surplus or deficit of the two open years.

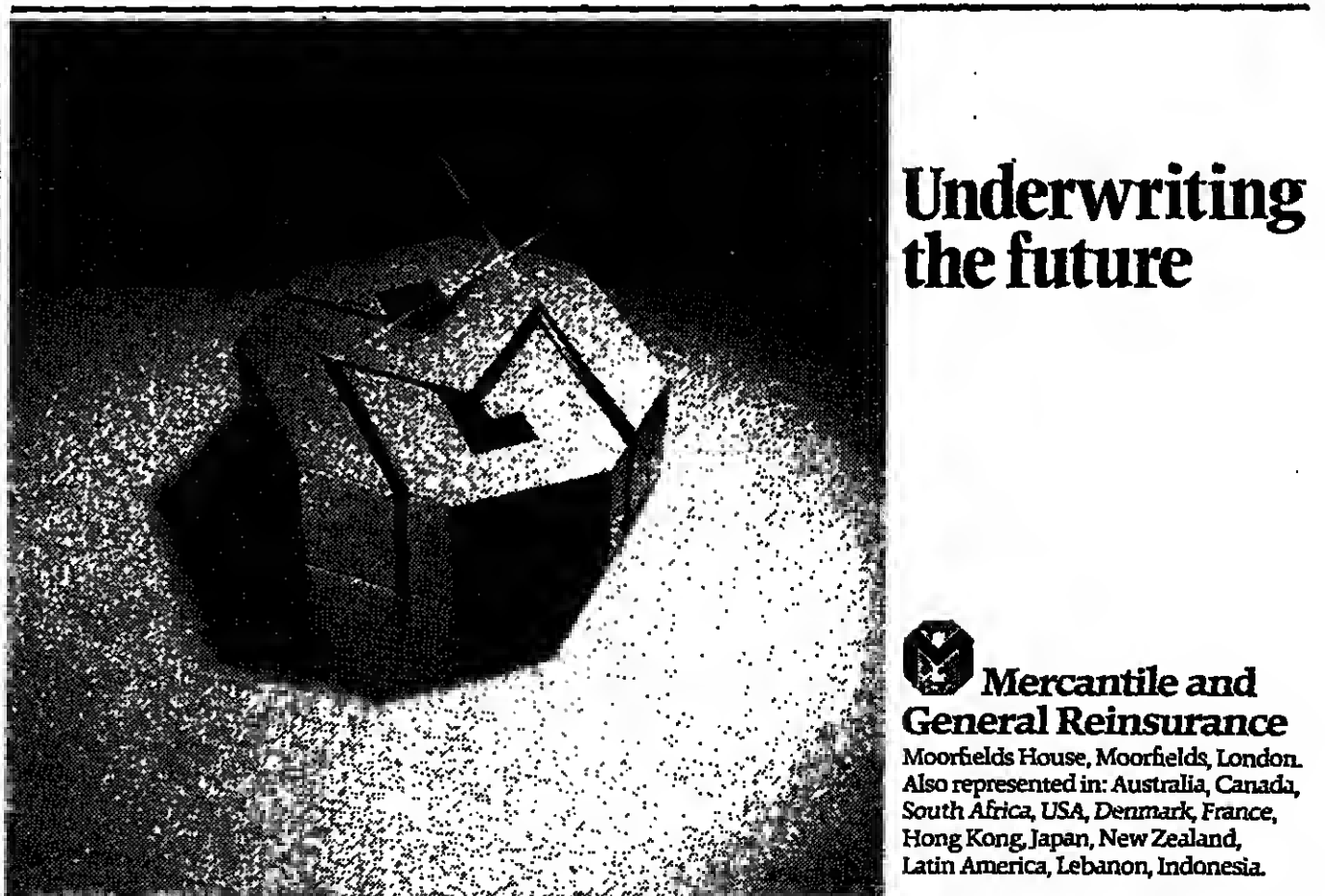


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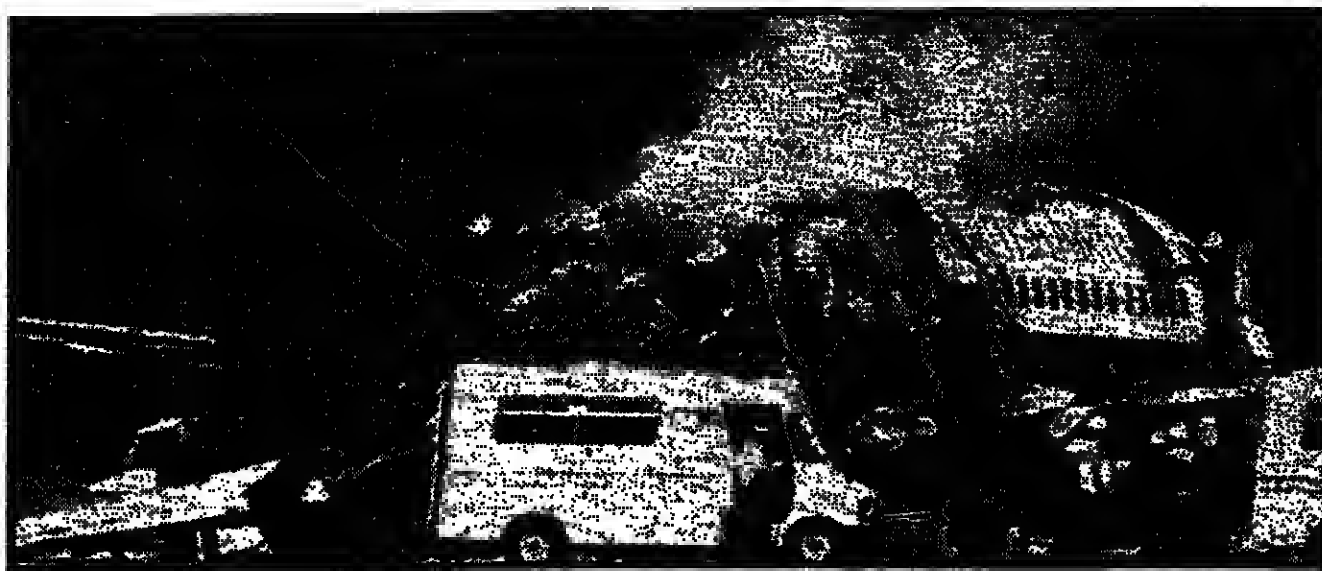
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MARINE & NON-MARINE INSURANCE & REINSURANCE UNDERWRITERS



## REINSURANCE 8

Together with the recent Japan Airlines disaster and that of the Air India Boeing which went down in the Atlantic, the fire (right) on the British Airways jet at Manchester Airport highlighted the risk element in insurance and reinsurance. The British Airways Boeing 737 was engulfed by fire after an explosion as it taxied for take-off. The plane with 137 people on board was bound for the Greek holiday island of Corfu.



## Move to eliminate duplicated effort

## Advances in technology

ALAN CAINE

OVER the past few years, a single technological development — the emergence of the value added network — has made all the difference to the prospects for mechanisation in the insurance and reinsurance business.

Value added networks, or VANs, make possible fast and efficient computer-based communication between individuals or companies — in the case of the insurance business, between the broking community and its bureau and company markets.

Mr Andy Cappell, deputy chairman of Sedgwick Group Finance and Administration says: "Not long ago, it would have been difficult to find a low cost method of linking the brokers and the markets. Now we have an embarrassment of riches."

Among the companies queuing to provide a network for the London market are IBM, British Telecom, Gelsco, ICL and Sperry.

When and if the London Market Network is successfully implemented, there seems no reason to doubt that the UK insurance and reinsurance communities will be as well provided for in technological terms as anywhere else in the world.

UK brokers have been well to the fore in administrative computing for some time. In 1981, however, the then Lloyd's chairman Mr Peter Green and

senior insurance executives visited the U.S. They realised that North American companies were investing heavily in technology and that Lloyd's would have to follow suit if it was to retain its place as a low cost insurance market.

Mr William McKinnon, head of management services at Commercial Union, says: "Most insurance companies have cracked the automation of the administrative processes. Now we are looking for a system which will improve our competitiveness."

The aim is to build in a co-ordinated way a system which will dramatically improve communications between the parties in a transaction, while saving money by reducing unnecessary duplication of data entry.

The size of this problem is graphically illustrated by Mr Cappell's remarks to the Reinsurance Offices Association international seminar this year: "Many brokers produce slips and premium advice notes from their computer equipment."

"The information is thus electronically stored in the broker office. The paper slip and premium advice note go to the Lloyd's Policy Signing Office (LPSO) at Chatham, where the information is rekeyed and checked as part of the LPSO operation called Direct Data Entry."

"This information then feeds the Lloyd's Central Accounting System with details of the transactions being processed and finds its way back to brokers as daily signing lists and to underwriters on paper signing lists and on LPSO punched cards."

"In many of the broker offices, the lists are rekeyed. Similarly, the underwriters often keypunch information from the LPSO cards and lists on to their own computer system for accounting and statistics."

"In addition, a current trend is for box risk recording systems to appear on the floor of Lloyd's. Once again, the information about the risk is being rekeyed by each underwriter participating in a risk."

"The sheer scale of the duplication can be visualised if it is also realised that the same process goes on at the Institute of London Underwriters (ILU), at the Policy Signing and Accounting Centre (PSAC) and in the company market."

So it is perhaps not surprising that there has been no resistance to the idea of implementing a network which could help to reduce costs and eliminate all this duplicated effort.

The London Market Network is seen as an electronic postal system linking the brokers with the principal bureau and company markets for the cost — metaphorically, of course — of a first-class stamp. The VAN is an ideal vehicle for such a system. Basically, it is any service which can be offered on a telephone network over and above the simple connection of voice telephone calls.

A true VAN is represented by a service like electronic mail, where the message is stored and can be manipulated in various ways as it passes through the network.

But there is also a category of VANs described as network management which can involve simply protocol conversion where the electronic message enters or leaves the network. This second form of VAN is the kind favoured by Broker Network Feasibility Study, which reported in April this year. Proposals from a number of suppliers are now being considered.

Its conclusions included:

- The flow of information should be from brokers through the network to computers managed by the bureau on behalf of their underwriting membership.
- Brokers and underwriters, it argued, should not have direct access to each other's computers and databases.
- Information communicated in the network should be in a standard form.
- Participation should initially be voluntary.
- Implementation could start by mid-1986.
- Benefits in the short-term will accrue largely to underwriters.

Standards are likely to prove a difficult issue. The international banking message network SWIFT has been hugely successful in large part because of the rigorously defined formats for messages which leave no room for ambiguity.

But in the insurance business there has been little real progress in achieving market wide standardisation on any documentation. A technical co-ordination group under the chairmanship of Mr Cappell has been set up involving the brokers, PSAC, ILU and Lloyd's. This is the first time, says Mr Cappell, that these bodies have spoken to each other around a table.

"All this investment in technology is being made with no agreements having been reached on standards."

"This is perhaps the biggest challenge facing the overall objective and could well become the limiting factor in seeing the dream of a London Market Network becoming a reality."

Then there is the question of how to link the various parties to the network. A common system has been ruled out. Instead each community will have to make its own interfacing arrangements.

Some measure of the seriousness with which the insurance business is taking mechanisation is the commitment in terms of time and people. Within a few days the London Insurance Brokers Committee is expected to establish a full-time body to represent the brokers' interests. And at Lloyd's, Mr Peter Hermon is nearing the end of his first year as head of systems. A charismatic figure in the data processing industry, he made his name as an extremely tough head of systems at British Airways.

Like so many other cases of business computerisation—the development of automated tellers in the banking world, for example, a combination of useful technology available at the right price and sheer business need seems certain to force the establishment of a London Market Network.

Once it is established, it will be possible to link London automatically with similar systems overseas. Such developments will generate their own hazards—but without these advances London's position in world insurance markets will undoubtedly be at risk.

## Squeezed in the middle

## The broking community

CHARLES BATCHELOR

TAKEOVERS and mergers are continuing to change the face of the reinsurance and insurance broking industry. As the large groups get larger and the smaller brokers become more specialised medium-sized companies are coming under increasing pressure.

Sedgwick Group, Britain's largest independent insurance broker, is currently integrating Fred S. James, the U.S. broker and number six in the world league, after agreeing a \$533m takeover last April.

This deal reversed the trend of the past seven years which has been for U.S. brokers to buy British companies.

Alexander and Alexander of the U.S., the world's second largest broker, merged earlier this year with Reed Stenhouse of Canada in a \$268m deal.

This enthusiasm for creating over-larger broking combinations is not universally welcomed by close observers of the industry.

Mr Peter Virgin, insurance analyst with stockbrokers Sumner and Coates, does not believe that size means the big brokers will do better than their smaller rivals. The industry has become more specialised over the past five years and brokers have done best in their own areas of strength, he said in a recent review.

Not all of the latest engagement announcements have resulted in marriages. Talks between C. E. Heath and Hogg Robinson, two leading UK companies, first revealed in April, broke down in May. This merger would have been the largest domestic realignment of UK insurance brokers since the late 1970s, when Sedgwick Forbes (now Sedgwick Group) joined up with Bland Payne.

The need to strengthen Sedgwick's worldwide reinsurance operations was an important consideration in the UK group's acquisition of Fred S. James, according to Mr Jim Payne, chairman of Sedgwick's reinsurance arm, E. W. Payne. Fred S. James owns John F. Sullivan, the second largest reinsurance broker in the U.S. after Guy Carpenter, part of Marsh McLennan.

In reinsurance, as in insurance, Sedgwick faced the prospect of being excluded from the all-important U.S. market, which creates half the world's insurance premium volume, by the transatlantic Halsons formed by other broking groups.

While they have had to take into account the wishes of their insurance company clients the merged groups have understandably reordered their reinsurance business to keep it as far as possible in-house.

"It has been our strategy for some years now to create a worldwide reinsurance group," said Mr Payne. "This will allow us to ship exposures from one part of the world to another. We have a very developed international reinsurance business. We had to match that in the U.S."

Sedgwick had been attempting to forge closer links with the U.S. insurance market for a number of years. In 1978 it tried to link with Alexander & Alexander but merger talks collapsed. They later resumed but failed again.

Sedgwick decided, about four years ago, to establish its own reinsurance company in the U.S. and set up E. W. Payne in New York and Des Moines, Iowa.

"You could say we went into E. W. Payne Inc. in desperation," said Mr Payne. "Since no-one was going to do it for us we set up our own company. It has taught us a great deal but it is still only embryonic. By merging with James and Sullivan we can save five to six years."

The combination of Payne's London operation employing about 1,000 people, Payne in the U.S. with its 50-60 strong staff and Sullivan's 300 employees at its Seattle headquarters and elsewhere in the U.S. will give Sedgwick a world reinsurance business employing nearly 1,400 people.

The merger also brings back into ultimate British ownership Wigham Poland, the UK broker in which Fred S. James bought control in 1980.

Sedgwick intends to integrate fully the Sullivan and Payne businesses to create a single identity worldwide for its reinsurance activities behind the E. W. Payne nameplate. Ultimately the Sullivan name will be phased out.

This is in contrast to some of Sedgwick's competitors which have allowed the newly-acquired parts of their business to retain their identity.

Willis Faber, another leading UK reinsurance broker, has established links with the U.S. market in an entirely different manner.

Willis had links going back to the beginning of the century with Johnson & Higgins, the large, privately-owned U.S. broker. Three years ago the UK company decided that the spate of transatlantic mergers was threatening to deprive it of a flow of U.S. business.

"We did business with a wide range of U.S. reinsurance intermediaries," explained Mr Murrenrough, Turville, managing director of Willis' reinsurance division.

"Then most of them became associated with London companies. So it became necessary that we tied up with Johnson & Higgins."

Willis and Johnson decided to work through jointly-owned reinsurance companies on both sides of the Atlantic. Willis took a 49 per cent stake in Wilcoxon Reinsurance, a New York-based reinsurance company. Willis set up Willis Faber & Wilcoxon in London with Johnson as joint partner.

Willis does not make the clear distinction between direct insurance business and reinsurance which Sedgwick aims to achieve. Apart from two divisions handling North American and non-American reinsurance, Willis' aviation division handles all aviation reinsurance, while the direct marine division also handles reinsurance.

British brokers with strong U.S. links should be well placed now to benefit from the recently improved conditions in the U.S. insurance market.

Prospects are also improving for the London market, which is currently suffering from a shortage of insurance capacity. This shortage resulted from losses experienced by a number of insurers which have since withdrawn from the market or reduced their exposure.

While this has meant brokers have experienced difficulty in placing business the shortages have pushed up premiums. Much of the capacity which has withdrawn was not particularly attractive to the brokers.

**City (si'ti)n.** A collective description of the financial institutions of the City of London. SOURCE: A Dictionary of Banking M. E. 1983

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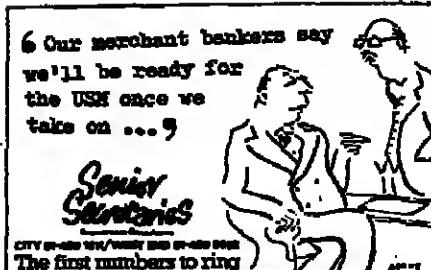
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## SECTION II - COMPANIES AND MARKETS

**FINANCIAL TIMES**

Monday September 9 1985


**S. Africa's de Kock finds few friends**

THE 10-DAY tour of financial capitals by Dr Gerhard de Kock, Governor of South Africa's Reserve Bank, has revealed to a previously unsuspecting world just how few friends his country has left in the international financial community, writes Peter Montagna in London.

The circumstances behind that tour show how remorseless and brutal the effect of financial sanctions can be, once the market itself decides to apply them.

These may be two general lessons to be learned from the developments last week after South Africa imposed a four-month freeze on foreign loan repayments. Now another, more practical lesson is coming. That is that it may prove extremely difficult for South Africa to push through the next stage of its debt-recovery programme: a medium-term rescheduling of debt now caught up in the freeze, and probably that falling due in 1986 as well.

Already in Johannesburg on Friday Dr Christian Stals, director general of finance, warned that the payments standstill might have to be extended into 1986. Practical problems for South Africa in negotiating a rescheduling are now looming large. Not least of these is the question of how to organise such an operation when banks are reluctant to sit on any negotiating committee the purpose of which is debt relief.

One way round that obstacle - the appointment of an individual banker to act as a mediator between South Africa and its creditors - now seems to be fading. It is proving harder than expected to find someone acceptable to all concerned who is both independent and yet has adequate administrative back-up. Dr de Kock said on Friday he was still exploring the possibilities but he also revived the idea of a traditional committee.

Even when, and if, such a committee is finally formed, some tough talking remains to be done. Banks will want an immediate downpayment of principal for rescheduling South Africa's debt, followed by a phased but fairly prompt repayment schedule. Dr de Kock said on Friday he hoped the rescheduling might have a maturity

of less than five years, so that the country could return to normal financing as soon as possible.

Yet the amount likely to be covered by the rescheduling is growing. Estimates in Johannesburg now put the total due in a year or less at \$1.4bn instead of the \$1.2bn previously assumed. The higher the figure, the more time South Africa will need to repay.

Here, creditors have a delicate task. They must seek a maturity that is realistic in terms of South Africa's potential to generate foreign exchange, although many are deeply worried by the country's political future and will want to pull out as quickly as possible. One thing does appear certain - creditors are unlikely to agree to a 15-year rescheduling in the Latin American style.

Most difficult of all, however, might prove to be the guarantee that banks will require from South Africa for rescheduling private-sector debt. Like Chile, South Africa, with debts of \$2.2bn, is a medium-sized debtor. But there are also similarities in that much of that debt is owed by the private sector. Persuading Chile to guarantee the debt was one of the biggest stumbling blocks to the country's latest rescheduling.

However, banks have a long tradition of demanding such guarantees, and South Africa is unlikely to prove an exception, especially given the large \$6.5bn dollop of sensitive interbank money caught up in the freeze.

Elsewhere, the Eurozone market is swash with rumours that British Petroleum plans to launch a \$750m borrowing some time towards the end of next month. BP itself will not comment on the rumours but bankers now widely expect it to launch a deal arranged by itself.

Such go-it-alone deals are tempting to corporate borrowers because they can save on fees, but it takes expertise to push them through. BP can muster this sort of skill through British Petroleum Finance International, its in-house financing arm. If that does not make it a special case, how about the fact that it is 34 per cent owned by the parent of borrowers, the British Government?

## INTERNATIONAL BONDS

**Market newcomers take time to catch on**

BY MAGGIE URRY IN LONDON

A NEW type of borrower appeared in the Eurobond market last week: British building societies. The Halifax and the Nationwide raised \$350m in two floating-rate-note deals - and that might just be the start, with Abbey National rumoured to be next on the list.

But the new idea is taking slightly longer to catch on with investors, and by Friday evening both deals were quoted around their 40 basis point fees. Another big issue might go down like a bucket of cold water.

**Quality**

There is no doubting, either, the excellent quality of the credits or that the terms were right. However, it takes a while for investors unfamiliar with building societies to assess the risk - Japanese banks may not know, for example, that in the year to January 1985 Halifax lost only 2.1 per cent of mortgage loans. Equally, investors such as UK corporate treasurers, used to buying building-society certificates of deposit, are not necessarily in touch with the Eurobond market.

There was also some confusion about the tax position. Building societies have not issued Eurobonds before because they are not allowed to pay interest on them gross, and

Eurobond investors will not accept net payments. The Inland Revenue has told the Building Societies Association that regulations will be made giving them the go-ahead to pay interest gross after April 6 1986, but until parliament reassembles in the autumn and the statutory instruments are laid before the legislature, there is always the faint chance that something might go wrong - meaning the issues would have to be redeemed or interest grossed up.

The tax position also means that the first coupons on the issues will be set at a 1/4 per cent margin over six-month rather than three-month London interbank offered rate (Libor). With the sterling yield curve sloping downwards, that is not quite so attractive.

At present, the leading building societies only find about 5 per cent of their funds in the wholesale market, with the rest coming from more expensive retail deposits. That percentage might move up to 20 per cent in the next few years - meaning many more Eurobond issues.

The only thing that could be said for the fixed-rate Eurodollar bond market last week was that at least investors were given plenty of choice. A variety of borrowers and structures were available. But, by

## EUROMARKET TURNOVER

EUROMARKET TURNOVER				
Turnover (\$m)				
Primary Market		Secondary Market		
	Straights	Cow	FIN	Other
U.S.\$	1,282.3	158.7	82.0	85.5
Frw	3,266.6	28.3	485.8	203.0
Other	1,282.7	0.1	25.1	46.1
Frw	1,282.7	0.1	594.0	1.9
Secondary Market				
U.S.\$	12,682.2	724.8	11,268.5	2,018.2
Frw	15,885.5	783.4	11,250.3	1,868.2
Other	3,205.9	61.5	29.5	154.1
Frw	3,538.1	48.8	286.1	1,541.9
	Gridel	Eurolaser	Total	
U.S.\$	6,725.2	15,350.7	22,075.9	
Frw	6,798.8	23,871.4	30,645.2	
Other	2,041.0	2,585.7	4,626.7	
Frw	2,041.0	2,585.7	4,626.7	

Source: ABO

the weekend, following the U.S. economic statistics, which suggested that many unemployed people had found jobs selling cars, and the fall in the New York market, even well-priced deals, such as Credit Agricole's, were trading outside their fees.

Investors could pick among AAA to BBB credits of different nationalities. They could buy a partly paid deal from Gaz de France, although as those are thought to be more attractive when the dollar is going down rather than up it seemed curious timing. Or they could buy a Federal National Mortgage Association issue, which converts into an existing domestic deal but came on a lower yield. They could even buy many of the bonds issued the previous week and which are still on syndicate managers' books.

In the event, they did not buy anything, and dealers cannot see why they should when so much uncertainty surrounds the U.S. economy and the exchange rate.

## BNP Bank bond average

Sept 2	Sept 3	Sept 4	Sept 5	Sept 6	Sept 7	Sept 8	Sept 9
105.312	105.312	105.312	105.312	105.312	105.312	105.312	105.312

Source: ABO

comments in an effort to avoid the disruption that accompanied the introduction of CDs last year. The banks have been asked to deliver their comments by the beginning of October with a view to the new measures coming into force several weeks later.

Under the Government's proposals, companies will be able to issue commercial paper of up to six months and for amounts of about FF10m (\$1.5m) - the size has still

to be decided. Contrary to U.S. practice, banks will not be allowed to issue commercial paper themselves.

Companies issuing commercial paper will need a bank guarantee, however, through a line of credit - thus providing banks with commissions that, to some extent, will offset their loss of lending business. Banks will also get brokers' fees from trading in commercial paper. The Government believes the moves could lower the cost of credit

to companies by giving them access to short-term funds at close to money-market rates.

Because of the lack of a commercial paper market in France, some companies have been financing their short-term borrowings abroad. Electricite de France is said to be the largest non-American supplier of commercial paper in the U.S. market with about \$2bn outstanding.

The secondary market has maintained its poise with prices slightly firmer during the week, although volume remains low.

rate paper - and that is what they would really like. The sector is crying out for deals, preferably from good names, of course.

The misery in the Eurodollar sector spread through to the other currencies as well, with the Australian, New Zealand and Canadian dollars and European currency unit Euro-bond markets all looking miserable.

**Cachet**

Even the D-Mark sector was not immune from the falling New York bond market and rising dollar. Prices fell by around a point during the week, with traders noting some selling pressure on Friday. New issues for Eurofinma and Portugal were well received, though, the latter being increased.

The Swiss foreign bond market is flooded with Japanese borrowers, so non-Japanese issuers command a certain cachet. Friday saw the launch of the largest public issue for a corporate borrower yet, the SwFr 235m deal for R. J. Reynolds, a keen borrower since its acquisition of Nabisco.

The secondary market has maintained its poise with prices slightly firmer during the week, although volume remains low.

**Ottawa criticised over bank crisis**

THE CANADIAN Government faces growing criticism over its handling of two Alberta banks which collapsed last week, writes Bernard Simon in Toronto.

The failures have also raised questions about the role of external auditors in alerting the authorities to the adequacy of banks' loan-loss provisions, asset write-downs and other potential trouble-spots.

When parliament reconvenes in Ottawa today after the summer break, opposition MPs are expected to call, at least, for the resignation of the inspector general of banks, Mr William Kennedy.

The failure of Canadian Commercial Bank (CCB) at Edmonton and Calgary-based Northland Bank has also embarrassed the Finance Ministry and the Bank of Canada, which helped organise an unsuccessful C\$25m (U.S.\$18m) rescue package for CCB last March.

The failure of the two banks appears to have had no impact at this stage on the overall stability or reputation of the Canadian financial system. There is concern, however, that the failure has exposed political misjudgment and weaknesses in the regulatory framework. Canada's last bank failure occurred in 1923.

Despite numerous expressions of confidence since last March's bailout, the Bank of Canada pulled the plug on September 1 by refusing to provide further liquidity in the form of short-term loans advanced to cover withdrawals by nervous depositors. Loans to CCB rose from nil to C\$1.3bn at the end of August, while Northland received assistance of C\$510m. Officials disclosed last week that about one third of CCB's loans were found to be non-performing.

The bailout and subsequent collapse are expected to involve substantial costs to Canadian taxpayers. Because of official assurances about CCB's wellbeing, the Government has agreed to pay out all depositors in the two banks,

This announcement appears as a matter of record only.

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BT Australia (H.K.) Limited

Chase Manhattan Capital Markets Group

CIBC Limited

Citicorp Investment Bank Limited

Commonwealth Bank (South East Asia) Limited

Commonwealth Bank of Australia

County Bank Limited

Elders Pacific Limited

First Chicago Limited

Kredietbank S.A. Luxembourg

Lloyds Bank International Limited

Merrill Lynch Capital Markets

Samuel Montagu &amp; Co. Limited

Morgan Grenfell &amp; Co. Limited

National Australia Bank Limited

Sanwa International Finance Limited

S. G. Warburg &amp; Co. Ltd.

Wardley London Limited

Westdeutsche Landesbank Girozentrale

Australian dollar Promissory Note Tender Panel

Australia and New Zealand Banking Group Limited

Australia Securities Limited

BA Australia Limited

BT Australia Limited

Capel Court Corporation Limited

CHASE AMP Limited

CIBC Australia Limited

Citicorp Limited

Commercial Continental Ltd.

Commonwealth Bank of Australia

Elders Finance &amp; Investment Co. Limited

Euro-Pacific Finance Corporation Limited

First Chicago Australia Limited

French Australian Financial Corporation Limited

Lloyds International Limited

Macquarie Bank Limited

National Australia Bank Limited

National Westminster Finance Australia Limited

Schroder, Dazling and Company Limited

Trans City Holdings Limited

Peter Wallman &amp; Co.

Wardley Australia Limited

Westpac Banking Corporation

Tender Panel Agents

Australian dollar

U.S. dollars

Commonwealth Bank of Australia

Facility Agent

Commonwealth Bank of Australia

June, 1985

US\$150,000,000

Floating Rate Depositary Receipts due 1992

issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to payment of principal and interest on deposits with


**BANCO DI ROMA**

London Branch

MORGAN GUARANTY LTD

BANCO DI ROMA INTERNATIONAL S.A.

BANKAMERICA CAPITAL MARKETS GROUP

BANKERS TRUST INTERNATIONAL LIMITED

COMMERCZBANK AKTIENGESELLSCHAFT

CREDIT LYONNAIS

FIRST CHICAGO LIMITED

KIDDER, PEABODY INTERNATIONAL LIMITED

MITSUBISHI FINANCE INTERNATIONAL LIMITED

ORION ROYAL BANK LIMITED

SHEARSON LEHMAN BROTHERS INTERNATIONAL

ARAB BANKING CORPORATION (ABC)

BANK OF TOKYO INTERNATIONAL LIMITED

BANK OF YOKOHAMA (EUROPE) S.A.

BANQUE BRUXELLES LAMBERT S.A.

BURGAN BANK SAK/KUWAIT

DAI-ICHI KANGYO INTERNATIONAL LIMITED

DAIWA EUROPE LIMITED

FIRST INTERSTATE LIMITED

FUJII INTERNATIONAL FINANCE LIMITED

GULF INTERNATIONAL BANK B.S.C.

ITALIAN INTERNATIONAL BANK PLC

ITCB INTERNATIONAL LIMITED

MITSUBISHI TRUST AND BANKING CORPORATION (EUROPE) S.A.

MITSUI FINANCE INTERNATIONAL LIMITED

MITSUI TRUST BANK (EUROPE) S.A.

SAITAMA BANK (EUROPE) S.A.

SUMITOMO TRUST INTERNATIONAL LIMITED

SVENSKA HANDELSBANKEN GROUP

TAKUJIN INTERNATIONAL BANK (EUROPE) S.A.

WESTPAC BANKING CORPORATION

22nd May, 1985

All of these securities have been sold. This announcement appears as a matter of record only.







# A Leader in Financings for Japanese Borrowers.

**In 1985**  
**Salomon Brothers International Limited**  
 has lead managed 7 Eurodollar offerings  
 and co-lead managed 19 Eurodollar  
 offerings for Japanese borrowers,  
 totaling U.S. \$1.555 billion.

**MITSUI FINANCE ASIA LIMITED**  
 U.S. \$100,000,000  
 Guaranteed Floating Rate Notes Due 1997  
 THE MITSUI BANK, LIMITED

**TAIYO KOBEN FINANCE HONGKONG LIMITED**  
 U.S. \$100,000,000  
 11 7/8% Guaranteed Notes Due 1990  
 THE TAIYO KOBEN BANK, LIMITED

**KAWASAKI STEEL CORPORATION**  
 U.S. \$80,000,000  
 10 1/2% Guaranteed Notes Due 1992  
 THE DAIICHI KANGYO BANK, LIMITED

**YASUDA TRUST AND FINANCE (HONG KONG) LIMITED**  
 U.S. \$100,000,000  
 10 1/2% Guaranteed Notes Due 1990  
 THE YASUDA TRUST AND FINANCE COMPANY, LIMITED

**THE KYOWA BANK, LTD.**  
 U.S. \$100,000,000  
 10 1/2% Guaranteed Notes Due 1992  
 THE KYOWA BANK, LTD.

**THE MITSUBISHI TRUST AND FINANCE COMPANY, LIMITED**  
 U.S. \$100,000,000  
 11 1/4% Guaranteed Notes Due 1990  
 THE MITSUBISHI TRUST AND FINANCE COMPANY, LIMITED

**THE SUMITOMO TRUST AND FINANCE COMPANY, LIMITED**  
 U.S. \$100,000,000  
 11 1/4% Guaranteed Notes Due 1990  
 THE SUMITOMO TRUST AND FINANCE COMPANY, LIMITED

**THE NIPPON CREDIT BANK (CURACAO) FINANCE, N.V.**  
 U.S. \$150,000,000  
 10 1/2% Guaranteed Notes Due 1990  
 THE NIPPON CREDIT BANK, LTD.

**THE LONG-TERM CREDIT BANK OF JAPAN, LIMITED**  
 U.S. \$75,000,000  
 12 1/2% Guaranteed Notes Due 1990  
 THE LONG-TERM CREDIT BANK OF JAPAN, LIMITED

**THE TOKAI BANK, LIMITED**  
 U.S. \$100,000,000  
 11 1/2% Guaranteed Notes Due 1995  
 THE TOKAI BANK, LIMITED

**THE TAIYO KOBEN BANK, LIMITED**  
 U.S. \$100,000,000  
 11 1/2% Guaranteed Notes Due 1990  
 THE TAIYO KOBEN BANK, LIMITED

**THE EXPORT-IMPORT BANK OF JAPAN**  
 U.S. \$100,000,000  
 10 1/2% Guaranteed Notes Due 1995  
 JAPAN

**TOYO TRUST AND FINANCE COMPANY, LIMITED**  
 U.S. \$100,000,000  
 11 1/4% Guaranteed Notes Due 1992  
 TOYO TRUST AND FINANCE COMPANY, LIMITED

**TOSHIBA CERAMICS CO., LTD.**  
 U.S. \$50,000,000  
 3 year 0.04% Convertible Bonds Due 1990  
 TOSHIBA CERAMICS CO., LTD.

**THE SUMITOMO WAREHOUSE CO., LTD.**  
 U.S. \$50,000,000  
 11 1/4% Guaranteed Notes Due 1990  
 THE SUMITOMO TRUST AND FINANCE COMPANY, LIMITED

**THE MITSUBISHI REAL ESTATE DEVELOPMENT CO., LTD.**  
 U.S. \$50,000,000  
 10 1/2% Guaranteed Notes Due 1992  
 THE MITSUBISHI TRUST AND FINANCE COMPANY, LIMITED

**Salomon Brothers  
 International Limited:**  
**Innovation + Performance**















This announcement appears as a matter of record only.

June 1985



## Eagle Star Insurance Company Limited

£40,000,000

### Ten year evergreen Transferable Loan Facility

for the purpose of granting residential mortgage loans

Facility arranged by

**County Bank Limited**

Provided by

Bank of America N.T. & S.A.  
The Bank of Nova Scotia  
Banque Paribas (London)  
County Bank Limited  
Credit Suisse

Kredietbank N.V. (London)  
The Mitsubishi Bank, Limited  
The Royal Bank of Canada  
The Sumitomo Bank, Limited  
Swiss Bank Corporation

Agent

**County Bank Limited**

This announcement appears as a matter of record only.

July 1985



## Silver Chalice Productions

*Silver Chalice Productions  
International Limited*

US\$15,000,000

### Revolving Credit Facility

To finance independent television production

Managed by

**County Bank Limited**

Funds provided by

**County Bank Limited**

Citibank, N.A.

Robert Fleming & Co. Limited

Agent

**County Bank Limited**

This announcement appears as a matter of record only.

July 1985

## Broadgate

London, E.C.2.

£35,000,000

### Non Recourse Loan

To finance the development of

### Phase I Broadgate

Funds arranged on behalf of

**Rosehaugh Stanhope Developments PLC**

Arranged by

**County Bank Limited**

Managed by

Bankers Trust Company  
County Bank Limited

Bank of America N.T. & S.A.  
National Westminster Bank PLC

Provided by

Bankers Trust Company  
Central Trustee Savings Bank Limited  
National Westminster Bank PLC

Bank of America N.T. & S.A.  
County Bank Limited  
The United Bank of Kuwait Limited  
Yorkshire Bank PLC

Agent

**County Bank Limited**

This announcement appears as a matter of record only.

August 1985

## Harris Queensway PLC

£25,000,000

### Revolving Loan and Acceptance Credit Facility

Arranged by

**County Bank Limited**

Funds provided by

Amsterdam - Rotterdam Bank N.V.  
Citibank, N.A.

Central Trustee Savings Bank Limited  
National Westminster Bank PLC

The Royal Bank of Canada Group

Agent

**County Bank Limited**















[illegible]







## Indices

**JAPAN**

1,570	1,040	Ajmermot	1,230
9,007	1,100	Alas Electric	1,170
1,134	745	Amadi	769
1,100	631	Asahi Chem	769
769	631	Asahi Glass	769
8,780	600	Bridgstone	551
1,486	880	Canon	908
9,066	1,350	Casea Corp.	1,050
9,110	1,000	Chem Pharm	1,000
5,562	562	Citizen	394
754	603	Daiel	667
1,190	925	Dai Nippon Pig	1,030
239	925	Daikoku House	310
4,094	529	Ebara	472
9,002	1,183	Elai	1,460
9,300	7,060	Fanuc	7,700
1,200	1,200	Fuji Bank	1,200
1,440	1,550	Fujitsu	960
1,380	911	Fujisawa	879
1,360	865	Fujitama	1,869

3,490	1,600 Green Cross	5,110
964	559 Nasegawa	507
573	577 Helwa Real Est	780
645	545 Michi	621
1,310	1,025 Hitachi Credit	1,030
1,350	1,012 Honda	1,340
509	680 House Food	795
2,469	520 Hoya	1,730
588	538 Ito-Chi	588
2,830	2,770 Ito Trade	2,760
1,480	2,75 Iwatsu	770
570	515 JACOBS	543
5,080	4,800 JAL	5,330
868	680 Juncos	868
499	536 KIRIN	499
733	784 Kei Soud	645
763	586 Kishiyama	730
745	348 Kirin	721
1,700	1,700 Kiyomasa	1,700

599	810 Komatsu	1070
748	483 Komatsu	838
418	001 Konishiroku	661
838	518 Kobeta	390
7100	310 Kemagai	313
944	540 Kyocera	5450
1460	453 Maeda Const	372
	828 Makino Milling	889
1080	900 Makita	986
410	300 Marubeni	382
738	860 Marudai	288

1,450	859 MARU	1,430
1,690	1,190 MEL	1,200
878	535 Mita Elec. Works	850
1,390	1,390 Mita	1,390
709	512 M'bish Corp	219
410	535 M'bish Elect	335
982	529 M'bish Estate	951
934	534 M'bish	590
455	594 Mitsui Co	419
1,000	592 Mitsui Estate	918
719	581 Mitsukoishi	694
935	580 NGK Insulators	335
375	1,910 Nihon Cement	359
1,490	1,200 Nippon Denso	1,200
1,350	800 Nippon Elect	900
325	1,350 Nippon Elec	524
2,400	1,040 Nippon Gaku	1,200
137	130 Nippon Kaikan	148
199	753 Nippon Oil	780
493	493 Nippon	493

**Nasdaq national market, closing prices**


1394	156 Hishin Steel	187
1395	156 Honma	190
1400	159 Onyuppus	200
1540	2,480 Orient Leasing	2,500
1550	1,880 Pioneer	1,900
815	620 Renown	740
877	73 Rindou	733
1,400	560 Sanyo	1,150
488	288 Sanyo Elect.	300
518	560 Sanyo	560
905	555 Sakai Prefab.	910
1,150	1,500 Saven Eleven	8,350
1,150	1,500 Sato Sharp	780
780	600 Shinmatsu	600
1,000	1,000 Shinogyo	1,000
1,080	1,037 Shinsei	1,110
1,520	5,410 Shing	5,540
1,070	1,000 Shintanley	1,000
1,990	1,600 Sumitomo Bank	1,780
387	5615 Sumo Elect.	650
815	545 Sumo Electric	550
123	145 Suto Metal	145
905	460 Taisei Bengoku	460
268	135 Taisei Corp	265
1,440	940 Taisei Pharm.	1,400
6,660	735 Takeda	2,830
505	3,680 Toku	480
510	420 Teijin	480
810	681 Teikoku	810
1,060	700 Tokai Marine	870
940	761 TSB	870
1,250	1,440 Tokyo Elect. Pwr	2,030
244	100 Tokyo Gas	240
770	810 Tokyo Sanyo	750
1,180	1,000 Tokyo Steel	1,100
240	301 Tokai Corp.	210
900	786 Topcon Print.	790
750	685 Tosei	750
432	598 Toshiba Elec.	510
800	625 TOTO	720
1,380	907 Toyota	1,380
1,380	1,100 Toyota Motor	1,190
1,380	1,260 Toyota	1,230
755	670 Yamada	710
755	670 Yamah	660
755	670 Yamada	660
867	810 Yamazaki	880
351	351 Yasuda	351
351	351 Yasuda Fire	351
415	415 Yokogawa Equip.	415

NOTES—Prices on this page are quoted on the individual exchange and are least trade prices. \* Quoting suspended. † As dividend. ‡ As exercise price. § As rights. ¶ As call.

**01-13 44 41**

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**early  
in Düsseldorf**



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Business Development



Continued on Page 27



## NYSE COMPOSITE CLOSING PRICES

12-Month	High	Low	Stock	Div. Yld.	P/E	100s	High	Low	Change
Continued from Page 26									
35	44	34	Pharm	0.8	17	50	51	51	+
40	48	38	Pharm	0.8	17	50	51	51	+
45	52	42	Pharm	0.8	17	50	51	51	+
50	56	46	Pharm	0.8	17	50	51	51	+
55	60	50	Pharm	0.8	17	50	51	51	+
60	64	54	Pharm	0.8	17	50	51	51	+
65	68	58	Pharm	0.8	17	50	51	51	+
70	72	62	Pharm	0.8	17	50	51	51	+
75	76	66	Pharm	0.8	17	50	51	51	+
80	80	70	Pharm	0.8	17	50	51	51	+
85	84	74	Pharm	0.8	17	50	51	51	+
90	88	78	Pharm	0.8	17	50	51	51	+
95	86	76	Pharm	0.8	17	50	51	51	+
100	84	74	Pharm	0.8	17	50	51	51	+
105	82	72	Pharm	0.8	17	50	51	51	+
110	80	70	Pharm	0.8	17	50	51	51	+
115	78	68	Pharm	0.8	17	50	51	51	+
120	76	66	Pharm	0.8	17	50	51	51	+
125	74	64	Pharm	0.8	17	50	51	51	+
130	72	62	Pharm	0.8	17	50	51	51	+
135	70	60	Pharm	0.8	17	50	51	51	+
140	68	58	Pharm	0.8	17	50	51	51	+
145	66	56	Pharm	0.8	17	50	51	51	+
150	64	54	Pharm	0.8	17	50	51	51	+
155	62	52	Pharm	0.8	17	50	51	51	+
160	60	50	Pharm	0.8	17	50	51	51	+
165	58	48	Pharm	0.8	17	50	51	51	+
170	56	46	Pharm	0.8	17	50	51	51	+
175	54	44	Pharm	0.8	17	50	51	51	+
180	52	42	Pharm	0.8	17	50	51	51	+
185	50	40	Pharm	0.8	17	50	51	51	+
190	48	38	Pharm	0.8	17	50	51	51	+
195	46	36	Pharm	0.8	17	50	51	51	+
200	44	34	Pharm	0.8	17	50	51	51	+
205	42	32	Pharm	0.8	17	50	51	51	+
210	40	30	Pharm	0.8	17	50	51	51	+
215	38	28	Pharm	0.8	17	50	51	51	+
220	36	26	Pharm	0.8	17	50	51	51	+
225	34	24	Pharm	0.8	17	50	51	51	+
230	32	22	Pharm	0.8	17	50	51	51	+
235	30	20	Pharm	0.8	17	50	51	51	+
240	28	18	Pharm	0.8	17	50	51	51	+
245	26	16	Pharm	0.8	17	50	51	51	+
250	24	14	Pharm	0.8	17	50	51	51	+
255	22	12	Pharm	0.8	17	50	51	51	+
260	20	10	Pharm	0.8	17	50	51	51	+
265	18	8	Pharm	0.8	17	50	51	51	+
270	16	6	Pharm	0.8	17	50	51	51	+
275	14	4	Pharm	0.8	17	50	51	51	+
280	12	2	Pharm	0.8	17	50	51	51	+
285	10	0	Pharm	0.8	17	50	51	51	+
290	8	-2	Pharm	0.8	17	50	51	51	+
295	6	-4	Pharm	0.8	17	50	51	51	+
300	4	-6	Pharm	0.8	17	50	51	51	+
305	2	-8	Pharm	0.8	17	50	51	51	+
310	0	-10	Pharm	0.8	17	50	51	51	+
315	-2	-12	Pharm	0.8	17	50	51	51	+
320	-4	-14	Pharm	0.8	17	50	51	51	+
325	-6	-16	Pharm	0.8	17	50	51	51	+
330	-8	-18	Pharm	0.8	17	50	51	51	+
335	-10	-20	Pharm	0.8	17	50	51	51	+
340	-12	-22	Pharm	0.8	17	50	51	51	+
345	-14	-24	Pharm	0.8	17	50	51	51	+
350	-16	-26	Pharm	0.8	17	50	51	51	+
355	-18	-28	Pharm	0.8	17	50	51	51	+
360	-20	-30	Pharm	0.8	17	50	51	51	+
365	-22	-32	Pharm	0.8	17	50	51	51	+
370	-24	-34	Pharm	0.8	17	50	51	51	+
375	-26	-36	Pharm	0.8	17	50	51	51	+
380	-28	-38	Pharm	0.8	17	50	51	51	+
385	-30	-40	Pharm	0.8	17	50	51	51	+
390	-32	-42	Pharm	0.8	17	50	51	51	+
395	-34	-44	Pharm	0.8	17	50	51	51	+
400	-36	-46	Pharm	0.8	17	50	51	51	+
405	-38	-48	Pharm	0.8	17	50	51	51	+
410	-40	-50	Pharm	0.8	17	50	51	51	+
415	-42	-52	Pharm	0.8	17	50	51	51	+
420	-44	-54	Pharm	0.8	17	50	51	51	+
425	-46	-56	Pharm	0.8	17	50	51	51	+
430	-48	-58	Pharm	0.8	17	50	51	51	+
435	-50	-60	Pharm	0.8	17	50	51	51	+
440	-52	-62	Pharm	0.8	17	50	51	51	+
445	-54	-64	Pharm	0.8	17	50	51	51	+
450	-56	-66	Pharm	0.8	17	50	51	51	+
455	-58	-68	Pharm	0.8	17	50	51	51	+
460	-60	-70	Pharm	0.8	17	50	51	51	+
465	-62	-72	Pharm	0.8	17	50	51	51	+
470	-64	-74	Pharm	0.8	17	50	51	51	+
475	-66	-76	Pharm	0.8	17	50	51	51	+
480	-68	-78	Pharm	0.8	17	50	51	51	+
485	-70	-80	Pharm	0.8	17	50	51	51	+
490	-72	-82	Pharm	0.8	17	50	51	51	+
495	-74	-84	Pharm	0.8	17	50	51	51	+
500	-76	-86	Pharm	0.8	17	50	51	51	+
505	-78	-88	Pharm	0.8	17	50	51	51	+
510	-80	-90	Pharm	0.8	17	50	51	51	+
515	-82	-92	Pharm	0.8	17	50	51	51	+
520	-84	-94	Pharm	0.8	17	50	51	51	+
525	-86	-96	Pharm	0.8	17	50	51	51	+
530	-88	-98	Pharm	0.8	17	50	51	51	+
535	-90	-100	Pharm	0.8	17	50	51	51	+
540	-92	-102	Pharm	0.8	17	50	51	51	+
545	-94	-104	Pharm	0.8	17	50	51	51	+
550	-96	-106	Pharm	0.8	17	50	51	51	+
555	-98	-108	Pharm	0.8	17	50	51	51	+
560	-100	-110	Pharm	0.8	17	50	51	51	+
565	-102	-112	Pharm	0.8	17	50	51	51	+
570	-104	-114	Pharm	0.8	17	50	51	51	+
575	-106	-116	Pharm	0.8	17	50	51	51	+
580	-108	-118	Pharm	0.8	17	50	51	51	+
585	-110	-120	Pharm	0.8	17	50	51	51	+
590	-112	-122	Pharm	0.8	17	50	51	51	+
595	-114	-124	Pharm	0.8	17	50	51	51	+
600	-116	-126	Pharm	0.8	17	50	51	51	+
605	-118	-128	Pharm	0.8	17	50	51	51	+
610	-120	-130	Pharm	0.8	17	50	51	51	+
615	-122	-132	Pharm	0.8	17	50	51	51	+
620	-124	-134	Pharm	0.8	17	50	51	51	+
625	-126	-136	Pharm	0.8	17	50	51	51	+
630	-128	-138	Pharm	0.8	17	50	51	51	+
635	-130	-140	Pharm	0.8	17	50	51	51	+
640	-132	-142	Pharm	0.8	17	50	51	51	+
645	-134	-144	Pharm	0.8	17	50	51	51	+
650	-136	-146	Pharm	0.8	17	50	51	51	+
655	-138	-148	Pharm	0.8	17	50	51	51	+
660	-140	-150	Pharm	0.8	17	50	51	51	+
665	-142	-152	Pharm	0.8	17	50	51	51	+
670	-144	-154	Pharm	0.8	17	50	51	51	+
675	-146	-156	Pharm	0.8	17	50	51	51	+
680	-148	-158	Pharm	0.8	17	50	51	51	+
685	-150	-160	Pharm	0.8	17	50	51	51	+
690	-152	-162	Pharm	0.8	17	50	51	51	+
695	-154	-164	Pharm	0.8	17	50	51	51	+
700	-156	-166	Pharm	0.8	17	50	51	51	+
705	-158	-168	Pharm	0.8	17	50	51	51	+
710	-160	-170	Pharm	0.8	17	50	51	51	+
715	-162	-172	Pharm	0.8	17	50	51	51	+
720	-164	-174	Pharm	0.8	17	50	51	51	+
725	-166	-176	Pharm	0.8	17	50	51	51	+
730	-168	-178	Pharm	0.8	17	50	51	51	+
735	-170	-180	Pharm	0.8	17	50	51	51	+
740	-172	-182	Pharm	0.8	17	50	51	51	+
745	-174	-184	Pharm	0.8	17	50	51	51	+
750	-176	-186	Pharm	0.8	17	50	51	51	+
755	-178	-188	Pharm	0.8	17	50	51	51	+
760	-180	-190	Pharm	0.8	17	50	51	51	+
765	-182	-192	Pharm	0.8	17	50	51	51	+
770	-184	-194	Pharm	0.8	17	50	51	51	+
775	-186	-196	Pharm	0.8	17	50	51	51	+
780	-188	-198	Pharm	0.8	17	50	51	51	+
785	-190	-200	Pharm	0.8	17	50	51	51	+
790	-192	-202	Pharm	0.8	17	50	51	51	+
795	-194	-204	Pharm	0.8	17	50	51	51	+
800	-196	-206	Pharm	0.8	17	50	51	51	+
805	-198	-208	Pharm	0.8	17	50	51	51	+
810	-200	-210	Pharm	0.8	17	50	51	51	+
815	-202	-212	Pharm	0.8	17	50	51	51	+
820	-204	-214	Pharm	0.8	17	50	51	51	+
825	-206	-216	Ph						



## CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## Dollar confidence grows

BY COLIN MILLHAM

Turning points are rarely clearly defined on the foreign exchange, and it may take a week or two before a new trend becomes firmly established. This is because the market tends to go two paces forward and one backward, but by the end of last week there were certainly signs that the dollar had seen its immediate low point and was set for a much stronger phase.

The U.S. currency managed to shrug off the problems in the agricultural sector and the call for Government help for the Federal farm credit system. The general picture of the U.S. economy was much more encouraging, and the market preferred to concentrate on that.

Europe took the dollar higher on Monday after a much smaller than expected U.S. trade deficit. The U.S. was closed for Labour Day, but on Tuesday con-

tinued to push the dollar up, despite the lack of any new factors.

After signs of a slight easing on Wednesday, the dollar found renewed strength in the latter part of the week, following a 71 per cent rise in late August U.S. car sales. The rise appears to have been largely the result of price discounting and low interest rate incentives, but will feed through into other economic data and could provide the dollar with a firmer platform.

Another important factor was the rise of \$2.40 in weekly U.S. M1 money supply. This was in line with most forecasts, but leaves the figure \$12.4m above the Federal Reserve's target range, and is likely to be a limiting factor on any possible cut in U.S. interest rates.

The U.S. unemployment rate had stood at 7.3 per cent for six consecutive months, but on Fri-

day it was announced that the August rate fell to 7 per cent. Employment outside the farming sector rose by 238,000 in the same month, indicating that manufacturing growth may be on a moderate upturn.

Taken together these figures have boosted hopes that the flash estimate of U.S. third-quarter GNP growth due on Friday week, will show signs of economic recovery.

On Friday the dollar finished at its highest level against the D-mark for nearly two months, and about 18 pence above the year's low of only two weeks ago.

**FORWARD RATES AGAINST STERLING**

	Spot	1-month	3-month	6-month	12-month
Dollar	1.2325	1.2325	1.2325	1.2325	1.2325
French Franc	11.22	11.22	11.22	11.22	11.22
Swiss Franc	2.075	2.075	2.075	2.075	2.075
Japanese Yen	320.0	320.0	320.0	320.0	320.0

**BANK OF ENGLAND TREASURY BILL TENDER**

	Sept. 0	Aug. 30	Sept. 0	Aug. 30
Bills on offer	£100m	£100m	Top Accepted	11.0904%
Total applications	£205.5m	£205.5m	Average	11.0909%
Accepted bids	£100m	£100m	Rate of discount	11.0909%
Unaccepted bids	£105.5m	£105.5m	Amount on offer	£100m
Minimum level	10%	10%	at next tender	£100m

**DOLLAR SPOT—FORWARD AGAINST DOLLAR**

	Sept. 0	Day's spread	Close	One month	Three months	6 months	12 months
UK	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
France	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Germany	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Japan	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Italy	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Spain	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Portugal	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Greece	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Belgium	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Netherlands	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Sweden	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Denmark	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Finland	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
South Africa	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
U.S. Dollar	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		

**CURRENCY MOVEMENTS CURRENCY RATES**

	Sept. 0	Bank of England Index	Morgan Guaranty Index	Sept. 0	Bank of England Index	Morgan Guaranty Index
Sterling	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
U.S. Dollar	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
French Franc	11.22	11.22	11.22	11.22	11.22	11.22
German Mark	2.075	2.075	2.075	2.075	2.075	2.075
Japanese Yen	320.0	320.0	320.0	320.0	320.0	320.0
Italian Lira	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Spanish Peseta	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Portuguese Escudo	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Greek Drachma	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Swiss Franc	2.075	2.075	2.075	2.075	2.075	2.075
Dutch Guilder	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Belgian Franc	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Austrian Schilling	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Irish Punt	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Yugoslav Dinar	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Romanian Leu	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Polish Zloty	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Czech Koruna	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Slovak Koruna	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Hungarian Forint	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Croatian Kuna	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Serbian Dinar	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Bulgarian Lev	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Russian Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Ukrainian Hryvnia	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Georgian Lari	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Armenian Dram	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Azerbaijani Manat	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Abkhazian Tetri	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Ossetian Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Ingush Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Dagestan Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Chechen Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Kabardian Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Ingush Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Dagestan Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Chechen Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320
Kabardian Ruble	1.2320	1.2320	1.2320	1.2320	1.2320	1.2320

## POUND SPOT—FORWARD AGAINST POUND

	Sept. 0	Day's spread	Close	One month	Three months	6 months	12 months
U.S.	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
France	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Germany	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Japan	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Italy	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Spain	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Portugal	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Greece	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Belgium	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Netherlands	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Sweden	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Denmark	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Finland	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
South Africa	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
U.S. Dollar	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		

## OTHER CURRENCIES

	Sept. 0	Day's spread	Close	One month	Three months	6 months	12 months
Argentina	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Australia	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Canada	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Chile	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Colombia	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Costa Rica	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Cuba	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Czech Republic	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Denmark	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Dominican Republic	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Ecuador	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
El Salvador	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
France	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Germany	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Ghana	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Greece	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Honduras	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Hungary	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
India	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Indonesia	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Israel	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Italy	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Japan	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Korea	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Malaysia	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Mexico	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Nicaragua	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Norway	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Peru	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Philippines	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Poland	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Portugal	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		
Romania	1.2320-1.2320	1.2320-1.2320	0.43-0.46	3.78-1.16-1.11	3.43		